



State Council of  
Higher Education for Virginia

# Agenda Book

September 19-20, 2011

Location:

Northern Virginia Community College  
Annandale, VA



State Council of Higher Education for Virginia  
*Advancing Virginia through Higher Education*

**STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA**

**Historic Mount Vernon  
Distance Learning Center**

**September 19, 2011  
4:15 p.m. – 6:00 p.m.**

**Discussion Agenda**

Update on TJ21 Higher Education Advisory Committee meetings

# STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA

Northern Virginia Community College  
Annandale Campus  
Ernst Community Cultural Center  
Presidents' Dining Room

**September 20, 2011**  
**8:30 a.m. (closed session)**  
**9:00 a.m. Council meeting**

## **Meeting Agenda**

*(Note: Some items from the Sept. 20 meeting agenda may be addressed before adjournment of the Sept. 19 meeting)*

- |                                                                       |           |                         |
|-----------------------------------------------------------------------|-----------|-------------------------|
| Call to Order and Adjourn to Closed Session                           | 8:30 a.m. |                         |
| 1. Public Comment Period                                              |           |                         |
| 2. Approval of Minutes:                                               | 9:00 a.m. |                         |
| July 19, 2011 Executive Committee                                     |           | <a href="#">Page E1</a> |
| July 19, 2011 Council meeting                                         |           | <a href="#">Page 1</a>  |
| 3. Remarks by President Templin and Chancellor DuBois                 | 9:10 a.m. |                         |
| 4. Interim Director's Report                                          | 9:35 a.m. |                         |
| 5. Briefings and Discussion:                                          | 9:45 a.m. |                         |
| a. Discussion of 2012-14 Systemwide Operating Budget:                 |           |                         |
| 1. Base Adequacy/Cost of Education                                    |           | <a href="#">Page 12</a> |
| 2. Faculty Salaries                                                   |           | <a href="#">Page 22</a> |
| 3. Operation and Maintenance of New Facilities Coming Online          |           | <a href="#">Page 27</a> |
| 4. Higher Education Equipment Trust Fund (HEETF)                      |           | <a href="#">Page 31</a> |
| 5. Undergraduate and Graduate Student Financial Aid                   |           | <a href="#">Page 36</a> |
| b. Preliminary Discussion of 2012-14 Systemwide Capital Outlay Budget |           | <a href="#">Page 44</a> |
| c. Budget Items Related to Higher Education Opportunity Act           |           | <a href="#">Page 50</a> |

- |                                                                                          |            |         |
|------------------------------------------------------------------------------------------|------------|---------|
| 6. Action Items:                                                                         | 11:15 a.m. |         |
| a. Action on Enrollment Targets and Estimates<br>of Degree Awards at Public Institutions |            | Page 55 |
| b. Action on 2012-14 Systemic Items in<br>SCHEV's Budget:                                |            |         |
| 1. Virtual Library of Virginia (VIVA)                                                    |            | Page 73 |
| 2. Tuition Assistance Grant (TAG)                                                        |            | Page 79 |
| c. Action on Level 2 Education-Related Measures<br>for Christopher Newport University    |            | Page 83 |
| 7. Items Delegated to Staff                                                              | 12:10 p.m. | Page 88 |
| 8. New Business                                                                          | 12:15 p.m. |         |
| 9. Adjournment                                                                           | 12:30 p.m. |         |

NOTE: All meeting times are approximate and may vary slightly.

**NOTE:**

Materials contained in this Agenda Book are in draft form and intended for consideration by the Council at its meeting (dated above), and may not reflect final Council action. For a final version of any item contained in these materials, please visit the Council's website at [www.schev.edu](http://www.schev.edu) or contact Lee Ann Rung at [LeeAnnRung@schev.edu](mailto:LeeAnnRung@schev.edu).

**STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA  
EXECUTIVE COMMITTEE MEETING  
JULY 19, 2011  
MINUTES**

Mr. Bland called the meeting to order at 8:35 a.m. in the SCHEV main conference room, Richmond, Virginia. Council members present: Gilbert Bland, Whittington Clement, Joann DiGennaro, Mary Haddad, Stephen Haner, G. Gilmer Minor, Julious Smith, and Katharine Webb.

Council member absent: Jim Dyke, Susan Magill

Staff members present: Peter Blake, Ellie Boyd, Thomas Daley, Alan Edwards, Tod Massa, and Lee Ann Rung.

**UPDATE ON AGENCY BUDGET**

Ms. Boyd provided handouts of FY2011 Total Appropriation and Actual Expenditures for the period ending June 30, 2011 (pre-close) and highlighted certain items. She also distributed and discussed FY2012 Total Appropriations for the period beginning July 1, 2011 and answered questions from members. Mr. Daley answered questions regarding the differences between the FY2011 and FY2012 agency budget.

Mr. Andes was asked for clarification on the SREB doctoral scholarship awards and answered questions from members.

Mr. Andes also explained the Tuition Assistance Grant (TAG) awards process and said that the lower enrollments from the prior years will be taken into account when drafting recommendations for FY13.

**DISCUSSION OF COUNCIL MEETING SCHEDULE FOR CALENDAR YEAR 2012**

There was some discussion among members about the proposed dates but no objectives were raised. On motion by Ms. Haddad and seconded by Mr. Minor, the following resolution was unanimously approved to be forwarded to the full Council:

**BE IT RESOLVED** that the State Council of Higher Education for Virginia approve the following meeting schedule for calendar year 2012 and distribute the information to all Council members:

**Briefings on Monday Afternoon - Meetings on Tuesday**

- **January 9-10 – SCHEV Offices (Richmond)**
- **March 19-20 – travel to public institution**
- **May 21-22 – travel to private institution (TBD)**

- **June 18 or 25 – meet with college and university presidents – (*date & location to be confirmed after consultation with COP*)**
- **July 16-17 – SCHEV Offices (Richmond)**
- **September 17-18 – (location TBD)**
- **October 29-30 – SCHEV Offices (Richmond)**

## **ADJOURNMENT**

The meeting was adjourned at 9:00 a.m.

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G. Gilmer Minor  
Secretary

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Lee Ann Rung  
Manager for Council and Executive Affairs

**STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA  
COUNCIL MEETING  
JULY 19, 2011  
MINUTES**

Mr. Bland called the meeting to order at 9:08 a.m. in the SCHEV main conference room, Richmond, Virginia. Council members present: Gilbert Bland, Johanna Chase, Whittington Clement, Joann DiGennaro, Mary Haddad, Stephen Haner, G. Gilmer Minor, Julious Smith, and Katharine Webb.

Council members absent: Jim Dyke, Susan Magill

Staff members present: Jim Alessio, Lee Andes, Peter Blake, Beverly Covington, Thomas Daley, Joe DeFilippo, Alan Edwards, Dan Hix, Kathleen Kincheloe, Tod Massa, Kirsten Nelson, Monica Osei, Lee Ann Rung, Diane Vermaaten, and Linda Woodley. Jake Belue from the Office of the Attorney General was also in attendance.

**PUBLIC COMMENT**

No requests for public comment were received in advance of the meeting.

**INTRODUCTION OF NEW MEMBERS**

Mr. Bland introduced the two new members of the Council and welcomed Ms. Johanna Chase and Mr. Stephen Haner. Ms. Chase and Mr. Haner expressed their eagerness to join the Council in its important work.

**NEW BUSINESS**

Mr. Bland asked that the Nominating Committee report and Council elections be moved up on the agenda.

***Report from Nominating Committee/Council Elections***

Mr. Clement reported that the Nominating Committee (Dr. Elrod, Mr. Smith, and Mr. Clement, Chair) was charged with the responsibility of presenting a slate of candidates for this fiscal year. **The nominees presented by the Committee were as follows: Susan Magill, Council Chair; Gilbert Bland, Vice Chair; and G. Gilmer Minor, Secretary.** Mr. Clement indicated that each of the nominees has agreed to continue in his/her position. **Mr. Clement moved that the officers forwarded by the Nominating Committee be approved. The motion was seconded by Ms. DiGennaro and unanimously carried.**

## **APPROVAL OF MINUTES**

On motion by Mr. Smith and seconded by Mr. Minor the minutes from the May 17, 2011 meeting were unanimously approved as submitted.

## **INTERIM DIRECTOR'S REPORT**

Mr. Blake also welcomed the new members. He distributed a written report and discussed the Higher Education Opportunity Act and the upcoming schedule for the Higher Education Advisory Committee. Mr. Blake reported that SCHEV has been involved in presenting at the first meeting a discussion on restructuring lessons learned. SCHEV will also present to the Committee on July 21 on base budget adequacy and financial aid. Council will need to make recommendations in October once the Advisory Committee makes its recommendations. Mr. Blake indicated that he would continue to send members any presentations that staff makes to the Advisory Committee.

Ms. Webb requested that time be allotted on the September agenda to provide the Council with the materials that will be used in the Advisory Committee so they are up to speed before acting on the recommendations in October. Staff agreed to schedule a time and location for this item to be added to the September schedule.

Mr. Bland asked if staff time devoted to TJ21 was still being tracked. Staff is tracking the hours and Mr. Blake agreed to report these hours to the Council at a later date.

Mr. Blake informed the Council of the results of the Review of Coordination Needs Within Virginia's Education System conducted by the Joint Legislative Audit and Review Commission (JLARC). The report contained recommendations on establishing a coordinating council for education to be chaired by the Secretary of Education and consisting of leaders from all levels of education as well as representatives from the business community. It also recommended that SCHEV, the state Board of Education, and the Virginia Community College system (VCCS) provide a representative on each board to enhance communications among the three boards.

Mr. Blake also informed members of his recent visits to institutions; provided an update on Southside; and discussed his recent legislative visits.

## **BRIEFINGS AND DISCUSSION**

### ***Preliminary Discussion of Potential Budget Items for the 2012-14 Biennium***

Mr. Hix referred to the overview of potential systemwide budget items and reminded members that further discussion of the items will be held at the September meeting, along with action on systemic items in SCHEV's budget. Action on the systemwide operating budget items will be brought to the Council for action in October.

Mr. Hix explained that the term "Cost of Education" is now being used when referring to the funding model. He also distributed a copy of last year's transmittal to the money committees regarding budget amendment recommendations.

There was some discussion of each of the items and Mr. Hix answered questions from members regarding operation and maintenance for new facilities, and the tuition assistance grant.

Mr. Blake emphasized that the purpose of bringing the list of budget items to the Council in July was to ensure that members are comfortable with the proposed categories. If upon reflection members have additions, they were encouraged to contact Mr. Blake.

### Report on Complete College America

Mr. Massa explained that in order to comply with this grant, the state needed to supply much data to gather a common set of metrics at the state and institutional level in an effort to uniformly measure progress and success, and identify where gaps exist. Students are categorized by age, minority status, income and remediation. The grant will help to develop an early warning system for community colleges to track student behavior to help ensure successful degree completion.

The grant award should be announced on July 20 and staff was requested to inform Council of the results. Mr. Massa explained more detail about the program and answered questions from members. Ten grants of \$1M each will be awarded and 41 states have applied. Mr. Blake indicated that SCHEV is fortunate to have Mr. Massa's expertise as a national leader in this regard.

## **ACTION ITEMS**

### REPORT FROM EXECUTIVE COMMITTEE

#### Action on Council Meeting Schedule for Calendar Year 2012

Mr. Blake indicated that the agency closed FY 2011 with a zero balance for the 7<sup>th</sup> year in a row. The Executive Committee also received an outline of what is included in the Appropriation Act for the current FY2012.

The Executive Committee recommended its meeting schedule for calendar year 2012. Mr. Blake indicated that it is the Chair's interest to hold meetings in the eastern part of the state in March and September. Once locations have been confirmed with institutions, the information will be shared with the Council. On motion by Mr. Minor and seconded by Mr. Haner, the following resolution was unanimously approved. Staff was asked to disseminate the meeting schedule to the members:

**BE IT RESOLVED** that the State Council of Higher Education for Virginia approve the following meeting schedule for calendar year 2012 and distribute the information to all Council members:

**Briefings on Monday Afternoon - Meetings on Tuesday**

- January 9-10 – SCHEV Offices (Richmond)
- March 19-20 – travel to public institution
- May 21-22 – travel to private institution (TBD)
- June 18 or 25 – meet with college and university presidents – *(date & location to be confirmed after consultation with COP)*
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- September 17-18 – (location TBD)
- October 29-30 – SCHEV Offices (Richmond)

REPORT FROM ACADEMIC AFFAIRS

Action on Programs at Public Institutions

Ms. Haddad welcomed the two new members and provided brief information on the proposed programs. Institutional representatives were asked to introduce themselves and Dr. Stearns from George Mason University (GMU) provided his input on the importance of the Master's program at GMU. On motion by Ms. DiGennaro and seconded by Mr. Minor, the following resolution was unanimously approved by the Council. GMU was commended for a thorough presentation to the Academic Affairs Committee:

**BE IT RESOLVED** that the State Council of Higher Education for Virginia grants approval to George Mason University to initiate a Master of Science (M.S.) degree program in Management of Secure Information Systems (CIP: 43.0303), effective fall 2011.

Ms. Haddad reported that the meteorology program from Virginia Tech is the first of its kind in Virginia. On motion by Ms. DiGennaro and seconded by Mr. Smith, the following resolution was unanimously approved by the Council:

**BE IT RESOLVED** that the State Council of Higher Education for Virginia grants approval to Virginia Polytechnic Institute and State University to initiate a Bachelor of Science (B.S.) degree program in Meteorology (CIP: 40.0404), effective spring 2012.

Action on Private and Out-of-State Post-Secondary Education (POPE) Institutional Certifications

Ms. Haddad provided brief information on the items and on motion by Mr. Smith and seconded by Mr. Minor the following resolutions were approved in block:

**BE IT RESOLVED** that the State Council of Higher Education for Virginia certifies Centro De Capacitation Professional to operate a postsecondary institution in the Commonwealth of Virginia, effective July 19, 2011.

**BE IT RESOLVED** that the State Council of Higher Education for Virginia certifies Life Pacific College to operate a postsecondary institution in the Commonwealth of Virginia, effective July 19, 2011.

**BE IT RESOLVED** that the State Council of Higher Education for Virginia certifies Tech 2000, Inc. to operate a postsecondary institution in the Commonwealth of Virginia, effective July 19, 2011.

*Action on Exempt Status of Certain Institutions Operating In Virginia*

Ms. Haddad provided a brief introduction and asked Dr. DeFilippo to provide details on this item. Dr. DeFilippo said this item is prompted by a change to the federal regulations, which now require that any institution authorized to operate in Virginia under an exemption be authorized by name. This is a housekeeping item to bring Virginia into compliance with the new regulations and will provide institutions with documentation if audited for Title IV participation. Dr. DeFilippo indicated that another item in the regulations relates to complaints about any institutions, including those that are exempt. SCHEV will exercise informal authority in handling these complaints. As additional institutions satisfy the 10-year criterion for exemption, resolutions will be brought to the Council to approve them by name. Dr. DeFilippo answered questions from members about SCHEV's role in assisting students from schools that lose their accreditation. Ms. Linda Woodley was introduced and thanked for the good work of her staff on behalf of students. On motion by Ms. Webb and seconded by Mr. Minor, the following resolution was unanimously approved:

**BE IT RESOLVED** that, pursuant to §23-276.4(C) of the Code of Virginia, the State Council of Higher Education for Virginia (SCHEV) affirms that the thirty-five (35) postsecondary institutions named below are

- (i) authorized to confer or grant academic or professional degrees beyond secondary education in the Commonwealth of Virginia; and
- (ii) exempt from the requirement of certification by SCHEV.

**Appalachian School of Law  
Averett University  
Baptist Theological Seminary  
Bluefield College  
Bridgewater College  
Eastern Mennonite University  
Eastern Virginia Medical School  
ECPI College of Technology  
Emory and Henry College**

**Mary Baldwin College  
Marymount University  
National College  
Randolph College  
Randolph-Macon College  
Regent University  
Roanoke College  
Saint Paul's College  
Shenandoah University**

Ferrum College  
Hampden-Sydney College  
Hampton University  
Hollins University  
Institute for the Psychological  
Sciences  
Jefferson College of Health  
Sciences  
Liberty University  
Lynchburg College

Stratford University  
Sweet Briar College  
Union Presbyterian Seminary  
University of Management and  
Technology  
University of Richmond  
Virginia Intermont College  
Virginia Union University  
Virginia Wesleyan College  
Washington and Lee University

Action on 2011-12 Full Cost Report

Mr. Hix reviewed the origins of the full cost report and informed the Council that 2004-05 was the first year that the full cost study was based on the base adequacy guidelines. Based on the institutions' 2011-12 tuition charges, it is estimated that all institutions will have met the requirement that nonresident tuition and mandatory education and general (E&G) fee rates cover at least 100 percent of the average cost of their education in 2010-11. After some discussion, Ms. Haddad made a motion that was seconded by Mr. Minor, and the following resolution was unanimously approved:

**BE IT RESOLVED that the State Council of Higher Education for Virginia approves the 2011-12 Full Cost Report.**

Mr. Bland called for a break at 10:15 a.m. The Council resumed at 10:30 a.m.

Action on Faculty Salary Peer Group Report (A Limited Peer Review of Three Virginia Institutions)

Mr. Hix reminded members that this review was a result of the 2011 Acts of Assembly, which directed SCHEV to review and if necessary, update institutional peer groups of institutions that meet certain criteria. This resulted in three institutions being affected: George Mason University (GMU), the University of Mary Washington, and the Northern Virginia Community College (NVCC). As way of background information, he distributed a copy of the chronology of events related to the cost of living adjustment given to GMU and NVCC in years past. Mr. Hix also reviewed the history of the peer review process. Staff is not recommending additional funding at this time, but members were informed that revising the peer groups could eventually lead to future salary increases.

Mr. Hix answered questions from members. There was some discussion about the 60<sup>th</sup> percentile goal and its effectiveness, given that it has only been reached twice in approximately 20 years. Mr. Hix indicated that some institutions are closer to the 60<sup>th</sup> percentile goal than are others. Staff was requested to provide a more thorough analysis at the next meeting of how the Council should be looking at the 60<sup>th</sup>

percentile issue. Mr. Hix said he will bring a number of scenarios to reach that goal as part of the budget package that will be discussed in September.

Ms. Webb expressed an interested in determining the number of new faculty that will be required as a result of the Top Jobs for the 21<sup>st</sup> Century (TJ21) legislation.

On motion by Ms. DiGennaro and seconded by Ms. Webb, the following resolution was unanimously approved:

**BE IT RESOLVED that the State Council of Higher Education for Virginia approves the 2011 Faculty Salary Peer Group Report and recommends that it be transmitted to the Governor and the Chairmen of the House Appropriations and Senate Finance Committees.**

Special recognition was given to Mr. Hix and the Council members who met with institutions over the last several years on this issue. Maurice Scherrens from GMU expressed the institution's appreciation to SCHEV staff and Council members for dealing with this complex issue, and indicated that the institution is pleased with the outcome even though it is not the same as what was originally proposed.

*Action on Recommended Amendments to the Virginia Tuition Assistance Grant (TAG) Regulations*

Mr. Blake provided background information and Mr. Andes provided details on the recommended amendments. Mr. Andes assured the Council that a thorough legal review of the amendments has been conducted. The recommended changes have been shared with the financial aid community and no outstanding concerns were raised. Mr. Belue said the Office of the Attorney General agrees with the changes and he answered questions. Mr. Lambeth from the Council of Independent Colleges in Virginia was also called on and he expressed his belief that the private institutions agree with the changes and feel they are reasonable and appropriate. On motion by Mr. Smith and seconded by Ms. Haddad, the following resolution was unanimously approved:

**BE IT RESOLVED that the State Council of Higher Education for Virginia approves the recommended changes to the regulations of the Virginia Tuition Assistance Grant Program and that the resulting eligibility of George Washington University's undergraduate programs should be delayed until fall 2012 when such eligibility can be considered within program funding recommendations.**

*Action on Valley Forge Christian College (VFCC) Request to Participate in the Virginia Tuition Assistance Grant (TAG) Program*

Mr. Blake explained that this item requires no action at this time due to a letter that staff received from VFCC attorneys on July 18. The institution is experiencing complications regarding the Articles of Incorporation and the transfer of accreditation

status and requested an extension until September. By not acting on this request, VFCC students would not be eligible for TAG this year. Mr. Andes answered questions from members.

## **NEW BUSINESS**

### *Action on Resolution for Departing Council Member*

Mr. Bland asked Ms. Webb to read a resolution commending Mr. Lutz for his service to the Council. Ms. Webb read the following resolution which was unanimously approved by the Council. She added that a number of new Board of Visitors appointees commented to her on how well the orientation session was handled last fall and much of the credit goes to Mr. Lutz for his work in organizing the session. Because Mr. Lutz was not present, staff was asked to send the resolution to him:

**WHEREAS**, Jacob Lutz served as a dedicated member of the State Council of Higher Education for Virginia from 2009 to 2011; and

**WHEREAS**, Mr. Lutz demonstrated his unwavering commitment to enhancing Virginia's outstanding system of higher education through his guidance and good counsel on the Academic Affairs Committee; and

**WHEREAS**, his record of leadership and accomplishments in the legal profession and in community service benefited the Council in its public policy deliberations and recommendations to the Governor and the General Assembly; and

**WHEREAS**, Mr. Lutz provided his expertise as a former institutional board member and Rector by taking a leadership role in organizing a very enlightened and informative orientation session for new Boards of Visitors appointees; and

**WHEREAS**, Mr. Lutz' work on the Council was guided by his principle that quality academics are of the highest importance; and

**WHEREAS**, Mr. Lutz will continue to work to ensure that Virginia is advanced through higher education and serve as a valued and knowledgeable advisor to the Council as it continues its important work;

**NOW, THEREFORE, BE IT RESOLVED**, that the State Council of Higher Education for Virginia expresses its sincere gratitude and appreciation to **Jacob A. Lutz III** for his distinguished service and commitment to advancing the well-being of higher education in Virginia, and extends to him best wishes for continued success in all future endeavors.

## **ADDITIONAL NEW BUSINESS**

Staff was requested to provide information at a future meeting about ways in which institutions can maximize increases in funding for research. Ms. DiGennaro also

asked that staff look at the Innovation and Entrepreneurship Investment Authority (IEIA) and see if SCHEV should have representation on the board. Mr. Blake indicated that staff can begin a conversation but does not have the resources for a thorough review of the matter. Mr. Smith indicated that staff should be devoting time to preparation of the biennial budget and to supporting the Higher Education Advisory Committee. Therefore, he recommended that staff be asked to provide this feedback in October rather than September.

### **ITEMS DELEGATED TO STAFF**

The list of delegated items was briefly reviewed by Mr. Blake. As required, a list of the delegated actions is attached to these minutes.

### **ADJOURNMENT**

The meeting was adjourned at 11:50 a.m.

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G. Gilmer Minor  
Secretary

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Lee Ann Rung  
Manager for Council and Executive Affairs

### **Items Delegated to Director/Staff**

Pursuant to the Code of Virginia, Section 23-9:6:1 and Council's "Policies and Procedures for Program Approval and Changes," the following items were approved as delegated to staff:

#### **Program Actions**

<b>Institution</b>	<b>Degree/Program/CIP</b>	<b>Effective Date</b>
George Mason University	Change the CIP code of the Master of Arts in History of Decorative Arts from 50.0703 to 50.0799.	Fall 2011
James Madison University	Change the title of the Bachelor of Science in Information Analysis to the Bachelor of Science in Intelligence Analysis (30.0601).	Fall 2011

Pursuant to the Code of Virginia, Section 23-9:6:1 and Council's "Policies and Procedures for Program Approval and Changes," the following items were reported:

<b>Institution</b>	<b>Degree/Program/CIP</b>	<b>Effective Date</b>
George Mason University	Discontinue the Master of Science degree program in Enterprise Engineering and Policy (30.9999). [Program Approved: Date: April 17, 2001]	January 2012
Virginia Polytechnic Institute and State University	Initiate the Graduate Certificate program in Research in Translational Medicine (51.1199).	Fall 2011

#### **Governor's Career and Technical Academies**

The following Governor's Career and Technical Academy proposal was reviewed and approved as delegated to staff:

**Title of Academy:** Blue Ridge Crossroads Governor's Academy for Technical Education

**Location:** Carroll County Public Schools, Grayson County Public Schools, Galax City Public Schools

**Name of Lead Entity:** Carroll County Public Schools

## **Collaborating Partners:**

Carroll County Public Schools  
Galax City Public Schools  
Grayson County Public Schools  
Crossroads Institute  
Wytheville Community College  
Virginia Tech  
Virginia Cooperative Extension Service  
New River/Mt. Rogers Workforce Investment Board  
Chestnut Creek School for the Arts  
Red Hill General Store  
The Turman Group  
Lowe's Home Improvement  
Radford University  
Medfit Systems  
Professional Networks  
Guardian  
MOOG Industries

**Date of Approval:** June 15, 2011

**Academy Operational Timeline:** 2011-12

### **Approval of Institution State License Plate Scholarship Plan**

As authorized by the Code of Virginia, § 46.2-749, state license plates may bear the seal, symbol, emblem, or logotype of an institution. Proceeds from sales of these license plates are then used by the institution for scholarships under a plan approved by SCHEV. In 2011, staff reviewed an amended plan submitted by Hollins University. The plan met the requirements of the Code of Virginia and, accordingly, SCHEV staff has approved the plan.

### **Institutional Student Financial Aid Plans**

Pursuant to §4-5.01 b. of the annual Act of the Appropriation, staff have reviewed each individual institution's plan for expenditure of its appropriation for undergraduate student financial assistance and assumptions and calculations for determining the cost of education and student financial need. The institutions' reports have been received and reviewed in accordance with the Appropriation Act.

## State Council of Higher Education for Virginia Agenda Item

**Item:** #5.a.1. - Discussion of 2012-14 Systemwide Operating Budget Items:  
Base Adequacy/Cost of Education (BA/COE)

**Date of Meeting:** September 20, 2011

**Presenter:** Dan Hix, Finance Policy Director  
[DanHix@schev.edu](mailto:DanHix@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** October 26, 2010

**Action:** The Council reviewed the budget recommendation to appropriate \$245.6 million from the general fund and \$204.3 million from nongeneral funds in order to reach the FY2010 full base funding level. This item was identified as one of the Council's long-term goals for higher education.

**Background Information/Summary of Major Elements:**

- Item 1H, Chapter 1, 1998 Acts of Assembly, established the Joint Subcommittee on Higher Education Funding Policies to develop funding guidelines. The Joint Subcommittee adopted higher education funding guidelines for Virginia public institutions in December 2000. The funding guidelines for operation and maintenance of plant were developed and added to the higher education funding guidelines in 2001.
- In addition, the Joint Subcommittee on Higher Education Funding Policies adopted a fund share policy of 67/33 between general fund support and tuition revenue for in-state students in base funding estimates derived by the funding guidelines in 2004.
- The staff of the Joint Subcommittee on Higher Education Funding Policy estimated that there was a funding shortfall of over \$400 million in base operations across the public institutions in FY04.
- Between 2004 and 2008, the General Assembly appropriated \$499 million in additional general fund and \$680 million in additional nongeneral funds for higher education base operations. The additional general fund appropriations represented

a serious commitment to higher education and a significant step in addressing the identified funding deficiency in higher education base operations.

- Due to a nationwide economic recession that began in fall 2008, Virginia state tax revenue collections began to shrink. Total tax revenues declined for two consecutive years (FY2009 and FY2010) for the first time in 50 years. As a result, the Governor and General Assembly had to reduce general fund appropriations to all state agencies in consecutive years from FY2009 to FY2012. Total general fund support to higher education institutions is reduced by \$400 million, or 27% over the original FY2010 funding level by FY2012.
- In 2007, the General Assembly directed SCHEV to review and make a report of the funding guideline methodologies and processes related to base adequacy. The Council approved the staff report and adopted the funding methodology that would use actual enrollment rather than projected enrollment in the guideline calculation. The Council also approved that the base adequacy calculation shall be run with complete updated data biennially prior to the even year legislative session, only adjusting for the latest actual enrollments in the odd year legislative session.
- In October 2008, Council approved a resolution directing staff to begin preparing a financial plan that would address the growing imbalance in the higher education cost-sharing policy between the Commonwealth and our in-state students and their parents. While the state of the economy and Virginia's budget shortfall precluded the introduction of a new funding plan in the fall of 2009, staff presents a briefing document <http://www.schev.edu/Reportstats/ErosionHigherEducationFunding.pdf?from=> for the Council's consideration on the erosion of public higher education funding in Virginia between 1992 and 2010 as a preliminary step towards the development of a long-term financial plan. The comparative data included in the appendices of the document presented in September of 2009 have been updated and are provided here as an "Erosion Update."
- Virginia state employees participating in the Virginia Retirement System (VRS) are required to contribute 5% of their salaries for retirement starting July 1, 2011. The 2011 General Assembly authorized to increase the salaries of employees in VRS by 5% to offset the cost in FY2011. Staff has adjusted the FY2012 appropriated faculty salary to capture the salary increase of the faculty in VRS.
- SCHEV staff has calculated the preliminary base adequacy funding needs for this meeting only. The calculation uses the actual 2010-11 enrollment and the adjusted FY2012 appropriated faculty salary in the blended salary. All other factors involved in the calculation remain the same as those used in the October 2010 calculation. Staff will rerun the guideline calculation for the October meeting when these factors are updated next month.
- Another reason to use the adjusted appropriated faculty salary in the base adequacy calculation is currently this variable which is the major cost driver of the model has not increased for 4 years as there has been no salary increase since

FY2008. However various nonpersonal service costs have increased over this period such as those related to energy, insurance and rent. Given that the support costs are derived from both student enrollment and faculty salary, staff used the adjusted faculty salary as a proxy to capture the additional cost for nonpersonal services.

- The “General Fund Share Comparison” table is provided pursuant to the requirement of Section 23.38.87:13 C of the Higher Education Opportunity Act of 2011:

“State general funds shall be allocated and appropriated to institutions in a fair and equitable manner such that, to the extent practicable, the percentage of the cost of education for Virginia students enrolled at an institution to be funded from state general funds is the same for each institution. To the extent that the percentages differ among institutions, that fact shall be taken into account as the Governor deems appropriate in his budget bill and by the General Assembly as it deems appropriate in the appropriation act.”

**Materials Provided:**

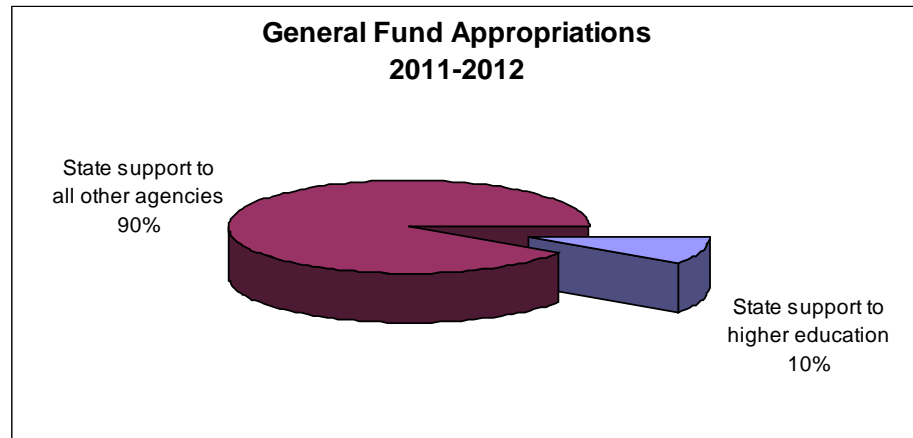
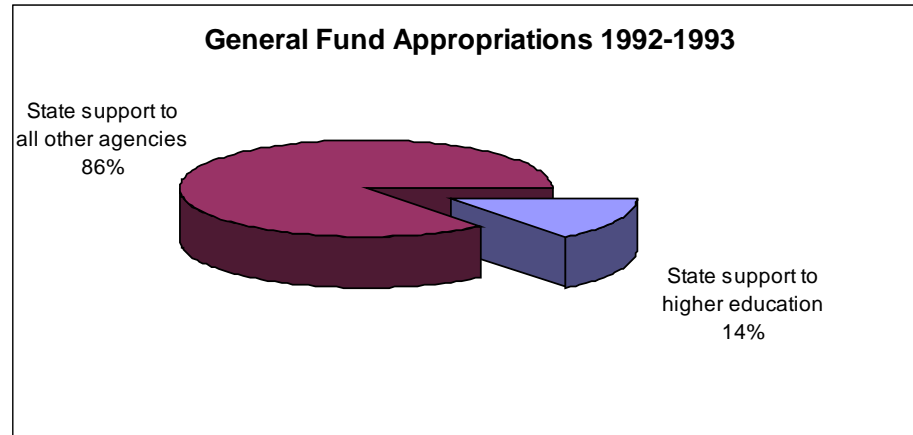
- Erosion Update
- Table of Estimated 2011-12 Base Adequacy/Cost of Education Funding
- Table of General Fund Share Comparison

**Financial Impact:** See summary table.

**Timetable for Further Review/Action:** This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

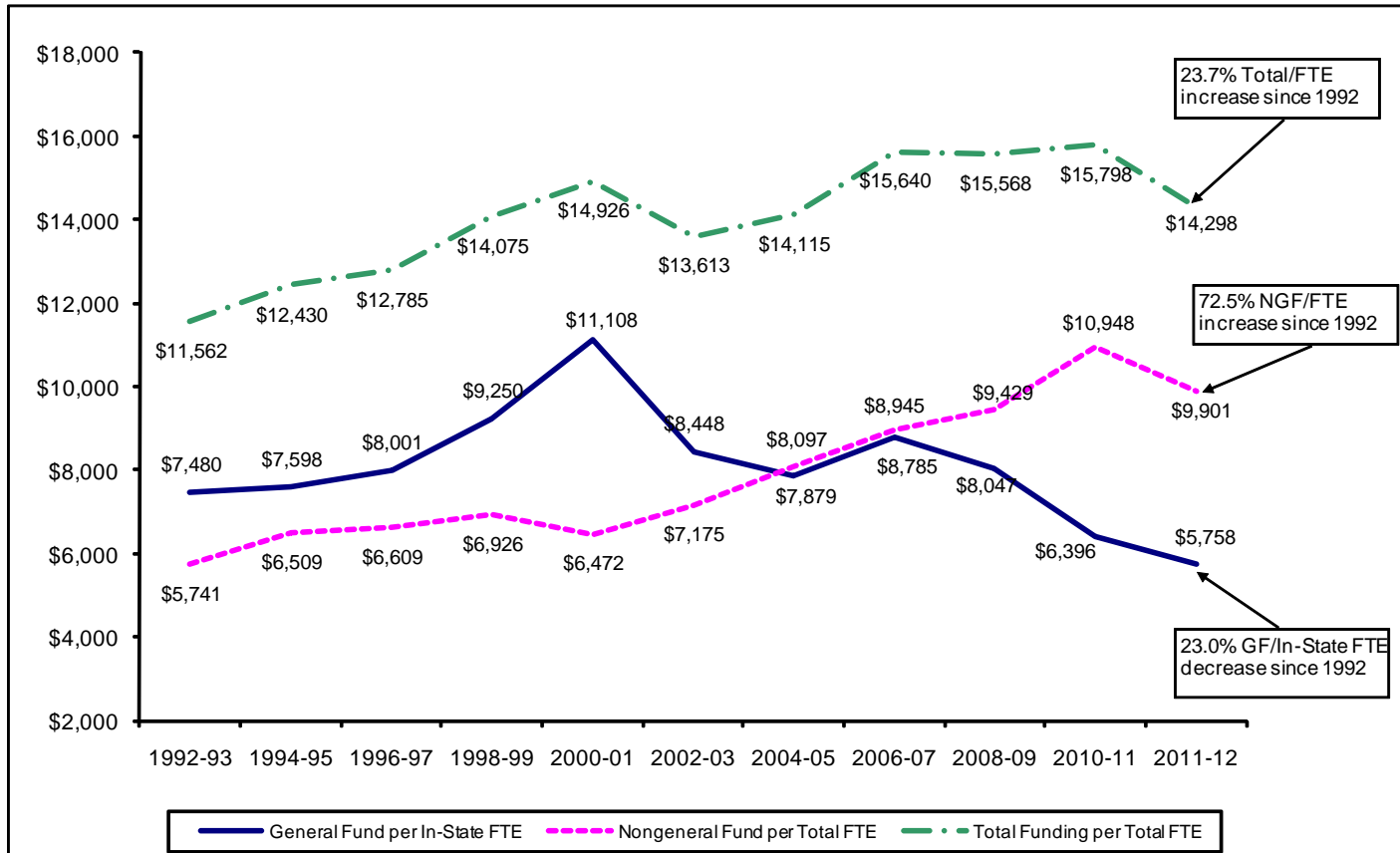
**Resolution:** None.

## Erosion Update\*



\*The appendices to the 2009 staff report, "The Erosion of State Funding for Virginia's Public Higher Education Institutions," have been updated to reflect the latest available data.

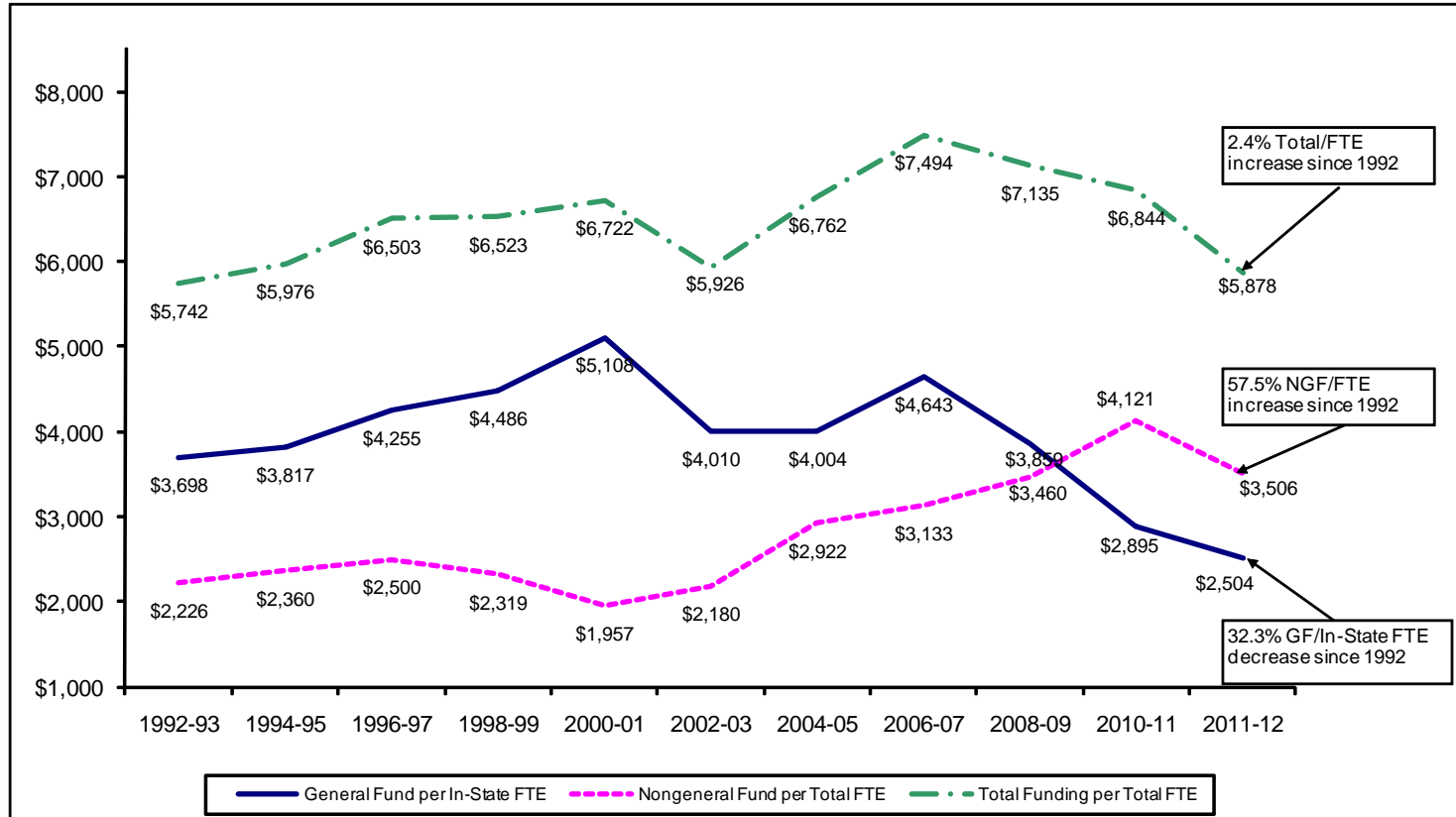
### Average Funding per FTE Student at Four-Year Institutions (in 2011-12 Constant Dollars)



**Notes:**

- (1) Total Funding per Total FTE is not the sum of General Fund per In-State FTE and Nongeneral Fund per Total FTE.
- (2) FY11 and FY12 are based on projected enrollments. All other years are based on actual enrollments.
- (3) General fund and nongeneral fund are based on the appropriations in Chapter 890.
- (4) FY10 and FY11 Nongeneral Fund per Total FTE include funding from the American Recovery and Reinvestment Act of 2009.

## Average Funding per FTE Student at Virginia Community Colleges (in 2011-12 Constant Dollars)



**Notes:**

- (1) Total Funding per Total FTE is not the sum of General Fund per In-State FTE and Nongeneral Fund per Total FTE.
- (2) FY11 and FY12 are based on projected enrollments. All other years are based on actual enrollments.
- (3) General fund and nongeneral fund are based on the appropriations in Chapter 890.
- (4) FY10 and FY11 Nongeneral Fund per Total FTE include funding from the American Recovery and Reinvestment Act of 2009.

## FY2010 Public Higher Education Support per Student<sup>1</sup>

State and Local Approp.			Tuition and Fee Revenue			Total Revenue		
State	Per FTE	Ranking	State	Per FTE	Ranking	State	per FTE	Ranking
Alaska	\$14,940	1	Vermont	\$13,893	1	Alaska	\$20,187	1
Wyoming	\$11,657	2	Delaware	\$11,819	2	Delaware	\$18,650	2
Hawaii	\$11,569	3	Rhode Island	\$9,911	3	Connecticut	\$17,739	3
Connecticut	\$10,459	4	Pennsylvania	\$8,856	4	Hawaii	\$16,185	4
New York	\$8,431	5	Michigan	\$8,782	5	Vermont	\$16,070	5
North Carolina	\$8,413	6	New Hampshire	\$8,299	6	Rhode Island	\$15,161	6
Illinois	\$8,288	7	Maine	\$7,807	7	New Jersey	\$14,455	7
Texas	\$7,622	8	Connecticut	\$7,280	8	Pennsylvania	\$14,182	8
New Mexico	\$7,569	9	New Jersey	\$7,257	9	Maine	\$14,138	9
Nevada	\$7,507	10	South Dakota	\$6,831	10	Michigan	\$14,092	10
Massachusetts	\$7,240	11	Indiana	\$6,728	11	Maryland	\$13,684	11
Idaho	\$7,208	12	Colorado	\$6,601	12	Wyoming	\$13,300	12
New Jersey	\$7,199	13	Maryland	\$6,583	13	Massachusetts	\$13,208	13
Nebraska	\$7,149	14	South Carolina	\$6,438	14	North Dakota	\$12,750	14
Maryland	\$7,101	15	Iowa	\$6,380	15	New York	\$12,530	15
Delaware	\$7,039	16	North Dakota	\$6,226	16	Illinois	\$12,394	16
Tennessee	\$6,924	17	Massachusetts	\$5,967	17	Iowa	\$12,215	17
Oklahoma	\$6,914	18	Alabama	\$5,944	18	Indiana	\$11,678	18
Georgia	\$6,901	19	Virginia	\$5,894	19	Nebraska	\$11,554	19
Wisconsin	\$6,773	20	West Virginia	\$5,781	20	Kentucky	\$11,534	20
Kentucky	\$6,743	21	Ohio	\$5,555	21	New Hampshire	\$11,527	21
Arizona	\$6,653	22	Minnesota	\$5,429	22	Texas	\$11,511	22
Louisiana	\$6,567	23	Arizona	\$5,287	23	Minnesota	\$11,387	23
North Dakota	\$6,525	24	Alaska	\$5,246	24	Arizona	\$11,338	24
Mississippi	\$6,473	25	Montana	\$5,043	25	Colorado	\$11,112	25
Maine	\$6,331	26	Oregon	\$4,873	26	Wisconsin	\$10,935	26
Missouri	\$6,278	27	Kentucky	\$4,791	27	Virginia	\$10,869	27
Washington	\$6,105	28	Kansas	\$4,669	28	Mississippi	\$10,616	28
California	\$6,065	29	Hawaii	\$4,616	29	Tennessee	\$10,610	29
Minnesota	\$5,957	30	Nebraska	\$4,405	30	Alabama	\$10,524	30
Iowa	\$5,835	31	Arkansas	\$4,329	31	South Dakota	\$10,489	31
Arkansas	\$5,814	32	Missouri	\$4,174	32	Missouri	\$10,451	32
Florida	\$5,719	33	Wisconsin	\$4,162	33	North Carolina	\$10,423	33
Kansas	\$5,715	34	Mississippi	\$4,143	34	South Carolina	\$10,391	34
Utah	\$5,678	35	Illinois	\$4,106	35	Kansas	\$10,384	35
Alabama	\$5,574	36	New York	\$4,100	36	Oklahoma	\$10,376	36
Pennsylvania	\$5,326	37	Tennessee	\$3,944	37	Nevada	\$10,315	37
Michigan	\$5,310	38	Utah	\$3,921	38	Ohio	\$10,159	38
Rhode Island	\$5,250	39	Texas	\$3,890	39	Montana	\$9,935	39
Virginia	\$5,065	40	Oklahoma	\$3,462	40	Idaho	\$9,763	40
South Carolina	\$5,005	41	Nevada	\$2,808	41	Utah	\$9,599	41
Indiana	\$4,951	42	Florida	\$2,586	42	Oregon	\$9,550	42
West Virginia	\$4,899	43	Idaho	\$2,555	43	West Virginia	\$9,446	43
Montana	\$4,892	44	Louisiana	\$2,487	44	New Mexico	\$9,314	44
South Dakota	\$4,806	45	Washington	\$2,411	45	Louisiana	\$9,053	45
Oregon	\$4,676	46	North Carolina	\$2,010	46	Arkansas	\$8,927	46
Ohio	\$4,604	47	Georgia	\$1,910	47	Georgia	\$8,781	47
Colorado	\$4,511	48	California	\$1,814	48	Washington	\$8,516	48
New Hampshire	\$3,229	49	New Mexico	\$1,745	49	Florida	\$8,305	49
Vermont	\$3,073	50	Wyoming	\$1,643	50	California	\$7,879	50
US	\$6,451		US	\$4,361		US	\$10,732	

Notes:

(1) Data include tax appropriations, state funded endowment earnings, and financial aid but exclude enrollment and revenue related to agricultural, medical and research funding.

(2) Data is based on the nominal data collected by SHEEO for SHEF 2010 report.

Source: State Higher Education Executive Officers (SHEEO).

**FY2010 Public Higher Education Support per Student in Competitive States<sup>1,2</sup>**

State	State and Local Approp. Per FTE	Ranking
New York	\$8,431	1
North Carolina	\$8,413	2
New Jersey	\$7,199	3
Maryland	\$7,101	4
Delaware	\$7,039	5
Pennsylvania	\$5,326	6
Virginia	\$5,065	7
US Average	\$6,451	

State	Tuition and Fee Revenue Per FTE	Ranking
Delaware	\$11,819	1
Pennsylvania	\$8,856	2
New Jersey	\$7,257	3
Maryland	\$6,583	4
Virginia	\$5,894	5
New York	\$4,100	6
North Carolina	\$2,010	7
US Average	\$4,361	

State	Total Revenue per FTE	Ranking
Delaware	\$18,650	1
New Jersey	\$14,455	2
Pennsylvania	\$14,182	3
Maryland	\$13,684	4
New York	\$12,530	5
Virginia	\$10,869	6
North Carolina	\$10,423	7
US Average	\$10,732	

Notes:

- (1) Data include tax appropriations, state funded endowment earnings, and financial aid but exclude enrollment and revenue related to agricultural, medical and research funding.
- (2) Data is based on the nominal data collected by SHEEO for SHEF 2010 report.

Source: State Higher Education Executive Officers (SHEEO).

### Estimated 2011-12 Base Adequacy/Cost of Education Funding

Institution	Calculated	Available	% Funding	Funding	GF	Incremental Funding		
	Need <sup>1,2</sup>	Resources <sup>3,4,5</sup>	to Guideline	Shortfall	Share	GF	NGF	Total
Christopher Newport University	\$61,824,456	\$56,758,389	92%	(\$5,066,066)	61%	\$3,070,036	\$1,996,030	\$5,066,066
College of William and Mary	\$138,446,408	\$146,713,873	106%	\$0	40%	\$0	\$0	\$0
George Mason University	\$402,156,757	\$406,596,484	101%	\$0	51%	\$0	\$0	\$0
James Madison University	\$241,323,286	\$233,327,369	97%	(\$7,995,917)	47%	\$3,766,077	\$4,229,840	\$7,995,917
Longwood University	\$60,065,604	\$53,721,468	89%	(\$6,344,136)	62%	\$3,958,741	\$2,385,395	\$6,344,136
University of Mary Washington	\$62,925,512	\$57,919,318	92%	(\$5,006,194)	56%	\$2,823,493	\$2,182,701	\$5,006,194
Norfolk State University	\$73,021,331	\$62,687,548	86%	(\$10,333,783)	55%	\$5,662,913	\$4,670,870	\$10,333,783
Old Dominion University	\$275,542,108	\$219,866,030	80%	(\$55,676,078)	55%	\$30,733,195	\$24,942,883	\$55,676,078
Radford University	\$107,475,159	\$98,322,109	91%	(\$9,153,050)	62%	\$5,656,585	\$3,496,465	\$9,153,050
University of Virginia	\$486,470,016	\$518,182,986	107%	\$0	36%	\$0	\$0	\$0
University of Virginia at Wise	\$22,202,538	\$19,537,413	88%	(\$2,665,125)	64%	\$1,697,684	\$967,440	\$2,665,125
Virginia Commonwealth University	\$519,373,028	\$463,768,170	89%	(\$55,604,858)	54%	\$29,859,809	\$25,745,049	\$55,604,858
Virginia Military Institute	\$27,334,680	\$31,830,159	116%	\$0	40%	\$0	\$0	\$0
Virginia State University	\$67,551,184	\$64,349,843	95%	(\$3,201,341)	46%	\$1,479,020	\$1,722,322	\$3,201,341
Virginia Tech	\$569,533,001	\$519,883,575	91%	(\$49,649,426)	41%	\$20,505,213	\$29,144,213	\$49,649,426
Richard Bland College	\$10,082,523	\$9,203,695	91%	(\$878,829)	66%	\$580,906	\$297,923	\$878,829
Virginia Community College Sys <sup>6</sup>	\$966,795,963	\$848,271,532	88%	(\$118,524,431)	61%	\$72,655,476	\$45,868,955	\$118,524,431
Total, All Institutions	\$4,092,123,553	\$3,810,939,961	93%	(\$330,099,233)	51%	\$182,449,148	\$147,650,086	\$330,099,233
Eastern Virginia Medical School	\$13,547,940	\$13,579,618	100%	\$31,678	100%	\$31,678	\$0	\$31,678
Grand Total	\$4,105,671,494	\$3,824,519,579		(\$330,067,556)		\$182,480,826	\$147,650,086	\$330,130,911

Notes:

- (1) Based on actual FY11 student FTE and FY09-FY11 3-year average discipline credit hours.
- (2) The blended salary is revised due to increased appropriated faculty salary which is increased by 5% for faculty in the Virginia Retirement System in FY2012. All other cost factors remain the same as those used in October 2010. After adjusting for each institution's proportion of faculty in VRS, the average adjusted faculty salary increase for FY2012 is 1.7%. This adjustment results in a total additional funding need of \$46.8 million.
- (3) Available resources are FY12 GF from Chapter 890, FY12 NGF from SCHEV NGF survey 2011 and exclude tuition revenue associated with General Assembly-required capital fee revenue.
- (4) Excludes funding for OCR at NSU and VSU, VCU Qatar campus and VCCS central office.
- (5) Including NGF adjustments to reflect the required funding for programs 101-40, 102 and 103.
- (6) VCCS funding need is derived based on the full-time faculty ratio of 41.3% in the FY11 operating plan.

**General Fund Share Comparison**  
**Guideline Calculation and Actual Available Revenue**  
 (Section 23-38.87:13 C of the Higher Education Opportunity Act of 2011)

<b>Institution</b>	<b>% of General Fund Share</b>	
	<b>Calculated Need in FY2011<sup>1</sup></b>	<b>Available Resources in FY2012<sup>2,3</sup></b>
Christopher Newport University	61%	39%
College of William and Mary	40%	24%
George Mason University	51%	26%
James Madison University	47%	27%
Longwood University	62%	41%
University of Mary Washington	56%	31%
Norfolk State University	55%	47%
Old Dominion University	55%	41%
Radford University	62%	40%
University of Virginia	36%	21%
University of Virginia at Wise	64%	58%
Virginia Commonwealth University	54%	31%
Virginia Military Institute	40%	23%
Virginia State University	46%	32%
Virginia Tech	41%	25%
Richard Bland College	66%	54%
Virginia Community College Sys	61%	36%
<b>Total, All Institutions</b>	<b>51%</b>	<b>30%</b>

Notes:

- (1) Based on projected FY11 enrollment.
- (2) General fund source is Chapter 890 with adjustments for OCR funding for NSU and VSU, and VCCS central office.
- (3) Nongeneral fund source is the SCHEV NGF survey 2011 and excludes tuition revenue associated with General Assembly-required capital fee revenue, NGF adjustments for programs 101-40, 102 and 103, and VCU Qatar campus funding.

## State Council of Higher Education for Virginia Agenda Item

**Item:** #5.a.2. – Discussion of 2012-14 Systemwide Operating Budget Items:  
Faculty Salaries

**Date of Meeting:** September 20, 2011

**Presenter:** Dan Hix, Finance Policy Director  
[DanHix@schev.edu](mailto:DanHix@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** October 26, 2010

**Action:** The Council reviewed the budget recommendation to appropriate \$9.8 million from the general fund and \$9.6 million from nongeneral funds to fund a 3% faculty salary increase in FY2012 and raise the average faculty salary to the 60<sup>th</sup> percentile goal by FY2016. This item was identified as one of the Council's long-term goals for higher education.

**Background Information/Summary of Major Elements:**

- Since the mid 1980s, the Governor and General Assembly have been committed to ensuring that the average salary for teaching and research (T&R) faculty at Virginia public institutions is at the 60<sup>th</sup> percentile of their national peers. Most of the institutions met or exceeded the 60<sup>th</sup> percentile of their peers by the 1998-2000 biennium.
- Between FY01 and FY04, impacted by the budget impasse in FY02 and the economic recession in subsequent years, the General Assembly was not able to provide the additional funding to keep up with the national faculty salary increases. As a result, Virginia T&R faculty salaries once again fell short of the stated goal. In FY04, T&R faculty salaries at Virginia four-year institutions ranked, on average, at the 38<sup>th</sup> percentile of their peers, with rankings ranging between the 24<sup>th</sup> and 52<sup>nd</sup> percentile. The average for the VCCS ranked 39<sup>th</sup> while RBC ranked 66<sup>th</sup>.
- Between 2004 and 2008, the General Assembly provided additional funding for faculty salaries with an annual increase rate between 4% and 5%. In comparison, nationally the average faculty salary at public institutions increased by less than

4% annually. As a result, Virginia T&R faculty salary ranking to peers increased. In FY08, the average T&R faculty salary at the four-year institution was at the 52<sup>nd</sup> percentile of their peers. The average for the VCCS was at the 46<sup>th</sup> percentile and RBC was at the 77<sup>th</sup>.

- Impacted by the nationwide economic downturn starting in fall 2008, Virginia state tax revenue collections were much weaker than expected. The Governor and General Assembly had to make budget cuts over the original 2008-10 biennial budget and withheld the planned salary increases for state employees including faculty in both FY2009 and FY2010.
- The 2010 General Assembly did not provide funding for salary increases for state employees, including faculty, in the 2010-12 biennium due to the weak economy. While state revenues will allow a 3% bonus for all state employees in December 2010, by FY2012 the state workforce will have endured 4 years without a base salary increase.
- Nationally, the American Association of University Professors (AAUP) reported the average faculty salary increased by 1.4% in FY2011, barely higher than last year's increase of 1.2% - the lowest annual salary increase in the 50 years of AAUP faculty salary survey due to the national economic recession.
- As Virginia faculty received no salary increases from FY2009 to FY2011 while nationally the average faculty salary was increased, the ranking of Virginia T&R faculty salaries to peers continued to decrease. The gap to reach the 60<sup>th</sup> percentile of peers' salaries has widened. The average T&R faculty salary at our four-year institutions ranked at the 30<sup>th</sup> percentile in FY11, the lowest ranking since FY2000 and tying the historical lowest ranking in FY1995. The average for the VCCS ranked at the 38<sup>th</sup> percentile while RBC ranked at the 68<sup>th</sup> in FY2011.
- The 2011 General Assembly directed SCHEV to review and update institutional peer groups by giving consideration of the cost of living impact and changes of program mix due to enrollment growth. Three institutions (George Mason University (GMU), University of Mary Washing (UMW) and Northern Virginia Community College (NVCC)) met the criteria and were selected for review. SCHEV staff, in consultation with representatives from the House Appropriations Committee, Senate Finance Committee, the Secretary of Education, the Secretary of Finance, and the Department of Planning and Budget, worked with these institutions in early summer. GMU and UMW peer groups were revised as a result. NVCC opted not to change its peers at this time.
- Starting July 1, 2011, state employees participating in the Virginia Retirement System (VRS) are required to contribute 5% of their salaries for retirement. The 2011 General Assembly authorized a 5% salary increase for state employees in VRS to offset the cost. After adjusting for each institution's proportion of faculty in VRS, the average adjusted faculty salary increase for FY2012 is 1.7%.

- SCHEV staff presents the following faculty salary budget options under two scenarios for the Council's consideration in the 2012-14 biennium. All options are based on the assumption that peer faculty salaries will increase 1% in 2011-12, and 2% annually from 2013 to 2018.
  - Scenario 1 – Annual Salary Increase Evenly Spread Across the Period
    - > Option 1 – Reach the 60<sup>th</sup> percentile goal by FY2014. This will require an average increase of 7.4% with increases ranging from 2% to 13.2% among institutions. This option would require additional funding of \$210.3 million (\$107.1 million in general fund) in FY2012-14 biennium. The average faculty salaries of University of Virginia at Wise and Richard Bland College are estimated to be above the 60<sup>th</sup> percentile of their peers. They are given a floor salary increase of 2% annually in the 2012-14 biennium.
    - > Option 2 – Reach the 60<sup>th</sup> percentile goal by FY2016. This option will require an average annual increase of 4.5% with increases ranging from 0.8% to 7.4% among institutions. This option would require additional funding of \$127.0 million (\$64.6 million in general fund) in FY2012-14 biennium.
    - > Option 3 – Reach the 60<sup>th</sup> percentile goal by FY2018. This option will require an average annual increase of 3.7% with increases ranging from 1.2% to 5.6% among institutions. This option would require additional funding of \$100.7 million (\$51.2 million in general fund) in FY2012-14 biennium.
  - Scenario 2 – Assume 2% Annual Salary Increase for Virginia faculty in 2012-14. This option would require additional funding of \$49.0 million (\$24.8 million in general fund) in FY2012-14 biennium.

**Materials Provided:**

Summary of additional faculty salary increases and funding need in order to reach the 60<sup>th</sup> percentile.

**Financial Impact:** See summary table.

**Timetable for Further Review/Action:**

This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

**Resolution:** None

**Options for Average Virginia Teaching and Research Faculty Salary to Reach the 60th Percentile of Peers**

Inst	2011-12		Scenario 1 Annual Salary Increase Evenly Spread Across the Period <sup>2,3</sup>									Scenario 2 Va T&R Faculty Salary 2% Annual Increase	
	Virginia T&R Faculty Appropriated Salary <sup>1</sup>	Percentile to Peers by FY12	Option 1			Option 2			Option 3			Approp. Salary by FY14	Percentile to Peers by FY14
			Goal by FY14 Over Two Years		Percentile to Peers by FY13	Goal by FY16 Over Four Years		Percentile to Peers by FY14	Goal by FY18 Over Six Years		Percentile to Peers by FY14		
			Goal	Annual Incr		Goal	Annual Incr		Goal	Annual Incr			
CNU	\$69,914	27%	\$83,438	9.2%	42%	\$86,810	5.6%	42%	\$90,317	4.4%	37%	\$72,739	27%
CWM	\$93,536	22%	\$107,975	7.4%	39%	\$112,337	4.7%	39%	\$116,876	3.8%	33%	\$97,314	22%
GMU <sup>4</sup>	\$81,071	3%	\$103,825	13.2%	20%	\$108,019	7.4%	20%	\$112,383	5.6%	11%	\$84,347	3%
JMU	\$74,983	38%	\$86,716	7.5%	48%	\$90,219	4.7%	48%	\$93,863	3.8%	45%	\$78,012	38%
LU	\$68,679	40%	\$75,120	4.6%	50%	\$78,155	3.3%	50%	\$81,313	2.9%	47%	\$71,454	40%
NSU	\$67,051	51%	\$71,819	3.5%	55%	\$74,720	2.7%	55%	\$77,739	2.5%	54%	\$69,760	51%
ODU	\$75,721	27%	\$89,356	8.6%	42%	\$92,966	5.3%	42%	\$96,722	4.2%	37%	\$78,780	27%
RU	\$67,916	22%	\$83,304	10.8%	39%	\$86,669	6.3%	39%	\$90,170	4.8%	33%	\$70,660	22%
UMW	\$73,897	24%	\$85,939	7.8%	40%	\$89,411	4.9%	41%	\$93,023	3.9%	35%	\$76,883	24%
UVA	\$96,158	28%	\$111,164	7.5%	43%	\$115,656	4.7%	43%	\$120,328	3.8%	38%	\$100,043	28%
UVAW <sup>5</sup>	\$69,968	72%	\$70,028	2.0%	74%	\$72,857	1.0%	67%	\$75,801	1.3%	67%	\$72,795	73%
VCU	\$83,794	27%	\$96,452	7.3%	43%	\$100,348	4.6%	42%	\$104,403	3.7%	37%	\$87,179	27%
VMI	\$73,704	31%	\$88,918	9.8%	45%	\$92,510	5.8%	44%	\$96,248	4.5%	40%	\$76,681	31%
VSU	\$65,671	33%	\$75,774	7.4%	46%	\$78,836	4.7%	46%	\$82,021	3.8%	42%	\$68,325	33%
VT	\$90,392	27%	\$103,940	7.2%	42%	\$108,140	4.6%	43%	\$112,508	3.7%	37%	\$94,044	27%
4yr Avg		32%			45%			44%			39%		32%
RBC <sup>5</sup>	\$58,505	71%	\$57,960	2.0%	71%	\$60,303	0.8%	65%	\$62,738	1.2%	67%	\$60,869	71%
VCCS	\$61,676	41%	\$74,004	9.5%	53%	\$76,994	5.7%	51%	\$80,105	4.5%	48%	\$64,168	41%
Avg Incr				7.4%			4.5%			3.7%			

Notes:

- (1) 2011-12 appropriated faculty salary includes the salary increase of faculty in VRS Plan 1 for employee contribution to retirement.
- (2) 2010-11 peer salary comes from IPEDS SA 2010.
- (3) Peer salaries are assumed to increase by 1% in 2011-2012, and 2% annually from 2012 to 2017-18.
- (4) GMU appropriated salary excludes COLA of 8.57%. Including COLA, GMU percentile to peers is at 14% in FY12.
- (5) Institution's average faculty salary is above the 60th percentile of its peer salaries. It is given a floor salary increase of 2% annually in Option 1.

**Estimated Required Additional Funding for Teaching and Research Faculty Salary Increases to Reach the 60th Percentile<sup>1,2,3,4,5</sup>**  
**Effective November 25, 2012**

Institution	Scenario 1: Annual Salary Increase Evenly Spread Across the Period						Scenario 2: 2% Annual Increase for Va T&F Faculty Salaries	
	Option 1: Two-Year to Goal		Option 2: Four-Year to Goal		Option 3: Six-Year to Goal		FY14 Total	FY14 GF Share
	FY14 Total	FY14 GF Share	FY14 Total	FY14 GF Share	FY14 Total	FY14 GF Share		
CWM	\$9,090,100	\$3,636,040	\$5,733,677	\$2,293,471	\$4,625,022	\$1,850,009	\$2,422,942	\$969,177
UVA <sup>6</sup>	\$28,641,663	\$10,225,074	\$17,122,100	\$6,112,590	\$13,811,397	\$4,930,669	\$7,235,470	\$2,583,063
VT	\$27,852,190	\$11,502,954	\$17,676,375	\$7,300,343	\$14,185,077	\$5,858,437	\$7,634,041	\$3,152,859
VMI	\$1,801,575	\$726,035	\$1,055,425	\$425,336	\$816,138	\$328,903	\$360,397	\$145,240
VSU	\$3,191,564	\$1,474,503	\$2,013,113	\$930,058	\$1,623,861	\$750,224	\$850,703	\$393,025
NSU	\$1,064,489	\$583,340	\$819,484	\$449,077	\$758,390	\$415,598	\$605,928	\$332,049
LU	\$1,506,691	\$940,175	\$1,077,277	\$672,221	\$945,722	\$590,130	\$650,707	\$406,041
UMW	\$3,458,617	\$1,950,660	\$2,156,664	\$1,216,359	\$1,712,122	\$965,637	\$873,717	\$492,777
JMU	\$12,882,511	\$6,067,663	\$8,015,392	\$3,775,250	\$6,465,549	\$3,045,273	\$3,387,151	\$1,595,348
RU	\$7,540,219	\$4,659,855	\$4,348,405	\$2,687,314	\$3,300,357	\$2,039,621	\$1,365,261	\$843,731
ODU	\$10,853,779	\$5,991,286	\$6,632,821	\$3,661,317	\$5,241,369	\$2,893,236	\$2,481,768	\$1,369,936
VT-extension <sup>7</sup>	\$3,458,781	\$3,285,842	\$2,195,113	\$2,085,358	\$1,761,552	\$1,673,474	\$948,022	\$900,620
VSU-extension <sup>7</sup>	\$288,279	\$273,865	\$181,835	\$172,744	\$146,676	\$139,342	\$76,840	\$72,998
VCU <sup>6</sup>	\$21,423,102	\$11,504,206	\$13,406,488	\$7,199,284	\$10,758,544	\$5,777,338	\$5,789,970	\$3,109,214
RBC <sup>8</sup>	\$87,270	\$57,686	\$34,800	\$23,003	\$52,254	\$34,540	\$87,270	\$57,686
CNU	\$3,590,544	\$2,175,869	\$2,165,569	\$1,312,335	\$1,696,286	\$1,027,949	\$766,282	\$464,367
UVAW <sup>8</sup>	\$271,249	\$172,786	\$135,274	\$86,169	\$175,993	\$112,107	\$271,249	\$172,786
GMU	\$33,419,761	\$17,110,917	\$18,462,166	\$9,452,629	\$13,907,217	\$7,120,495	\$4,921,041	\$2,519,573
VCCS	\$38,937,261	\$23,868,541	\$23,137,100	\$14,183,043	\$18,209,974	\$11,162,714	\$8,041,323	\$4,929,331
VIMS <sup>7</sup>	\$958,693	\$910,759	\$604,706	\$574,471	\$487,781	\$463,392	\$255,537	\$242,760
Total Funding	\$210,318,339	\$107,118,056	\$126,973,786	\$64,612,370	\$100,681,281	\$51,179,089	\$49,025,620	\$24,752,580

Notes:

- (1) Based on IPEDS SA 2010-11 data to calculate required annual salary increase rate to reach the goal.
- (2) Assuming peer salary increases by 1% in 2010-12, 2% in 2012-18.
- (3) FY2012 appropriated faculty salary has been adjusted to incorporate the 5% faculty salary increase for faculty in Virginia Retirement System.
- (4) Faculty base salary is from the FY12 operating plan.
- (5) General fund share is derived based on the FY11 base adequacy calculation for September council meeting.
- (6) Excludes funding for family practice program.
- (7) These agencies do not have their own national peers. Their salary increases follow the parent agencies of VT for VT-extension, VSU-VSU extension and CWM for VIMS.
- (8) Institution's average faculty salary is above the 60th percentile of its peer salaries. It is given a floor salary increase of 2% annually in Option 1.

# State Council of Higher Education for Virginia Agenda Item

**Item:** #5.a.3 – Discussion of 2012-14 Systemwide Operating Budget Amendment  
Items: Operation and Maintenance of New Facilities Coming On-Line

**Date of Meeting:** September 20, 2011

**Presenter:** Dan Hix, Finance Policy Director  
[DanHix@schev.edu](mailto:DanHix@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** October 21, 2010

**Action:** The Council reviewed the budget recommendation to appropriate \$33.9 million from the general fund and \$46.2 million from nongeneral funds for the operation and maintenance of new space coming on-line and identified this need as one of the Council's long-term goals for higher education.

**Background Information/Summary of Major Elements:**

SCHEV has traditionally included incremental resources needed by the institutions to operate new facilities in its biennial budget recommendations. As new E&G and Research facilities come on-line, incremental resources are needed to provide general maintenance, housekeeping, supervision, grounds maintenance, preventive maintenance, utilities and service contracts expenses.

The 51 institutional requests being considered under this item total \$16 million GF and \$17 million NGF for the biennium. Requests for operating funds for those projects not included in this request will be included in the 2014-16 and 2016-18 biennial recommendations.

In a January 2008 presentation to the Senate Finance Committee, Education Sub-Committee, Dan Hix outlined the importance of a separate recommendation for O&M costs associated with new space coming online.

**Materials Provided:**

- Results of the August 2011 SCHEV Survey of Operation and Maintenance Costs for New E&G and Research Facilities Coming On-Line in FY 2013 and FY 2014.
- PowerPoint presentation to the Senate Finance Committee, Education Subcommittee, on Funding for Operation and Maintenance of Physical Plant.

**Financial Impact:** Please see attached spreadsheet.

**Timetable for Further Review/Action:**

This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

**Resolution:** None.

**SCHEV Survey of Operation and Maintenance Costs for New E&G and Research Facilities Coming On-Line in FY 2013 and FY 2014**

Institution	Building Name	Building E&G Percent	Building Research Percent	FY 13 Months	FY 14 Months	GF Share	SCHEV GF Recommendation FY2013	SCHEV NGF Recommendation FY2013	SCHEV GF Recommendation FY2014	SCHEV NGF Recommendation FY2014
<b>CNU</b>	Luter School of Business	100%		6	12	0.60	\$208,320	\$138,880	\$435,600	\$290,400
<b>Total</b>							<b>\$208,320</b>	<b>\$138,880</b>	<b>\$435,600</b>	<b>\$290,400</b>
<b>CWM</b>	Tucker Hall (17435 nsf)	100%	0%	0	12	0.40	\$0	\$0	\$18,180	\$26,820
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$18,180</b>	<b>\$26,820</b>
<b>GMU</b>	Science & Tech II	100.0%	0.0%	0	11	0.52	\$0	\$0	\$141,440	\$130,560
<b>GMU</b>	Point of View Phase I	100.0%	0.0%	3	12	0.52	\$14,508	\$13,392	\$57,980	\$53,520
<b>GMU</b>	Prince William Life Science Lab Building	0.0%	100.0%	4	12	0.52	\$61,343	\$174,590	\$184,028	\$523,772
<b>Total</b>							<b>\$75,851</b>	<b>\$187,982</b>	<b>\$383,448</b>	<b>\$707,852</b>
<b>JMU</b>	Duke Hall - Renovation/Expansion	100%	0%	0	6	0.47	\$0	\$0	\$147,810	\$166,680
<b>JMU</b>	Construct Biotechnology/Centennial Hall	100%	0%	12	12	0.47	\$794,087	\$913,628	\$794,087	\$913,628
<b>Total</b>							<b>\$794,087</b>	<b>\$913,628</b>	<b>\$941,898</b>	<b>\$1,080,307</b>
<b>LU</b>	University Technology Center*	100%	0%	0	9	0.62	\$0	\$0	\$103,794	\$63,886
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$103,794</b>	<b>\$63,886</b>
<b>NSU</b>	New Nursing and General Classroom Building	100%	0%	0	2	0.55	\$0	\$0	\$89,344	\$73,990
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$89,344</b>	<b>\$73,990</b>
<b>ODU</b>	New Arts Building (New VAB)	100%	0%	4	12	0.56	\$39,054	\$30,810	\$122,257	\$96,450
<b>ODU</b>	President's House	100%	0%	12	12	0.56	\$31,634	\$24,956	\$33,085	\$26,101
<b>ODU</b>	Diehn Fine & Performing Arts Building, Phase II	100%	0%	0	10	0.56	\$0	\$0	\$70,073	\$55,281
<b>Total</b>							<b>\$70,688</b>	<b>\$55,766</b>	<b>\$225,415</b>	<b>\$177,832</b>
<b>RBC</b>	No New Request	0%	0%	0	0	0.66	\$0	\$0	\$0	\$0
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>RU</b>	Construct New Computational Sciences Building	100%	0%	0	3	0.61	\$0	\$0	\$134,860	\$84,781
<b>RU</b>	Construct College of Business and Economics Building	100%	0%	12	12	0.61	\$418,027	\$262,799	\$418,027	\$262,799
<b>Total</b>							<b>\$418,027</b>	<b>\$262,799</b>	<b>\$552,887</b>	<b>\$347,580</b>
<b>UMW</b>	No New Request						\$0	\$0	\$0	\$0
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>UVA</b>	Thrust Theater	100%	0%	9	12	0.36	\$100,651	\$180,497	\$134,201	\$240,662
<b>UVA</b>	SFAS Student Projects/Facilities Management Shop Bldg	100%	0%	11	12	0.36	\$97,178	\$174,270	\$106,013	\$190,112
<b>UVA</b>	New Cabell Hall (new systems incremental value)	100%	0%	0	1	0.36	\$0	\$0	\$21,229	\$38,070
<b>UVA</b>	Jordan Hall (new systems incremental value)	100%	0%	8	12	0.36	\$23,676	\$42,458	\$35,514	\$63,686
<b>UVA</b>	Blandy Field Lab	100%	0%	12	12	0.36	\$22,114	\$39,656	\$22,114	\$39,656
<b>Total</b>							<b>\$243,618</b>	<b>\$436,880</b>	<b>\$319,070</b>	<b>\$572,187</b>
<b>UVA-W</b>	No New Request						\$0	\$0	\$0	\$0
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>VCCS</b>	Academic Building Phase III, Woodbridge, NVCC	100%	0%	7	12	0.61	\$335,254	\$210,762	\$574,721	\$361,306
<b>VCCS</b>	Support Services Building, Woodbridge, NVCC	100%	0%	12	12	0.61	\$58,945	\$37,057	\$58,945	\$37,057
<b>VCCS</b>	Construct Higher Education Center, Loudoun, NVCC	100%	0%	0	11	0.61	\$0	\$0	\$270,168	\$169,845
<b>VCCS</b>	Motorsports/Workforce Development Center, PHCC	100%	0%	0	11	0.61	\$0	\$0	\$188,640	\$118,591
<b>VCCS</b>	Learning Resource Center- Phase I, Va Beach, TCC	100%	0%	9	12	0.61	\$428,857	\$269,607	\$571,810	\$359,476
<b>VCCS</b>	Academic Services Building, GCC	100%	0%	7	12	0.61	\$255,400	\$160,561	\$437,829	\$275,247
<b>VCCS</b>	Brault Building, Annandale, NVCC	100%	0%	0	11	0.61	\$0	\$0	\$150,139	\$94,387
<b>VCCS</b>	Replace Tyler Academic Building, Alexandria, NVCC	100%	0%	0	11	0.61	\$0	\$0	\$690,880	\$434,332
<b>VCCS</b>	Science and Technology Building, VWCC	100%	0%	9	12	0.61	\$404,699	\$254,420	\$539,599	\$339,226
<b>VCCS</b>	Academic Services Building, Chesapeake	100%	0%	6	12	0.61	\$171,543	\$107,843	\$343,086	\$215,686
<b>VCCS</b>	Learning Resources Building, SSVCC	100%	0%	6	12	0.61	\$128,714	\$80,918	\$257,429	\$161,836
<b>VCCS</b>	Workforce Develop. Center, Woodbridge, NVCC	100%	0%	0	11	0.61	\$0	\$0	\$368,992	\$231,972
<b>Total</b>							<b>\$1,783,412</b>	<b>\$1,121,168</b>	<b>\$4,452,237</b>	<b>\$2,798,963</b>

**SCHEV Survey of Operation and Maintenance Costs for New E&G and Research Facilities Coming On-Line in FY 2013 and FY 2014**

Institution	Building Name	Building E&G Percent	Building Research Percent	FY 13 Months	FY 14 Months	GF Share	SCHEV GF Recommendation FY2013	SCHEV NGF Recommendation FY2013	SCHEV GF Recommendation FY2014	SCHEV NGF Recommendation FY2014
<b>VCU</b>	Massey Laboratory Support	0%	100%	11	12	0.51	\$13,424	\$39,634	\$14,644	\$43,237
<b>VCU</b>	Construct West Grace South Housing and Parking	2%	0%	12	12	0.51	\$19,704	\$18,932	\$19,704	\$18,932
<b>VCU</b>	West Grace Street Housing - North	4%	0%	0	12	0.51	\$0	\$0	\$19,890	\$19,110
<b>VCU</b>	New School of Medicine	85%	15%	6	12	0.51	\$374,440	\$425,560	\$748,880	\$851,120
<b>VCU</b>	General Classroom Building	100%	0%	6	12	0.51	\$198,900	\$183,600	\$397,800	\$367,200
<b>Total</b>							<b>\$606,468</b>	<b>\$667,726</b>	<b>\$1,200,918</b>	<b>\$1,299,599</b>
<b>VMI</b>	Post Hospital Renovation	100%	0%	11	12	0.75	\$13,750	\$4,583	\$15,000	\$5,000
<b>VMI</b>	Renovate Science Building	100%	0%	0	3	0.40	\$0	\$0	\$2,481	\$3,769
<b>Total</b>							<b>13,750</b>	<b>4,583</b>	<b>17,481</b>	<b>8,769</b>
<b>VSU</b>	Gateway Residence Hall II	1%	0%	10	12	0.45	\$714	\$125,337	\$714	\$125,337
<b>VSU</b>	Quad Phase II	1%	0%	0	10	0.45	\$0	\$0	\$714	\$125,336
<b>VSU</b>	Hunter-McDaniel	100%	0%	10	12	0.45	\$6,360	\$7,680	\$12,721	\$15,360
<b>VSU</b>	MT Carter Hall	0%	100%	6	12	0.45	\$1,133	\$3,868	\$2,265	\$7,735
<b>VSU</b>	Multipurpose Center	100%	0%	0	6	0.45	\$0	\$0	\$33,975	\$41,025
<b>Total</b>							<b>\$8,207</b>	<b>\$136,884</b>	<b>\$50,388</b>	<b>\$314,793</b>
<b>VT</b>	Academic and Student Affairs	100%	0%	11	12	0.42	\$108,890	\$152,865	\$120,433	\$169,070
<b>VT</b>	VTC Research Institute	0%	100%	10	12	0.42	\$313,839	\$1,195,001	\$382,272	\$1,455,572
<b>VT</b>	Veterinary Medicine Instruction Addition	100%	0%	11	12	0.42	\$102,318	\$143,639	\$113,146	\$158,840
<b>VT</b>	Davidson Hall Renovation	100%	0%	0	10	0.42	\$0	\$0	\$82,784	\$114,321
<b>VT</b>	Performing Arts Center	100%	0%	0	10	0.42	\$0	\$0	\$317,646	\$438,654
<b>VT</b>	Signature Engineering Building	50%	50%	0	10	0.42	\$0	\$0	\$580,619	\$1,262,615
<b>VT</b>	Chiller Plant, Phase 1	100%	0%	0	8	0.42	\$0	\$0	\$63,075	\$87,103
<b>Total</b>							<b>\$525,047</b>	<b>\$1,491,505</b>	<b>\$1,659,975</b>	<b>\$3,686,175</b>
<b>VT-Ext.</b>	Human and Agricultural Biosciences Building 1	100%	0%	0	7	0.95	\$0	\$0	\$911,700	\$47,984
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$911,700</b>	<b>\$47,984</b>
<b>VIMS</b>	No New Request	0%	0%	0	0	0.95	\$0	\$0	\$0	\$0
<b>Total</b>							<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Grand Total</b>							<b>\$4,747,475</b>	<b>\$5,417,802</b>	<b>\$11,362,334</b>	<b>\$11,497,139</b>


Please note: Both FY 2013 and FY 2014 are stated in dollars incremental to the base.

## Senate Finance Committee Meeting Education Sub-Committee

January 22, 2008

# Funding for Operation and Maintenance of Physical Plant

Dan Hix  
Finance Policy Director  
State Council of Higher Education for Virginia

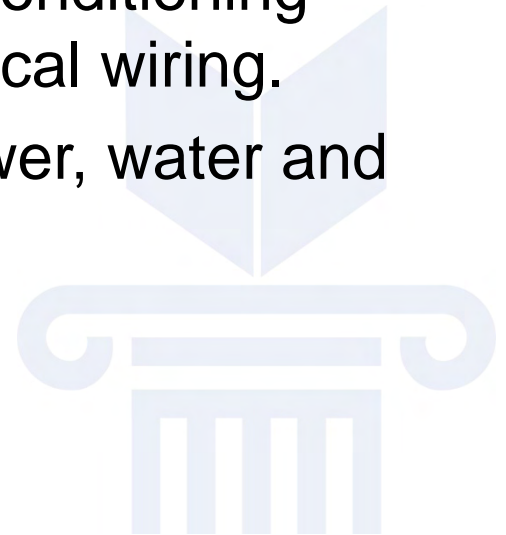




# Funding for Operation and Maintenance of Plant

## Costs Associated with the Operation and Maintenance (O&M) of Physical Plant

- Janitorial/custodial services such as keeping the facility clean and safe.
- Minor building repairs to roofs, exterior walls, floors, foundations, heating/air conditioning equipment, plumbing and electrical wiring.
- Utilities including heat, light, power, water and gas.
- Property and liability insurance.
- Preventive maintenance.





# Funding for Operation and Maintenance of Plant

## Calculation of the O&M Funding Need

- **Appendix M** -- funding guidelines prior to the current higher education funding guidelines,
  - based on the ratio of total square feet and positions in the physical plant program at an institution.
- **Base Adequacy** -- the current higher education funding guidelines,
  - based on student enrollment and is calculated as a percent of total funding excluding the program of institutional support—an administrative program .



# Funding for Operation and Maintenance of Plant

## Chapter 847, General Provisions 4-4.01.3.o7

“It is the policy of the Commonwealth that the institutions of higher education shall treat the maintenance of their facilities as a priority for the allocation of resources. No appropriations shall be transferred from the "Operation and Maintenance of Plant" subprogram except for closely and definitely related purposes, as approved by the Director, Department of Planning and Budget, or his designee. A report providing the rationale for each approved transfer shall be made to the Chairmen of the House Appropriations and Senate Finance Committees.”



# Funding for Operation and Maintenance of Plant

## O&M Budget and Spending

- On average, O&M spending consistently represents about 10 percent of total Educational and General spending at our Virginia public institutions.
- This level of spending is comparable to the national average—typically varying by no more than 1 percentage point.
- SCHEV recommended total additional funding of about \$30 million per year for new space coming online in 2008-10. This represents a 1 percent increase over the current O&M spending.



# Funding for Operation and Maintenance of Plant

## Base Adequacy and O&M Funding

- The Base Adequacy funding guidelines address an institution's need for O&M funding based on the size of enrollment.
- Once the system is fully funded under the guidelines—there will no longer be a need to address O&M as a separate budget issue.
- However, given the importance of the O&M program, the requirements in the General Provisions section of the Act, and the fact that the system is not currently fully funded under the guidelines—SCHEV supports a separate recommendation for the O&M costs associated with new space coming online.

## State Council of Higher Education for Virginia Agenda Item

**Item:** # 5.a.4 – Discussion of 2012-14 Systemwide Operating Budget Items:  
Higher Education Equipment Trust Fund

**Date of Meeting:** September 20, 2011

**Presenter:** Dan Hix, Finance Policy Director  
[DanHix@schev.edu](mailto:DanHix@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** 10/27/09

**Action:** Approved recommendation to appropriate \$12.2 million for debt service on VCBA revenue bonds necessary to finance \$145.5 million in equipment for the 2010-12 biennium through the Higher Education Equipment Trust Fund.

**Background Information/Summary of Major Elements:**

The Higher Education Equipment Trust Fund (HEETF) was established in 1986 by the General Assembly to provide funding to upgrade equipment needed for instruction and research. A large infusion of equipment was needed in a short period of time and the state could not afford to pay for it directly using operating appropriations. The Virginia College Building Authority (VCBA) handles the financing of the HEETF and issues revenue bonds to finance the equipment. The term of the bonds, currently seven years, is matched to the useful life of most eligible equipment to maximize the leveraging effect of debt financing. The institutions purchase equipment using their operating funds and are reimbursed by the HEETF. They then make debt payments on the equipment to the Authority. The Governor and General Assembly appropriate state funds annually to cover the debt service. Since 1986, close to \$1 billion worth of equipment has been authorized through the program. Since 1996, a total of \$702.1 million (\$216 million targeted specifically for computers and related technology) has been allocated through the HEETF.

### **Materials Provided:**

- Attached summary tables with recommended allocations and estimated debt service payments by institution totaling \$10 million for the traditional HEETF recommendation and \$13 million including a research component.

### **Financial Impact:**

- In 2000, the Council established an equipment allocation methodology for the HEETF based on institutional needs for (1) regular inventory replacement and (2) technology upgrades. A 9-year replacement cycle, issued for instructional and research equipment, is applied to the current institutional equipment inventories in the Educational and General programs of Instruction, Research and Academic Support. The HEETF addresses half of the identified need and institutional operating funds cover the other half. To continue the progress made in the 2010-12 biennium in updating institutional equipment inventories the annual replacement need to be covered by the HEETF will be \$50.6 million or \$101.2 million for the 2012-14 biennium.
- In addition, the Council's goal of providing 7 percent of the full-time equivalent students in regular session and off-campus with a microcomputer was realized in the year 2000. This rate was considered adequate to accommodate students' need for access to computer resources. Since then, allocations have been provided to cover an additional 2.5 percent of the system's students per year. To continue supporting the 14:1 students to computer ratio at a cost of \$2,000 per computer, an additional allocation of \$15.1 million per year, \$30.2 million for the 2012-14 biennium is needed. This policy allows for computer replacement approximately once every 3 years.
- In support of the Commonwealth Research Initiative (CRI), the General Assembly appropriated the necessary funding to provide for the allocation of \$33.5 million in research equipment through the HEETF in the 2006-08 biennium. That was the first, and only, such HEETF allocation of its kind. In the spring of 2007, the Council produced its 2007-13 strategic plan for higher education in Virginia, "Advancing Virginia: Access, Alignment, Investment." The plan called for targeted investments, particularly in the area of research. "It is precisely in the area of research that it is most difficult to achieve and maintain excellence because of the inherent costs and the difficulty of recruiting world class researchers." One of the primary strategies stated for achieving the goal of enhancing research through investment in infrastructure was to "recommend that the Commonwealth maintain the precedent-setting policy of funding research equipment through the Higher Education Equipment Trust Fund." To continue the progress made by the CRI in 2006-08, and to further enhance the Commonwealth's ability to compete at the national level in research, an additional allocation of \$18.2 million per year is recommended for the CRI institutions. The additional allocation is based on

the same 9-year inventory replacement cycle that has been used since 2000 for Educational and General program equipment replacement (see the first bullet above).

**Timetable for Further Review/Action:** The Council will have the opportunity to take final action on this item at its meeting on October 2011 meeting.

**Resolution:** None.

**2012-14 Higher Education Equipment Trust Fund Recommended Allocation**

**2012-13**

**Traditional HEETF Guidelines**

Institutions	9-Year Cycle, Annual Replacement		Total	Research Initiative <sup>(1)</sup>	Grand Total
	Need	Microcomputers			
GMU	\$2,742,040	\$1,194,850	\$3,936,890	\$629,612	\$4,566,502
ODU	\$4,630,949	\$902,700	\$5,533,649	\$402,318	\$5,935,966
UVA	\$10,175,178	\$1,156,900	\$11,332,078	\$6,503,158	\$17,835,236
VCU	\$5,733,427	\$1,340,600	\$7,074,027	\$3,701,137	\$10,775,164
VT	\$9,741,435	\$1,522,900	\$11,264,335	\$6,261,621	\$17,525,956
W&M	\$1,928,945	\$369,850	\$2,298,795	\$722,915	\$3,021,709
W&M-VIMS	\$520,757	\$4,150	\$524,907	\$0	\$524,907
CNU	\$497,400	\$235,550	\$732,950	\$0	\$732,950
UVA-Wise	\$147,024	\$83,550	\$230,574	\$0	\$230,574
JMU	\$1,223,276	\$916,450	\$2,139,726	\$0	\$2,139,726
LU	\$419,415	\$216,950	\$636,365	\$0	\$636,365
UMW	\$381,812	\$218,900	\$600,712	\$0	\$600,712
NSU	\$845,455	\$274,950	\$1,120,405	\$0	\$1,120,405
RU	\$1,418,973	\$419,050	\$1,838,023	\$0	\$1,838,023
VMI	\$806,902	\$82,550	\$889,452	\$0	\$889,452
VSU	\$1,099,203	\$271,400	\$1,370,603	\$0	\$1,370,603
RBC	\$98,890	\$54,350	\$153,240	\$0	\$153,240
VCCS	\$7,571,823	\$5,862,550	\$13,434,373	\$0	\$13,434,373
SWVHEC	\$81,109	\$0	\$81,109	\$0	\$81,109
RHEA	\$68,531	\$0	\$68,531	\$0	\$68,531
IALR	\$220,794	\$0	\$221,003	\$0	\$221,003
SVHEC	\$177,917	\$0	\$177,917	\$0	\$177,917
NCI	\$27,799	\$0	\$27,799	\$0	\$27,799
<b>TOTAL</b>	<b>\$50,559,050</b>	<b>\$15,128,200</b>	<b>\$65,687,459</b>	<b>\$18,220,760</b>	<b>\$83,908,219</b>

**2013-14**

**Traditional HEETF Guidelines**

Institutions	9-Year Cycle, Annual Replacement		Total	Research Initiative <sup>(1)</sup>	Grand Total
	Need	Microcomputers			
GMU	\$2,742,040	\$1,194,850	\$3,936,890	\$629,612	\$4,566,502
ODU	\$4,630,949	\$902,700	\$5,533,649	\$402,318	\$5,935,966
UVA	\$10,175,178	\$1,156,900	\$11,332,078	\$6,503,158	\$17,835,236
VCU	\$5,733,427	\$1,340,600	\$7,074,027	\$3,701,137	\$10,775,164
VT	\$9,741,435	\$1,522,900	\$11,264,335	\$6,261,621	\$17,525,956
W&M	\$1,928,945	\$369,850	\$2,298,795	\$722,915	\$3,021,709
W&M-VIMS	\$520,757	\$4,150	\$524,907	\$0	\$524,907
CNU	\$497,400	\$235,550	\$732,950	\$0	\$732,950
UVA-Wise	\$147,024	\$83,550	\$230,574	\$0	\$230,574
JMU	\$1,223,276	\$916,450	\$2,139,726	\$0	\$2,139,726
LU	\$419,415	\$216,950	\$636,365	\$0	\$636,365
UMW	\$381,812	\$218,900	\$600,712	\$0	\$600,712
NSU	\$845,455	\$274,950	\$1,120,405	\$0	\$1,120,405
RU	\$1,418,973	\$419,050	\$1,838,023	\$0	\$1,838,023
VMI	\$806,902	\$82,550	\$889,452	\$0	\$889,452
VSU	\$1,099,203	\$271,400	\$1,370,603	\$0	\$1,370,603
RBC	\$98,890	\$54,350	\$153,240	\$0	\$153,240
VCCS	\$7,571,823	\$5,862,550	\$13,434,373	\$0	\$13,434,373
SWVHEC	\$81,109	\$0	\$81,109	\$0	\$81,109
RHEA	\$68,531	\$0	\$68,531	\$0	\$68,531
IALR	\$220,794	\$0	\$221,003	\$0	\$221,003
SVHEC	\$177,917	\$0	\$177,917	\$0	\$177,917
NCI	\$27,799	\$0	\$27,799	\$0	\$27,799
<b>TOTAL</b>	<b>\$50,559,050</b>	<b>\$15,128,200</b>	<b>\$65,687,459</b>	<b>\$18,220,760</b>	<b>\$83,908,219</b>

<sup>(1)</sup> Additional funding provided for original Commonwealth Research Initiative (CRI) institutions.

**2012-14 Higher Education Equipment Trust Fund  
Estimated Debt Service Payments<sup>(1)</sup>**

<u>Institutions</u>	<u>HEETF Estimated Debt Service</u>	<u>Research Initiative Service<sup>(2)</sup></u>	<u>Total Equipment</u>
GMU	\$542,344	\$103,664	\$646,008
ODU	\$915,949	\$66,241	\$982,189
UVA	\$2,012,533	\$1,070,728	\$3,083,261
VCU	\$1,134,006	\$609,382	\$1,743,389
VT	\$1,926,744	\$1,030,959	\$2,957,703
W&M	\$381,523	\$119,026	\$500,549
W&M-VIMS	\$103,000	\$0	\$103,000
CNU	\$98,380	\$0	\$98,380
UVA-Wise	\$29,080	\$0	\$29,080
JMU	\$241,950	\$0	\$241,950
LU	\$82,955	\$0	\$82,955
UMW	\$75,518	\$0	\$75,518
NSU	\$167,221	\$0	\$167,221
RU	\$280,656	\$0	\$280,656
VMI	\$159,596	\$0	\$159,596
VSU	\$217,410	\$0	\$217,410
RBC	\$19,559	\$0	\$19,559
VCCS	\$1,497,620	\$0	\$1,497,620
SWVHEC	\$16,042	\$0	\$16,042
RHEA	\$13,555	\$0	\$13,555
IALR	\$43,671	\$0	\$43,671
SVHEC	\$35,190	\$0	\$35,190
NCI	\$5,498	\$0	\$5,498
TOTAL	\$10,000,000	\$3,000,000	\$13,000,000

<sup>(1)</sup> Assumes a 7year period of debt service with the first payment made in the second year of the biennium. Estimated payments are based on the institutions' share of the recommended total allocation for 2012-13.

<sup>(2)</sup> Additional funding provided for original Commonwealth Research Initiative (CRI) institutions.

# State Council of Higher Education for Virginia Agenda Item

**Item:** #5.a.5. – Discussion of 2012-14 Systemwide Operating Budget  
Items: Undergraduate and Graduate Student Financial Aid

**Date of Meeting:** September 20, 2011

**Presenter:** Lee Andes, Assistant Director for Financial Aid  
[LeeAndes@schev.edu](mailto:LeeAndes@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** 10/26/2010

**Action:** Council recommended additional undergraduate appropriation of \$29.8 million for FY12 and each year thereafter for five years in order to phase-in to a minimum of 70 percent of the Partnership Model. Additionally, Council recommended an additional graduate appropriation of \$5.3 million for FY12 and each year thereafter for five years to phase-in to FY95 levels.

## UNDERGRADUATE STUDENT FINANCIAL ASSISTANCE

### Background Information/Summary of Major Elements:

- The 2011 session of the General Assembly provided a \$13.4 million increase to undergraduate need-based VSFAP funds but no increase to graduate financial aid.

#### **The Funding Model**

- The State Council of Higher Education for Virginia annually recommends funds for the Virginia Student Financial Assistance Program (VSFAP). Absent sufficient resources to fully fund the approved goal, the funding methodology also serves as an allocation model for distributing limited funds to the institutions.
- The Partnership Model was adopted by the Governor's Office and the General Assembly in 2006. For historical perspective and tracking purposes, SCHEV will continue to provide the percent of Remaining Need being met by VSFAP funds; however, the Partnership Model is used to establish the funding goal and for allocation of funds among the institutions.

<u>Year</u>	<u>Remaining Need</u>	<u>Partnership Model</u>
2002-03	38.9%	
2003-04	35.9%	
2004-05	33.6%	56.4%
2005-06	32.7%	46.4%
2006-07	34.4%	55.5%
2007-08	37.8%	60.5%
2008-09	37.0%	60.5%
2009-10	37.3%	60.9%
2010-11	34.2%	54.9%
2011-12	29.9%	47.8%

## Need for additional resources

The increase in the recommended funds under the Partnership Model – recommendations of state financial aid for each institution and systemically – are the result of increases in college costs, a rise in the number of students completing the Free Application for Federal Student Aid (FAFSA), and a decrease in family resources. The increase in education costs coupled with decreasing family resources have combined to create a substantial boost in the number of students meeting the criteria to be included in the VSFAP need calculations and a dramatic rise in overall need.

- The additional need identified by the Partnership Model is only partially due to increases in educational costs between FY10 and FY11. With tuition and fees rising 7.9 percent and room & board increasing by just 4.4 percent, the actual increase in costs were actually slightly lower than SCHEV's initial projections when recommending funding for FY12.
- Instead, the 22.3 percent increase in recommended funding under the Partnership Model is primarily economy-driven as evidenced by a **27.0 percent increase in the number of students demonstrating need** in the formula (up from 80,044 to 101,636).

Comparing the applications submitted for the Free Application for Federal Student Aid (FAFSA) as of the end of the June preceding each award year, applications for students identifying themselves as from Virginia were **up 18.7 percent** from FY09 to FY10.

<http://federalstudentaid.ed.gov/datacenter/application.html>

The number of students receiving a Pell grant, representing a sub-set of those filing the FAFSA, increased dramatically between FY09 and FY10. In FY09, 68,716 in-state students received a Pell grant at a public institution while in FY10 that number increased to 95,514, a **39 percent increase**.

- Since the data files used in the calculation are from FY09 and FY10 respectively, the effect of the recession on Virginia families one year after the market crash of fall 2008 is evident. (Students enrolled in FY09 would have reported 2008 earnings and those in FY10 would have reported 2009.) Not only is there an increase in the number of students completing the FAFSA but the Expected Family Contribution (EFC) for students is lower than in the previous year. **The EFCs used in the Partnership Model declined 8.6 percent.**

Though the data file reflects family ability to pay at the worst of the recession, the continuing unemployment rate - 6.1 percent as of July 2011, down from 7.0 percent in July 2009 - suggests that state-wide family finances have merely stabilized, or perhaps only a modest improvement, in the ability of Virginia families to pay for college since 2009.

- **If no new funding is provided, the percent of the Partnership Model met may drop to as low as 39 percent depending on the actual cost increases for FY13.**

**Materials Provided:**

2012-14 Virginia Student Financial Assistance Program Funding Recommendations.

**Financial Impact:**

See table below

**Timetable for Further Review/Action:**

This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

**Recommendation:**

This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

**Resolution:**

None.

**Institutional Statistics Reflecting Decrease in Percent of Partnership Model Met and Increase in Students Demonstrating Need Within the Model**

Institution	FY10 PM % Met	FY11 PM % Met	FY12 PM % Met	Students w/need in 2011-12 Calc.	Students w/need in 2012-13 Calc.	Increase
Christopher Newport University	77.04%	73.0%	61.0%	1,072	1,268	18%
College of William & Mary	81.04%	66.2%	67.4%	600	694	16%
George Mason University	58.60%	53.7%	47.8%	5,012	6,094	22%
James Madison University	64.69%	59.3%	55.1%	2,314	2,647	14%
Longwood University	64.43%	57.5%	52.6%	1,148	1,295	13%
Norfolk State University	62.56%	55.3%	49.0%	2,973	3,495	18%
Old Dominion University	60.45%	52.0%	49.1%	6,052	7,035	16%
Radford University	65.89%	65.1%	57.9%	2,240	2,518	12%
University of Mary Washington	68.51%	59.2%	47.4%	598	718	20%
University of Virginia	94.47%	99.6%	83.3%	1,236	1,626	32%
University of Virginia - Wise	70.51%	62.3%	50.8%	766	833	9%
Virginia Commonwealth Univ.	58.14%	61.1%	49.6%	6,154	7,249	18%
Virginia Military Institute	80.83%	76.0%	63.4%	192	215	12%
Virginia State University	52.31%	49.3%	45.7%	2,166	2,377	10%
Virginia Tech	78.00%	68.6%	63.5%	3,764	4,493	19%
<b>Four-Year Institution Totals</b>	<b>64.65%</b>	<b>60.1%</b>	<b>53.3%</b>	<b>36,287</b>	<b>42,557</b>	<b>17%</b>
Richard Bland College	64.54%	52.5%	34.1%	408	534	31%
Virginia Community College System	50.18%	41.4%	35.6%	43,349	58,545	35%
<b>Two-Year Institution Totals</b>	<b>50.31%</b>	<b>41.5%</b>	<b>35.6%</b>	<b>43,757</b>	<b>59,079</b>	<b>35%</b>
<b>TOTAL</b>	<b>60.93%</b>	<b>54.9%</b>	<b>47.8%</b>	<b>80,044</b>	<b>101,636</b>	<b>27%</b>

**Two-Year Phase-In to 50 Percent Funding Under the Partnership Model**

Institution	FY12 Funds	2012-13 Funding Goal	2012-13		2013-14	
			50% Phase-In	Total Funding	Full Phase-In to 50%	Total Funding
Christopher Newport Univ.	\$4,170,020	\$8,370,987	\$940,030	\$5,110,050	\$1,297,734	\$5,467,754
College of William & Mary	\$2,991,549	\$4,809,309	\$249,632	\$3,241,181	\$476,515	\$3,468,064
George Mason University	\$13,905,927	\$34,681,923	\$2,673,178	\$16,579,105	\$4,648,902	\$18,554,829
James Madison University	\$6,739,671	\$14,052,390	\$1,000,366	\$7,740,037	\$1,542,169	\$8,281,840
Longwood University	\$3,779,258	\$8,287,000	\$577,971	\$4,357,229	\$882,977	\$4,662,235
Norfolk State University	\$7,001,393	\$17,249,156	\$1,450,288	\$8,451,681	\$2,226,905	\$9,228,298
Old Dominion University	\$15,003,600	\$35,699,484	\$2,523,978	\$17,527,578	\$4,095,624	\$19,099,224
Radford University	\$6,788,383	\$12,756,281	\$593,330	\$7,381,713	\$1,110,050	\$7,898,433
Univ. of Mary Washington	\$1,616,233	\$4,429,342	\$482,859	\$2,099,092	\$753,465	\$2,369,698
University of Virginia	\$5,307,327	\$9,417,918	\$2,540,094	\$7,847,421	\$3,089,414	\$8,396,741
Univ. of Virginia - Wise	\$1,911,488	\$3,879,711	\$97,905	\$2,009,393	\$195,810	\$2,107,298
Virginia Commonwealth	\$19,064,257	\$44,353,707	\$2,940,675	\$22,004,932	\$4,664,976	\$23,729,233
Virginia Military Institute	\$799,232	\$1,445,365	\$116,698	\$915,930	\$180,813	\$980,045
Virginia State University	\$5,393,470	\$12,982,488	\$776,081	\$6,169,551	\$1,552,161	\$6,945,631
Virginia Tech	\$13,903,428	\$25,637,194	\$2,374,966	\$16,278,394	\$3,514,453	\$17,417,881
<b>Four-Year Institution Totals</b>	<b>\$108,375,236</b>	<b>\$238,052,255</b>	<b>\$19,338,051</b>	<b>\$127,713,287</b>	<b>\$30,231,968</b>	<b>\$138,607,204</b>
Richard Bland College	\$381,736	\$1,640,277	\$247,906	\$629,642	\$495,812	\$877,548
VCCS	\$32,449,179	\$121,770,293	\$16,348,964	\$48,798,143	\$32,697,928	\$65,147,107
<b>Two-Year Institution Totals</b>	<b>\$32,830,915</b>	<b>\$123,410,570</b>	<b>\$16,596,870</b>	<b>\$49,427,785</b>	<b>\$33,193,740</b>	<b>\$66,024,655</b>
<b>TOTAL</b>	<b>\$141,206,151</b>	<b>\$361,462,825</b>	<b>\$35,934,921</b>	<b>\$177,141,072</b>	<b>\$63,425,708</b>	<b>\$204,631,859</b>

Percent of Need Met Under the Partnership Model

49.0%

52.9%

**Four-Year Phase-In to 70 Percent Funding Under the Partnership Model**

Institution	2012-13		2013-14		2014-15		2015-16	
	25% Phase-In	Total Funding	50% Phase-In	Total Funding	75% Phase-In	Total Funding	Full Phase-In to 70%	Total Funding
Christopher Newport University	\$752,088	\$4,922,108	\$1,504,177	\$5,674,197	\$2,256,265	\$6,426,285	\$3,008,353	\$7,178,373
College of William & Mary	\$283,145	\$3,274,694	\$566,289	\$3,557,838	\$849,434	\$3,840,983	\$1,132,578	\$4,124,127
George Mason University	\$3,958,716	\$17,864,643	\$7,917,433	\$21,823,360	\$11,876,149	\$25,782,076	\$15,834,866	\$29,740,793
James Madison University	\$1,327,669	\$8,067,340	\$2,655,338	\$9,395,009	\$3,983,007	\$10,722,678	\$5,310,676	\$12,050,347
Longwood University	\$831,773	\$4,611,031	\$1,663,547	\$5,442,805	\$2,495,320	\$6,274,578	\$3,327,094	\$7,106,352
Norfolk State University	\$1,947,569	\$8,948,962	\$3,895,139	\$10,896,532	\$5,842,708	\$12,844,101	\$7,790,277	\$14,791,670
Old Dominion University	\$3,902,446	\$18,906,046	\$7,804,891	\$22,808,491	\$11,707,337	\$26,710,937	\$15,609,782	\$30,613,382
Radford University	\$1,037,628	\$7,826,011	\$2,075,256	\$8,863,639	\$3,112,884	\$9,901,267	\$4,150,512	\$10,938,895
University of Mary Washington	\$545,515	\$2,161,748	\$1,091,031	\$2,707,264	\$1,636,546	\$3,252,779	\$2,182,061	\$3,798,294
University of Virginia	\$1,076,525	\$6,383,852	\$2,153,051	\$7,460,378	\$3,229,576	\$8,536,903	\$4,306,102	\$9,613,429
University of Virginia - Wise	\$353,870	\$2,265,358	\$707,740	\$2,619,228	\$1,061,611	\$2,973,099	\$1,415,481	\$3,326,969
Virginia Commonwealth Univ.	\$4,742,595	\$23,806,852	\$9,485,191	\$28,549,448	\$14,227,786	\$33,292,043	\$18,970,382	\$38,034,639
Virginia Military Institute	\$110,053	\$909,285	\$220,106	\$1,019,338	\$330,159	\$1,129,391	\$440,212	\$1,239,444
Virginia State University	\$1,434,851	\$6,828,321	\$2,869,702	\$8,263,172	\$4,304,553	\$9,698,023	\$5,739,404	\$11,132,874
Virginia Tech	\$2,020,309	\$15,923,737	\$4,040,619	\$17,944,047	\$6,060,928	\$19,964,356	\$8,081,238	\$21,984,666
<b>Four-Year Institution Totals</b>	<b>\$24,324,755</b>	<b>\$132,699,991</b>	<b>\$48,649,509</b>	<b>\$157,024,745</b>	<b>\$72,974,264</b>	<b>\$181,349,500</b>	<b>\$97,299,019</b>	<b>\$205,674,255</b>
Richard Bland College	\$256,213	\$637,949	\$512,425	\$894,161	\$768,638	\$1,150,374	\$1,024,851	\$1,406,587
VCCS	\$17,993,128	\$50,442,307	\$35,986,256	\$68,435,435	\$53,979,384	\$86,428,563	\$71,972,513	\$104,421,692
<b>Two-Year Institution Totals</b>	<b>\$18,249,341</b>	<b>\$51,080,256</b>	<b>\$36,498,682</b>	<b>\$69,329,597</b>	<b>\$54,748,023</b>	<b>\$87,578,938</b>	<b>\$72,997,363</b>	<b>\$105,828,278</b>
<b>TOTAL</b>	<b>\$42,574,096</b>	<b>\$183,780,247</b>	<b>\$85,148,191</b>	<b>\$226,354,342</b>	<b>\$127,722,287</b>	<b>\$268,928,438</b>	<b>\$170,296,382</b>	<b>\$311,502,533</b>

Percent of Need Met Under the PM                      50.8%                                              58.5%                                              65.0%                                              70.3%

Based on: 2009-10 Financial Aid Data File; and assumed increases of 8 percent in Tuition / E&G and non E&G Fees; 5 percent increase for Room/Board, and 4 percent for other indirect costs for first year; and 7 percent overall increase in need thereafter.

### Six-Year Phase-In to 70 Percent Funding Under the Partnership Model

Institution	2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	17% Phase-In	Total Funding	34% Phase-In	Total Funding	50% Phase-In	Total Funding	67% Phase-In	Total Funding	84% Phase-In	Total Funding	Full Phase-In to 70%	Total Funding
Christopher Newport University	\$674,750	\$4,844,770	\$1,349,500	\$5,519,520	\$2,024,250	\$6,194,270	\$2,699,000	\$6,869,020	\$3,373,750	\$7,543,770	\$4,048,500	\$8,218,520
College of William & Mary	\$288,361	\$3,279,910	\$576,721	\$3,568,270	\$865,082	\$3,856,631	\$1,153,443	\$4,144,992	\$1,441,804	\$4,433,353	\$1,730,164	\$4,721,713
George Mason University	\$3,357,384	\$17,263,311	\$6,714,769	\$20,620,696	\$10,072,153	\$23,978,080	\$13,429,538	\$27,335,465	\$16,786,922	\$30,692,849	\$20,144,307	\$34,050,234
James Madison University	\$1,176,129	\$7,915,800	\$2,352,257	\$9,091,928	\$3,528,386	\$10,268,057	\$4,704,514	\$11,444,185	\$5,880,643	\$12,620,314	\$7,056,772	\$13,796,443
Longwood University	\$726,134	\$4,505,392	\$1,452,268	\$5,231,526	\$2,178,402	\$5,957,660	\$2,904,536	\$6,683,794	\$3,630,670	\$7,409,928	\$4,356,804	\$8,136,062
Norfolk State University	\$1,655,598	\$8,656,991	\$3,311,197	\$10,312,590	\$4,966,795	\$11,968,188	\$6,622,394	\$13,623,787	\$8,277,992	\$15,279,385	\$9,933,591	\$16,934,984
Old Dominion University	\$3,340,944	\$18,344,544	\$6,681,887	\$21,685,487	\$10,022,831	\$25,026,431	\$13,363,774	\$28,367,374	\$16,704,718	\$31,708,318	\$20,045,661	\$35,049,261
Radford University	\$955,926	\$7,744,309	\$1,911,853	\$8,700,236	\$2,867,779	\$9,656,162	\$3,823,705	\$10,612,088	\$4,779,631	\$11,568,014	\$5,735,558	\$12,523,941
University of Mary Washington	\$455,406	\$2,071,639	\$910,811	\$2,527,044	\$1,366,217	\$2,982,450	\$1,821,623	\$3,437,856	\$2,277,028	\$3,893,261	\$2,732,434	\$4,348,667
University of Virginia	\$949,848	\$6,257,175	\$1,899,696	\$7,207,023	\$2,849,544	\$8,156,871	\$3,799,392	\$9,106,719	\$4,749,240	\$10,056,567	\$5,699,088	\$11,006,415
University of Virginia - Wise	\$316,260	\$2,227,748	\$632,520	\$2,544,008	\$948,779	\$2,860,267	\$1,265,039	\$3,176,527	\$1,581,299	\$3,492,787	\$1,897,559	\$3,809,047
Virginia Commonwealth Univ.	\$4,080,267	\$23,144,524	\$8,160,534	\$27,224,791	\$12,240,800	\$31,305,057	\$16,321,067	\$35,385,324	\$20,401,334	\$39,465,591	\$24,481,601	\$43,545,858
Virginia Military Institute	\$103,301	\$902,533	\$206,602	\$1,005,834	\$309,904	\$1,109,136	\$413,205	\$1,212,437	\$516,506	\$1,315,738	\$619,807	\$1,419,039
Virginia State University	\$1,225,426	\$6,618,896	\$2,450,853	\$7,844,323	\$3,676,279	\$9,069,749	\$4,901,705	\$10,295,175	\$6,127,131	\$11,520,601	\$7,352,558	\$12,746,028
Virginia Tech	\$1,877,803	\$15,781,231	\$3,755,605	\$17,659,033	\$5,633,408	\$19,536,836	\$7,511,210	\$21,414,638	\$9,389,013	\$23,292,441	\$11,266,816	\$25,170,244
<b>Four-Year Institution Totals</b>	<b>\$21,183,536</b>	<b>\$129,558,772</b>	<b>\$42,367,073</b>	<b>\$150,742,309</b>	<b>\$63,550,609</b>	<b>\$171,925,845</b>	<b>\$84,734,145</b>	<b>\$193,109,381</b>	<b>\$105,917,682</b>	<b>\$214,292,918</b>	<b>\$127,101,218</b>	<b>\$235,476,454</b>
Richard Bland College	\$204,778	\$586,514	\$409,555	\$791,291	\$614,333	\$996,069	\$819,110	\$1,200,846	\$1,023,888	\$1,405,624	\$1,228,665	\$1,610,401
VCCS	\$14,517,203	\$46,966,382	\$29,034,405	\$61,483,584	\$43,551,608	\$76,000,787	\$58,068,810	\$90,517,989	\$72,586,013	\$105,035,192	\$87,103,216	\$119,552,395
<b>Two-Year Institution Totals</b>	<b>\$14,721,980</b>	<b>\$47,552,895</b>	<b>\$29,443,960</b>	<b>\$62,274,875</b>	<b>\$44,165,940</b>	<b>\$76,996,855</b>	<b>\$58,887,921</b>	<b>\$91,718,836</b>	<b>\$73,609,901</b>	<b>\$106,440,816</b>	<b>\$88,331,881</b>	<b>\$121,162,796</b>
<b>TOTAL</b>	<b>\$35,905,517</b>	<b>\$177,111,668</b>	<b>\$71,811,033</b>	<b>\$213,017,184</b>	<b>\$107,716,550</b>	<b>\$248,922,701</b>	<b>\$143,622,066</b>	<b>\$284,828,217</b>	<b>\$179,527,583</b>	<b>\$320,733,734</b>	<b>\$215,433,099</b>	<b>\$356,639,250</b>

Percent of Need Met Under the PM

49.0%

55.1%

60.1%

64.3%

67.7%

70.3%

Based on: 2009-10 Financial Aid Data File; and assumed increases of 8 percent in Tuition / E&G and non E&G Fees; 5 percent increase for Room/Board, and 4 percent for other indirect costs for first year; and 7 percent overall increase in need thereafter.

## **GRADUATE STUDENT FINANCIAL ASSISTANCE**

### **Background Information/Summary of Major Elements:**

- The 2011 session of the General Assembly did not appropriate new funds for the graduate portion of the VSFAP.
- The Virginia Graduate Commonwealth Award provides funding for graduate students attending Virginia's public four-year institutions. Institutions may award these funds as need-based grants, merit-based scholarships, or awards for duties which require work. Not more than 50 percent of funds awarded as grants or scholarships may be used for non-resident students. The primary purpose of the program is to help Virginia public institutions attract the best possible students by providing competitive financial packages.
- In FY95, appropriations averaged \$569 per full-time graduate student, representing 13.17 percent of the average graduate tuition and fees. For FY12, those numbers are \$671 per student representing 6.6 percent of the average graduate tuition and fees. To regain FY95 equivalent effectiveness, the average funding per full-time student for FY13 needs to increase to \$1,674
- Funding remained stable from FY95 until FY07 when increases were provided to the major Research institutions.

### **Materials Provided:**

2012-14 Graduate Student Financial Assistance Funding Recommendation

### **Financial Impact:**

See table below.

### **Timetable for Further Review/Action:**

This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

### **Recommendation:**

This item is for discussion purposes only. Action is scheduled to be taken at the October meeting.

### **Resolution:**

None.

2012-14 Graduate Student Financial Assistance

Institution	2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	17% Phase-In	Total Funding	34% Phase-In	Total Funding	50% Phase-In	Total Funding	67% Phase-In	Total Funding	84% Phase-In	Total Funding	Full Phase-In to 70%	Total Funding
Christopher Newport Univ.	14,797	14,797	29,593	29,593	44,390	44,390	59,186	59,186	73,983	73,983	88,779	88,779
College of William & Mary	254,751	939,070	509,503	1,193,822	764,254	1,448,573	1,019,006	1,703,325	1,273,757	1,958,076	1,528,508	2,212,827
George Mason University	1,061,887	2,682,605	2,123,774	3,744,492	3,185,660	4,806,378	4,247,547	5,868,265	5,309,434	6,930,152	6,371,321	7,992,039
James Madison University	606,594	996,816	1,213,189	1,603,411	1,819,783	2,210,005	2,426,377	2,816,599	3,032,972	3,423,194	3,639,566	4,029,788
Longwood University	2,795	8,355	5,589	11,149	8,384	13,944	11,179	16,739	13,973	19,533	16,768	22,328
Univ. of Mary Washington	24,798	24,798	49,596	49,596	74,394	74,394	99,192	99,192	123,990	123,990	148,788	148,788
Norfolk State University	261,380	602,107	522,761	863,488	784,141	1,124,868	1,045,522	1,386,249	1,306,902	1,647,629	1,568,283	1,909,010
Old Dominion University	864,824	2,886,352	1,729,648	3,751,176	2,594,471	4,615,999	3,459,295	5,480,823	4,324,119	6,345,647	5,188,943	7,210,471
Radford University	400,846	971,246	801,693	1,372,093	1,202,539	1,772,939	1,603,386	2,173,786	2,004,232	2,574,632	2,405,078	2,975,478
University of Virginia	1,332,132	5,497,253	2,664,264	6,829,385	3,996,396	8,161,517	5,328,528	9,493,649	6,660,660	10,825,781	7,992,792	12,157,913
Virginia Commonwealth Univ.	1,056,174	3,691,423	2,112,348	4,747,597	3,168,523	5,803,772	4,224,697	6,859,946	5,280,871	7,916,120	6,337,045	8,972,294
Va. Institute of Marine Sc.	12,051	250,578	24,102	262,629	36,152	274,679	48,203	286,730	60,254	298,781	72,305	310,832
Virginia Tech	1,072,544	5,295,124	2,145,089	6,367,669	3,217,633	7,440,213	4,290,177	8,512,757	5,362,722	9,585,302	6,435,266	10,657,846
Virginia State University	145,826	365,714	291,651	511,539	437,477	657,365	583,302	803,190	729,128	949,016	874,953	1,094,841
<b>Totals</b>	<b>7,111,399</b>	<b>24,226,238</b>	<b>14,222,799</b>	<b>31,337,638</b>	<b>21,334,198</b>	<b>38,449,037</b>	<b>28,445,597</b>	<b>45,560,436</b>	<b>35,556,997</b>	<b>52,671,836</b>	<b>42,668,396</b>	<b>59,783,235</b>

2011-12 Tuition & Fees with annual 7 percent increase; based on fall 10 enrollment numbers

# State Council of Higher Education for Virginia Agenda Item

**Item:** #5.b – Preliminary Discussion of 2012-14 Systemwide Capital Outlay Budget

**Date of Meeting:** July 20, 2011

**Presenter:** Thomas D. Daley, Deputy Director  
[thomasdaley@schev.edu](mailto:thomasdaley@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:**

**Action:**

**Background Information/Summary of Major Elements:**

The State Council of Higher Education (SCHEV), under authority of the Code of Virginia, evaluates the need among the Commonwealth's public institutions of higher education for new academic and administrative space under its Fixed Asset Guidelines. These guidelines also address the prioritization of requests for major renovations and capital improvements. Having developed a comprehensive data collection system which captures essential information related to the level and discipline of instructional activity, the size and condition of existing facilities and the productivity with which these facilities are used, SCHEV produces empirically based recommendations for the equitable distribution of financial resources among the colleges to support their primary missions of instruction, research and public service. The Council's capital outlay recommendations have long been regarded as an important source of impartial and objective analysis in the development of the Commonwealth's long-range fixed asset planning for higher education.

**Materials Provided:**

- 1) SCHEV's Capital Outlay Recommendation Process – A presentation to the Capital Outlay Subcommittee of the Senate Finance Committee (Handout)
- 2) Project Request Listing 2012-14 Biennium

**Financial Impact:** To be determined.

### Timetable for Further Review/Action:

The Council will need to take final action on the SCHEV recommendations at its October meeting.

Resolution: None.

## BACKGROUND

Insofar as capital outlay recommendations only occur biennially it's important to revisit the fundamentals periodically and to recap notable events related to the process which have occurred over the past two years.

### REVISITING THE FUNDAMENTALS

The Council's most recent capital outlay action, reflected in the October 2009 resolution, recommended \$2.574 billion, with a "b", general fund construction and improvement projects on the campuses of the Commonwealth's public institutions of higher education. This was, by far, the Council's largest such recommendation, exceeding the previous biennial amount by \$672 million, about 35%. Also, this was the third consecutive biennial staff recommendation that was adopted by Council without amendment.<sup>1</sup>

The October 2009 recommendations were the first such recommendations made after passage of the 21<sup>st</sup> Century Capital Improvement Program (Chapters 1 & 2, 2008 Virginia Acts of Assembly, Special Session I). A description of the provisions of this ambitious legislation is beyond the scope of this paper, nevertheless, it is important to highlight two of them that altered the "fundamentals."

The first of these is the establishment of the Six-Year Capital Outlay Plan Advisory Committee:

§ [2.2-1516](#). *Six-Year Capital Outlay Plan Advisory Committee.*

*A. There is hereby established the Six-Year Capital Outlay Plan Advisory Committee. The Advisory Committee shall consist of the following, or their designees: the Secretary of Finance, the Director of the Department of Planning and Budget, the Director of the Department of General Services, **the Executive Director of the State Council of Higher Education for Virginia**, and the staff directors of the House Appropriations Committee and the Senate Finance Committee. (Emphasis added)*

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<sup>1</sup> The final October 2005 recommendations did include two requests for capital equipment which were not included in the original staff recommendations due to the fact that they were submitted well past the deadline.

*B. 1. On or before November 1, 2008, the Advisory Committee shall submit to the Governor and the Chairmen of the House Appropriations and Senate Finance Committees a proposed list of new capital outlay projects (and previously planned or authorized capital outlay projects) to be funded entirely or partially from general fund-supported resources for the six fiscal years beginning July 1, 2009...*

*C. In submitting to the General Assembly tentative bills for the initial capital outlay plan and for plan amendments, the Governor shall consider the capital outlay project list submitted by the Advisory Committee pursuant to § 2.2-1516 and any amendments to the six-year capital outlay plan recommended by the Advisory Committee pursuant to such section.*

The second is the requirement that the Governor develop a six-year capital outlay plan in a stand-alone bill.

*§ 2.2-1518. Governor to submit a tentative bill for a capital outlay plan; gubernatorial amendments proposed to the plan.*

*A. 1. No later than January 13, 2009, the Governor shall submit to the General Assembly a tentative bill establishing a capital outlay plan that includes new capital outlay projects (and previously planned or authorized capital outlay projects) that the Governor proposes to be funded entirely or partially from general fund-supported resources for the six fiscal years beginning July 1, 2009. Projects included in the capital outlay plan shall be in addition to any projects for which funds are appropriated from the Central Maintenance Reserve of the general appropriation act.*

The first provision opens the advisory planning process to a much broader constituency but it does so while preserving much of SCHEV's traditional role in it. This provision also insures SCHEV representation during the deliberative process from which formal recommendations to the Governor and General Assembly regarding higher education capital outlay proposals will emerge.

The second provision places a higher premium on long-range planning which, presumably, will lead to a more coherent, consistent and sustainable capital program for the Commonwealth. Heretofore, the de facto capital program consisted primarily of those projects included in the introduced biennial budget. The legislative change described here extends the planning horizon to six years and formalizes the actual list of recommended projects by placing them in law.<sup>2</sup>

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<sup>2</sup> In accordance with this provision, in 2009 Senate Bill 1531, whose chief sponsor was Senator Colgan, and House Bill 2660, whose chief sponsor was Delegate Putney, were introduced and referred, respectively, to the Senate Finance and House Appropriations Committees. Both bills were reported from committee and passed unanimously. The legislation was signed by the Governor on March 30, 2009 and

Where do we stand now with respect to this new process? SixPAC has met several times already this year but the agendas have been dominated by matters pertaining to the release of funds for previously authorized projects. Only preliminary discussions regarding the addition of new projects to the Six-Year Plan have been held. With respect to the Council's role, staff is on schedule to present its recommendations at the October meeting.

### RECAP OF NOTABLE EVENTS

Perhaps the most notable event involves the passage in 2011 of Chapters 697 and 718, which added reporting requirements to the 21<sup>st</sup> Century Capital Improvement Program<sup>3</sup>,

*“The Department of Planning and Budget, the Department of General Services, and the staff of the State Council of Higher Education shall review the information submitted (capital project requests) and shall submit the information and the results of their review, in the manner prescribed by the Advisory Committee, to the Advisory Committee on or before June 30 each year.”*

In informal discussions with legislative staff regarding this new requirement, Council staff pointed out one potential hitch, viz., the Council's capital outlay recommendations are not finalized in resolution until the October meeting in each odd-numbered year. This language change now requires that such recommendations be available by June 30.

These staff-to-staff discussions broadened to include a general review of the adequacy of the resources available to SCHEV to perform this biennial orgy of information collection and analysis and the strain on those resources that would be occasioned by accelerating the process by several months.

Fundamental to the discussions was the fact that SCHEV general fund staffing to support capital outlay analysis has been reduced through budget cuts at a time when enrollment and capital outlay funding dramatically have increased. As a result, SCHEV staff has fewer staff resources available to perform critical analysis and reporting, including those associated with the 2011 legislative changes.

The upshot of all of these discussions is that the 2011 General Assembly amended the Governor's proposed budget and added \$290,000 nongeneral funds and two nongeneral fund positions to support SCHEV's review of higher education capital outlay project requests. A copy of the Conference half-sheet is shown immediately below.

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became Chapters 46 and 696, 2009 Virginia Acts of Assembly, otherwise known as the “Six-Year Capital Outlay Plan.” This was the stand alone bill required under the 21<sup>st</sup> Century Capital Improvement Program.

<sup>3</sup> § 2.2-1517 D

		<b>Item <u>137</u> #2c</b>	
<b>“Education: Higher Education</b>	<b>FY 10-11</b>	<b>FY 11-12</b>	
State Council Of Higher Education	\$0	\$290,000	NGF
For Virginia	0.00	2.00	FTE

**Language:**

Page 137, line 14, strike "\$64,523,955" and insert "\$64,813,955".

Page 142, after line 36, insert:

"O.1. Higher Education Coordination and Review includes an internal service fund to support review of capital project review. This internal service fund shall consist of fees imposed upon capital projects approved for institutions of higher education for the review of proposed capital outlay projects. The estimated total amount to be collected by this fund is a sum sufficient estimated at \$290,000 in the second year.

2. In administering this internal service fund, the State Council of Higher Education for Virginia shall provide capital project review services to institutions of higher education and produce capital project analysis work products for the Department of Planning and Budget, and the General Assembly."

**Explanation:**

(This amendment provides \$290,000 from the nongeneral fund and 2.00 FTE positions the second year for support of the six-year capital planning process.)"

Although these incremental resources were unavailable for the current budget development cycle they represent an enormous benefit to the agency going forward. Funding details regarding this amendment are still under discussion by cognizant central agency officials and the Director.

Another notable event involves the agency’s response to the new reporting requirement discussed above. SCHEV is now required to report, “... *(t)he results of their review (of new capital outlay requests), in the manner prescribed by the Advisory Committee, to the Advisory Committee on or before June 30 each year.*” Insofar as the Advisory Committee had not, and as yet has not, prescribed a reporting format, SCHEV staff developed its own and transmitted the new report to the Advisory Committee by the June 30 deadline. This new report is entitled the Preliminary Capital Outlay Resource Planning Guide – 2012-14 Biennium and is available on the agency’s website.

The following technical notes were included in its transmittal to SixPAC:

**Technical Notes on the Preliminary Capital Outlay Resource Planning Guide – 2012-14 Biennium**

Over 205,000 data records describing the current room-by-room portfolio of physical facilities at Virginia’s public colleges and universities were collected and analyzed as part of this effort.

Data records describing the location, time-of-day, day-of-the-week and enrollment in over 62,000 regularly scheduled instructional activities were submitted by the public colleges and universities and analyzed as part of this report.

Enrollment projection records spanning the FY 2012 to FY 2018 analysis period for nearly seventy campuses of Virginia's 15 public senior institutions and its 24 public two-year institutions were analyzed for this project.

Survey results detailing space coming on-line or being deleted at 248 facilities state-wide are included in the analysis. The net E&G space change reported by the institutions was over 2.5 million square feet.

Additional survey results detailing state-wide public higher education Research expenditures totaling over \$992 million were also analyzed for use in the calculation of unmet Research space requirements.

Further, SCHEV's Annual Course Enrollment data warehouse was analyzed to identify full-time equivalent graduate enrollment by campus at Virginia's public universities, another important component in the determination of unmet Research Space requirements.

Finally, facility condition data for nearly 1,800 buildings state-wide were examined to determine the Facility Condition Index, an important element of the Council's capital outlay recommendations.

The report was very well received by the Advisory Committee's membership.

### **LOOKING AHEAD**

Included in this agenda item is the Project Request Listing for the 2012-14 Biennium. These are the projects for which staff recommendations will be presented to the Council in October. This listing only contains projects with a general fund component.

There are 216 requests totaling \$4.305 billion general funds, \$83 million nongeneral funds, and \$216 million 9(d) debt. These projects would yield either new space or improvements to existing space totaling 9.8 million square feet.

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
PRELIMINARY CAPITAL OUTLAY PROJECT REQUEST LISTING BY INSTITUTION  
PROJECTS WITH A GENERAL FUND COMPONENT WITH INITIAL FUNDING REQUEST <= 2014  
SOURCE DPB: CAPITAL REQUESTS FUNDING DETAILS ANALYSIS GRID (SCHEV).XLS

		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Christopher Newport University	NA Construct Library, Phase II	34,363,850	0	0	0	60,000
	NA Student Success Center	44,899,072	0	0	0	80,870
	All	79,262,922	0	0	0	140,870
George Mason University	Priority/Project					
	1 Renovate Science and Technology Buildings I and II	4,667,000	0	0	0	150,000
	4 Construct Academic VII/Research III, Phase I	45,028,000	0	0	28,000,000	165,593
	5 Renovate Robinson Hall and Harris Theater (Phased)	69,065,000	0	0	3,400,000	0
	6 Construct Bull Run Hall IIIB Addition	60,718,000	0	0	550,000	123,000
	7 Construct Facilities Complex, Fairfax Campus	15,000,000	0	0	26,616,000	109,000
	8 Improvements to Telecommunications Infrastructure	5,012,000	0	0	0	8,400
	9 Improvements to Pedestrian Pathways and Wayfinding	1,500,000	0	0	4,172,000	50,000
	11 Develop Loudoun Campus Site	1,100,000	0	0	0	0
	13 Renovate Johnson Center, Learning Commons and Dining Phases 2&3	5,000,000	0	0	11,813,000	69,400
	18 Renovate King Hall & Construct New Addition	51,737,000	0	0	6,250,000	146,000
	20 Renovate Science & Tech I	41,115,000	0	0	0	100,000
	21 Renovate Campus Library, Phase II	31,991,000	0	0	0	100,000
	23 Construct Loudoun I/Infrastructure	44,666,000	0	0	0	100,000
24 Renovate Performing Arts Building	64,094,000	0	0	0	124,000	

(Continued)

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
PRELIMINARY CAPITAL OUTLAY PROJECT REQUEST LISTING BY INSTITUTION  
PROJECTS WITH A GENERAL FUND COMPONENT WITH INITIAL FUNDING REQUEST <= 2014  
SOURCE DPB: CAPITAL REQUESTS FUNDING DETAILS ANALYSIS GRID (SCHEV).XLS

		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	All					
George Mason University		440,693,000	0	0	80,801,000	1,245,393
James Madison University	Priority/Project					
	1 Renovate West Wing, Rockingham Hospital	7,789,500	0	0	0	0
	2 Renovate/Expand Duke Hall	5,100,000	0	0	0	0
	4 Replace Boiler & Infrastructure - Phase 2	2,713,000	0	0	0	0
	6 Renovation East Wing (1966 Addition) Hospital	66,380,000	0	0	0	0
	7 Newman Lake Dam Repair	2,500,000	0	0	0	0
	10 Jackson Hall Renovation	8,562,000	0	0	0	12,088
	12 Renovate Johnston Hall	15,965,000	0	0	0	26,727
	All	109,009,500	0	0	0	38,815
Longwood University	Priority/Project					
	1 Replace Willett Hall HVAC System	126,000	0	0	35,000	52,864
	2 Construct University Technology Center - Equipment	4,100,000	0	0	0	41,452
	3 Additional Biomass Boiler	34,000	0	0	20,000	10,000
	4 Construct Admissions Office and Visitor Information Center	115,000	0	0	0	17,000
	5 Improvements: Campus-Wide Building Efficiency	74,000	0	0	116,000	560,095
	6 Upgrade University Police Dispatch Center and Campus Fire Alarm System	25,000	0	0	0	1,221
	All	4,474,000	0	0	171,000	682,632

(Continued)

TABLE 1  
 STATE COUNCIL OF HIGHER EDUCATION  
 PRELIMINARY CAPITAL OUTLAY PROJECT REQUEST LISTING BY INSTITUTION  
 PROJECTS WITH A GENERAL FUND COMPONENT WITH INITIAL FUNDING REQUEST <= 2014  
 SOURCE DPB: CAPITAL REQUESTS FUNDING DETAILS ANALYSIS GRID (SCHEV).XLS

		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Norfolk State University	2 Renovate Wilder Center	7,700,000	0	0	0	56,247
	3 Renovate and Expand Hamm Fine Arts Building	46,157,000	0	0	0	128,400
	6 Construct New Science Building	52,707,000	0	0	0	120,000
	8 Renovate and Modify Brown Hall	52,759,000	0	0	0	154,038
	All	159,323,000	0	0	0	458,685
Old Dominion University	Priority/Project					
	1 New School of Education	45,977,000	0	0	0	0
	2 Construct a Joint Policing Facility	7,821,000	0	0	0	0
	3 Improve Campus Security, ADA and Other Regulatory Compliance	4,842,000	0	0	0	0
	4 Construct Consolidated Arts Complex	363,000	0	0	0	0
	5 Construct a Systems Research and Academic Building	1,441,000	0	0	0	0
	6 Replace Mechanical Systems in the Oceanography and Physics Building	3,606,000	0	0	0	0
	7 Renovate the Godwin Life Sciences Building	20,037,000	0	0	0	0
	8 Construct a Chemistry and Life Sciences Building	54,375,000	0	0	0	0
	9 Construct the Virginia Beach Higher Education Center, Phase II	23,968,000	0	0	0	0
	15 Construct an Addition to the Health Sciences Building	10,387,000	0	0	0	0
	16 Renovate Spong and Rollins Halls	25,386,000	0	0	0	0

(Continued)

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
PRELIMINARY CAPITAL OUTLAY PROJECT REQUEST LISTING BY INSTITUTION  
PROJECTS WITH A GENERAL FUND COMPONENT WITH INITIAL FUNDING REQUEST <= 2014  
SOURCE DPB: CAPITAL REQUESTS FUNDING DETAILS ANALYSIS GRID (SCHEV).XLS

		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Old Dominion University	17 Construct a New Facilities Support Building	30,660,000	0	0	0	0
	18 Renovate Kaufman Hall	29,969,000	0	0	0	0
	19 Construct Third and Fourth Story Addition to the Systems Research and Academic Building	19,011,000	0	0	0	0
	20 Improve Storm Water Management	426,000	0	0	0	0
	All	278,269,000	0	0	0	0
Radford University	Priority/Project					
	1 Construct New Computational Sciences Building	1,800,000	0	0	0	0
	2 Whitt Hall Renovation	6,283,642	0	0	0	0
	3 Construct New Academic Building Phase I	31,389,000	0	0	0	70,000
	4 Renovate Curie Hall	25,635,300	0	0	0	0
	All	65,107,942	0	0	0	70,000
Richard Bland College	Priority/Project					
	1 Renovate Ernst Hall	7,185,000	0	0	0	0
	2 Umbrella Maintenance Project	1,375,000	0	0	0	0
	4 Renovation of Humanities and Social Sciences Building	7,250,000	0	0	0	0
	5 Construct Police Department/Technology Services Building	8,450,000	0	0	0	0
	All	24,260,000	0	0	0	0

(Continued)

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
PRELIMINARY CAPITAL OUTLAY PROJECT REQUEST LISTING BY INSTITUTION  
PROJECTS WITH A GENERAL FUND COMPONENT WITH INITIAL FUNDING REQUEST <= 2014  
SOURCE DPB: CAPITAL REQUESTS FUNDING DETAILS ANALYSIS GRID (SCHEV).XLS

		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
The College of William and Mary in Virginia	1 Construct cooling plant and replace utilities, Phase IV	3,500,000	0	0	0	0
	2 Improve Lake Matoaka Dam Spillway	3,863,000	0	0	0	0
	3 Construct Integrated Science Center, Phase III	85,000,000	0	0	0	112,761
	4 Improve Campus Storm Water Infrastructure	2,000,000	0	0	0	0
	5 Renovate Tyler Hall	16,364,000	0	0	0	45,515
	6 Design: Arts Complex, Phase 1	250,000	0	0	0	0
	7 Construct an Information Technology Center and Remote Operations Site	17,599,000	0	0	0	0
	8 Construct Monticello/ Compton Pedestrian Pathways	1,950,000	0	0	0	1
	9 Renovate the Brafferton and Brafferton Kitchen	2,900,000	1,600,000	0	0	6,711
	17 Improve Accessibility Infrastructure	3,000,000	0	0	0	0
	All	136,426,000	1,600,000	0	0	164,988
University of Mary Washington	Priority/Project					
University of Mary Washington	1 Renovation of Mercer and Woodard Halls	10,054,600	0	0	0	35,369
	2 Construct Jepson Science Center addition	18,217,600	0	0	0	35,000
	3 Repair/replace underground utilities	6,226,140	0	0	0	0
	4 Improve stormwater management	1,411,920	0	0	0	0
	5 Install university card access system	4,239,000	0	0	0	0
	All	40,149,260	0	0	0	70,369

(Continued)

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
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		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
University of Virginia	1 Renovate the Rotunda	24,105,000	21,845,000	0	0	38,763
	2 Construct MR-7 Translational Research Center	33,950,000	0	0	0	81,500
	3 Replace North Grounds Boiler and Chiller Plant	9,177,000	0	0	3,933,000	0
	4 Renovate Gilmer Hall and Chemistry Building	130,500,000	500,000	0	0	305,000
	5 Replace Alderman and Clemons Chillers	7,540,000	920,000	0	3,180,000	2,900
	All	205,272,000	23,265,000	0	7,113,000	428,163
University of Virginia's College at Wise	Priority/Project					
	1 Dam Safety Modifications	1,200,000	0	0	0	1
	2 Construct Proscenium Theatre Building	31,800,000	0	0	0	40,000
	All	33,000,000	0	0	0	40,001
Virginia Commonwealth University	Priority/Project					
	1 Construct and Renovate Information Commons and Libraries	47,368,000	0	0	0	162,000
	2 Renovate Sanger Hall, Phase II	17,554,000	0	0	6,755,000	48,687
	3 Renovate Student Services Building, MCV Campus	10,925,000	0	0	0	45,850
	4 Renovate Raleigh Building	8,421,000	0	0	0	26,200
	5 Construct School of Allied Health Professions Building	45,942,000	0	0	0	109,000
	6 School of Medicine Renovations I	35,000,000	0	0	0	108,000
	7 Renovate Oliver Hall	28,299,000	0	0	3,829,000	161,636
	8 Construct Basic and Life Sciences Building, Phase II	23,779,000	0	0	14,221,000	130,000

(Continued)

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
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		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Commonwealth University	9 Acquire Land	3,200,000	0	0	0	0
	All	220,488,000	0	0	24,805,000	791,373
Virginia Community College System	Priority/Project					
	1 Construct Learning Resources Building, Southside Virginia	867,000	0	0	0	0
	2 Replace Tyler Academic Building, Northern Virginia Community College	5,400,000	0	0	0	0
	3 Construct Higher Education Center, Loudoun Campus, Northern Virginia	3,400,000	0	0	0	0
	4 Workforce Training Center, Woodbridge Campus, Northern Virginia Community College	3,800,000	0	0	0	0
	5 Construct Phase III Academic Building, Midlothian Campus, John Tyler	32,587,000	2,600,000	0	0	70,000
	6 Construct Phase VII Academic Building, Annandale Campus, Northern Virginia	30,150,000	7,250,000	0	0	75,000
	7 Construct Academic Building CN6, Chesapeake Campus, Tidewater	42,841,000	5,464,000	0	0	0
	8 Renovate Bayside Building, Virginia Beach Campus, Tidewater	17,657,000	673,000	0	0	52,159
	9 Construct New Classroom and Administration Building, Blue Ridge	17,306,000	1,500,000	0	0	40,000
	10 Renovate Building B, Parham Road Campus, J. Sargeant Reynolds	17,501,000	0	0	0	68,000
	11 Renovate Phase I Academic and Administration Building, Eastern Shore	13,443,000	450,000	0	0	45,343

(Continued)

TABLE 1  
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		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Community College System	12 Renovate Main Building, Middletown Campus, Lord Fairfax	9,110,000	200,000	0	0	0
	13 Renovate Engineering and Industrial Technology Building, Danville	12,164,000	0	0	0	44,600
	14 Renovate Reynolds Academic Building, Loudoun Campus, Northern Virginia	23,050,000	750,000	0	0	0
	15 Umbrella Request: Improve Life Safety Systems Mountain Empire and New River Community Colleges	4,742,000	150,000	0	0	0
	16 Umbrella Request: Major Mechanical Northern Virginia, New River and Mountain Empire Community Colleg	9,545,000	120,000	0	0	0
	17 Construct Bioscience Building, Blue Ridge Community College	19,041,000	1,600,000	0	0	40,000
	18 Renovate Anderson Hall, Virginia Western	34,343,000	0	0	0	72,000
	19 Construct Science Building, Chester Campus, John Tyler	27,489,000	2,200,000	0	0	60,000
	20 Improve Major Mechanical and Renovate Diggs/Harrison/Moore Halls, Hampton Campus, Thomas Nelson	14,753,000	0	0	0	60,181
	21 Construct Academic Building, Middletown Campus, Lord Fairfax	17,829,000	2,500,000	0	0	40,000
	22 Construct Academic Health and Wellness Center, Hampton Campus, Thomas Nelson	12,427,000	2,500,000	0	0	33,000
	23 Renovate Brown Library, Virginia Western	18,672,000	1,200,000	0	0	40,500
	24 Renovate Lynnhaven Building, Virginia Beach Campus, Tidewater	17,545,000	674,000	0	0	45,300

(Continued)

TABLE 1  
STATE COUNCIL OF HIGHER EDUCATION  
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		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Community College System	25 Renovate Seefeldt Academic Building, Woodbridge Campus, Northern Virginia	38,450,000	1,900,000	0	0	141,465
	26 Renovate Bisdorf Phase II Academic Building, Alexandria Campus, Northern Virginia	19,870,000	30,000	0	0	60,000
	27 Construct Academic and Student Services Building, Norfolk Campus, Tidewater	30,295,000	2,996,000	0	0	65,000
	28 Renovate CG Academic Building, Annandale Campus, Northern Virginia	25,900,000	0	0	0	82,000
	29 Renovate CF Building, Annandale Campus, Northern Virginia	5,000,000	6,500,000	0	0	31,300
	30 Construct New Academic Building, Parham Road Campus, J. Sargeant Reynolds	38,250,000	2,500,000	0	0	75,000
	31 Renovate and Construct Addition to Workforce Development Center, Piedmont Virginia	7,754,000	450,000	0	0	21,000
	32 Renovate Howsman and Colgan Halls, Manassas Campus, Northern Virginia	31,000,000	1,500,000	0	0	110,400
	33 Renovate Amherst Hall Auditorium & Campbell Hall, Central Virginia	16,166,000	770,000	0	0	73,592
	34 Renovate French Slaughter Building, Locust Grove Campus, Germanna	16,566,000	0	0	0	65,000
	35 Renovate Fincastle Hall, Wytheville	12,384,000	300,000	0	0	28,500
	36 Renovate Franklin Campus, Paul D. Camp	10,308,000	56,000	0	0	53,107
	37 Renovate Library and Learning Resource Center, Virginia Highlands	8,177,000	100,000	0	0	39,540
	38 Renovate Stone Hall Building, Patrick Henry	10,700,000	100,000	0	0	32,517
39 Renovate Davis Hall, Southwest Virginia	7,630,000	200,000	0	0	45,536	

(Continued)

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		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Community College System	40 Renovate Academic Classroom Building (Phase II), Glens and Warsaw Campuses, Rappahannock	12,509,000	0	0	0	108,800
	41 Renovate Godbey Hall, New River	14,772,000	0	0	0	66,474
	42 Construct Warehouse, Parham Road Campus, J. Sargeant Reynolds	2,139,000	217,000	0	0	0
	43 Construct Student Service & Learning Resources Center, Christanna Campus, Southside Virginia	18,527,000	1,940,000	0	0	45,000
	44 Acquire Lease Purchase Option, Phase I, Regional Visual Arts Center, Portsmouth Campus, Tidewater	2,060,000	0	0	0	0
	45 Planning New Campus, Varina Campus, J. Sargeant Reynolds	618,000	0	0	0	0
	46 Construct Network Operations Center, Tidewater	8,181,000	1,166,000	0	0	10,500
	48 Construct Regional Workforce Center, Virginia Beach Campus, Tidewater	33,543,000	2,840,000	0	0	75,000
	55 Construct Alternative Energies and Transportation Services Building, Blue Ridge	20,544,000	0	0	0	40,000
	56 Renovate and Expand Bird Hall and Nicholas Center, Chester Campus, John Tyler	27,915,000	0	0	0	83,350
	57 Construct Learning Resources Center, Chesapeake Campus, Tidewater	47,684,000	0	0	0	75,000
	58 Renovate and Expand Griffin and Wythe Halls, Hampton Campus, Thomas Nelson	21,766,000	0	0	0	72,024
	59 Construct Academic Building (N), Virginia Beach Campus, Tidewater	38,019,000	0	0	0	60,000
	60 Construct Academic Student Services Building, Hampton Campus, Thomas Nelson	29,363,000	10,000	0	0	70,000

(Continued)

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		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Community College System	61 Renovate Houff Student Center, Blue Ridge	7,580,000	0	0	0	29,500
	62 Renovate and Expand Warehouse, Annandale Campus, Northern Virginia	9,404,000	0	0	0	29,680
	63 Construct Phase IV Academic Building, Alexandria Campus, Northern Virginia	43,372,000	0	0	0	70,000
	64 Construct Automotive Lab and Classroom, Fredericksburg Campus, Germanna	8,358,000	0	0	0	12,000
	65 Renovate Business Science Building, Enclosed Pedestrian Corridor and Bridge, Virginia Western	32,282,000	0	0	0	55,480
	66 Renovate Fishburn Hall, Virginia Western	13,146,000	0	0	0	26,200
	67 Renovate and Retrofit, Kempsville Building, Virginia Beach Campus, Tidewater	11,688,000	0	0	0	25,144
	68 Improve Facilities Infrastructure Campuswide, Blue Ridge	9,667,000	0	0	0	173,000
	69 Renovate CT Academic Building, Annandale Campus, Northern Virginia	33,771,000	0	0	0	100,676
	70 Construct New Campus (Center), Western Prince William/Western Loudoun, Northern Virginia	74,600,000	0	0	0	120,000
	71 Renovate and Retrofit Pass Building, Chesapeake Campus, Tidewater	26,571,000	0	0	0	52,575
	72 Construct Phase IV Academic Building and Maintenance Building, Fredericksburg Campus, Germanna	48,266,000	0	0	0	75,517
	73 Construct Support Services Building, Annandale Campus, Northern Virginia	5,988,000	0	0	0	12,000
	74 Construct Support Services Building, Alexandria Campus, Northern Virginia	4,027,000	0	0	0	8,000

(Continued)

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		General Fund Amount	NonGeneral Fund Amount	9C Debt Amount	9D Debt Amount	SQFT
		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Community College System	75 Construct Maintenance Service Building, Fauquier Campus, Lord Fairfax	1,359,000	0	0	0	4,000
	77 Renovate A. L. Philpott Technical Center, Patrick Henry	12,312,000	0	0	0	39,271
	78 Renovate and Expand Rooker Hall, New River	18,257,000	0	0	0	53,361
	79 Renovate MT Academic Building, Manassas Campus, Northern Virginia	5,455,000	0	0	0	17,150
	80 Renovate Main Academic Building, Phase II, Piedmont Virginia	14,386,000	0	0	0	80,000
	81 Renovate Student Services and LRC, Christanna and Daniel Campuses, Southside Virginia	3,536,000	0	0	0	11,585
	82 Renovate Martin Hall, Student Activities and Student Lounge, New River	24,008,000	10,000	0	0	71,000
	83 Renovate Carroll Hall, Wytheville	4,744,000	0	0	0	19,028
	84 Construct Healthcare, Technology and Science Academic Building, Warsaw Campus, Rappahannock	9,484,000	0	0	0	20,000
	85 Renovate Russell Hall, Southwest Virginia	7,438,000	0	0	0	20,000
	86 Renovate Bland Hall, Wytheville	6,892,000	0	0	0	24,635
	87 Renovate and Expand MM Maintenance Building, Manassas Campus, Northern Virginia	1,128,000	0	0	0	4,000
	88 Improve Occupational Technical Building, Virginia Highlands	1,664,000	0	0	0	21,789
	89 Construct Arlington Center with Arlington County Schools, Alexandria Campus, Northern Virginia	45,230,000	0	0	0	100,000

(Continued)

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		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia Community College System	90 Renovate and Expand ISC Building, Virginia Highlands	1,976,000	0	0	0	34,421
	91 Renovate Hobbs Academic and Administration Building, Suffolk Campus, Paul D. Camp	3,878,000	0	0	0	35,600
	92 Acquire Property for New Campus in Reston, Northern Virginia	25,000,000	0	0	0	0
	93 Complete Feasibility Study for New Campus in Reston, Northern Virginia	500,000	0	0	0	0
	94 Construct Workforce Development Center, Loudoun Campus, Northern Virginia	27,318,000	0	0	0	55,000
	95 Construct Regional Center for Transportation and Maritime Logistics, Chesapeake, Tidewater	49,097,000	0	0	0	80,000
	96 Construct Workforce Development Center, Manassas Campus, Northern Virginia	27,369,000	0	0	0	55,000
	97 Construct Allied Health Addition, Locust Grove Campus, Germanna	8,414,000	0	0	0	9,900
	98 Demolish Tyler Building, Alexandria Campus, Northern Virginia	2,675,000	0	0	0	84,000
	99 Construct District Facilities Maintenance/Warehouse, Tidewater	16,049,000	0	0	0	35,000
	All	1,608,641,000	53,416,000	0	0	4,080,700
Virginia Cooperative Extension and Agricultural Experiment Station	Priority/Project					
	1 Improve Kentland Facilities, Phase I	16,200,000	0	0	0	153,400
	2 Construct Animal Production Facility	5,600,000	0	0	0	11,500
	All	21,800,000	0	0	0	164,900

(Continued)

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		Sum	Sum	Sum	Sum	Sum	
Institution	Priority/Project						
Virginia Institute of Marine Science	1 Construct Facilities Management Maintenance Facility	6,299,000	0	0	0	15,000	
	2 Construct a Consolidated Scientific Research Facility	13,035,000	0	0	0	32,000	
	3 Replace the Oyster Hatchery	11,611,000	0	0	0	22,000	
	4 Purchase a Research Vessel - Equipment	8,050,000	0	0	0	0	
	5 Acquire Additional Property in Gloucester Point	750,000	0	0	0	0	
	6 Acquire Additional Property in Wachapreague	550,000	0	0	0	0	
	All	40,295,000	0	0	0	69,000	
	Virginia Military Institute	Priority/Project					
Virginia Military Institute	3 Corps Physical Training Facilities - Phase I	77,900,000	0	0	0	145,777	
	4 Corps Physical Training Facilities Phase II	29,220,000	0	0	0	110,639	
	5 Improve Post Infrastructure Phase I	17,947,000	4,375,000	0	0	1	
	6 Renovate Preston Library	11,228,000	0	0	0	86,970	
	7 Renovate Carroll Hall	10,558,000	0	0	0	22,124	
	8 Renovate Richardson Hall and Kilbourne Hall Annex	8,848,000	0	0	0	26,427	
	9 Renovate Shell Hall	7,278,000	0	0	0	24,911	
	10 Historic Preservation Improvements Phase I	2,450,000	0	0	0	15,712	
	All	165,429,000	4,375,000	0	0	432,561	
	Virginia Polytechnic Institute and State University	Priority/Project					
	1 Construct Classroom Building	49,975,000	0	0	0	73,275	

(Continued)

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Institution	Priority/Project					
Virginia Polytechnic Institute and State University	2 Renovate / Renew Academic Buildings	33,700,000	0	0	0	58,202
	3 Construct Translational Medicine Laboratory	62,600,000	0	0	31,300,000	110,000
	4 Construct Chiller Plant, Phase II	13,560,000	0	0	9,040,000	17,550
	5 Construct Engineering and Computational Sciences Research Facility	61,560,000	0	0	6,840,000	87,000
	6 Renovate Derring Hall, Phase I	46,300,000	0	0	0	89,112
	7 Renovate Lane Hall and Construct Addition	22,500,000	0	0	5,000,000	44,900
	8 Construct Library Collections Facility	6,100,000	0	0	0	3,600
	9 Renovate Randolph Hall	68,900,000	0	0	13,800,000	166,000
	10 Renovate Robeson Hall	51,450,000	0	0	17,150,000	110,600
	11 Construct Vivarium and Research Laboratory	20,250,000	0	0	20,250,000	45,500
	12 Address Fire Alarm Systems and Access	15,000,000	0	0	0	0
	13 Renovate Southgate Center	3,000,000	0	0	0	34,100
	14 Construct Campus Road Package, Phase I	41,900,000	0	0	0	32,750
	All	496,795,000	0	0	103,380,000	872,589
Virginia State University	Priority/Project					
	1 Lifesafety Site Mechanical Renewal and Replacements	41,115,000	0	0	0	0
	2 Renovate Harris Hall	38,605,000	0	0	0	0
	3 Renovate Lockett Hall	11,865,000	0	0	0	0
	5 Erosion and Sediment Control - Stormwater Master Plan/Retention Pond	4,170,000	0	0	0	0

(Continued)

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		Sum	Sum	Sum	Sum	Sum
Institution	Priority/Project					
Virginia State University	6 Construct A Multi-purpose Administrative And Academic Office Building	41,615,000	0	0	0	0
	10 Provide for Landscaping and Road Circulation, Phase II	4,645,000	0	0	0	0
	NA Renovate And Expand Daniel Gym	33,717,000	0	0	0	0
	NA Renovate Hunter McDaniel Hall	950,000	0	0	0	0
	All	176,682,000	0	0	0	0
All		4,305,376,624	82,656,000	0	216,270,000	9,751,039



State Council of  
Higher Education for Virginia

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*Advancing Virginia through Higher Education*

# An Overview of SCHEV's Fixed Asset Guidelines

**A briefing for the Senate Finance Sub-Committee on Capital Outlay**



## Statutory Authority to Develop and Administer Fixed Asset Guidelines

- **§ 23-9.6:1. Duties of Council generally.**
- In addition to such other duties as may be prescribed elsewhere, the State Council of Higher Education shall:
- 9. Develop a uniform, comprehensive data information system designed to gather all information necessary to the performance of the Council's duties. The system shall include information on admissions, enrollments, self-identified students with documented disabilities, personnel, programs, financing, **space inventory, facilities** and such other areas as the Council deems appropriate...

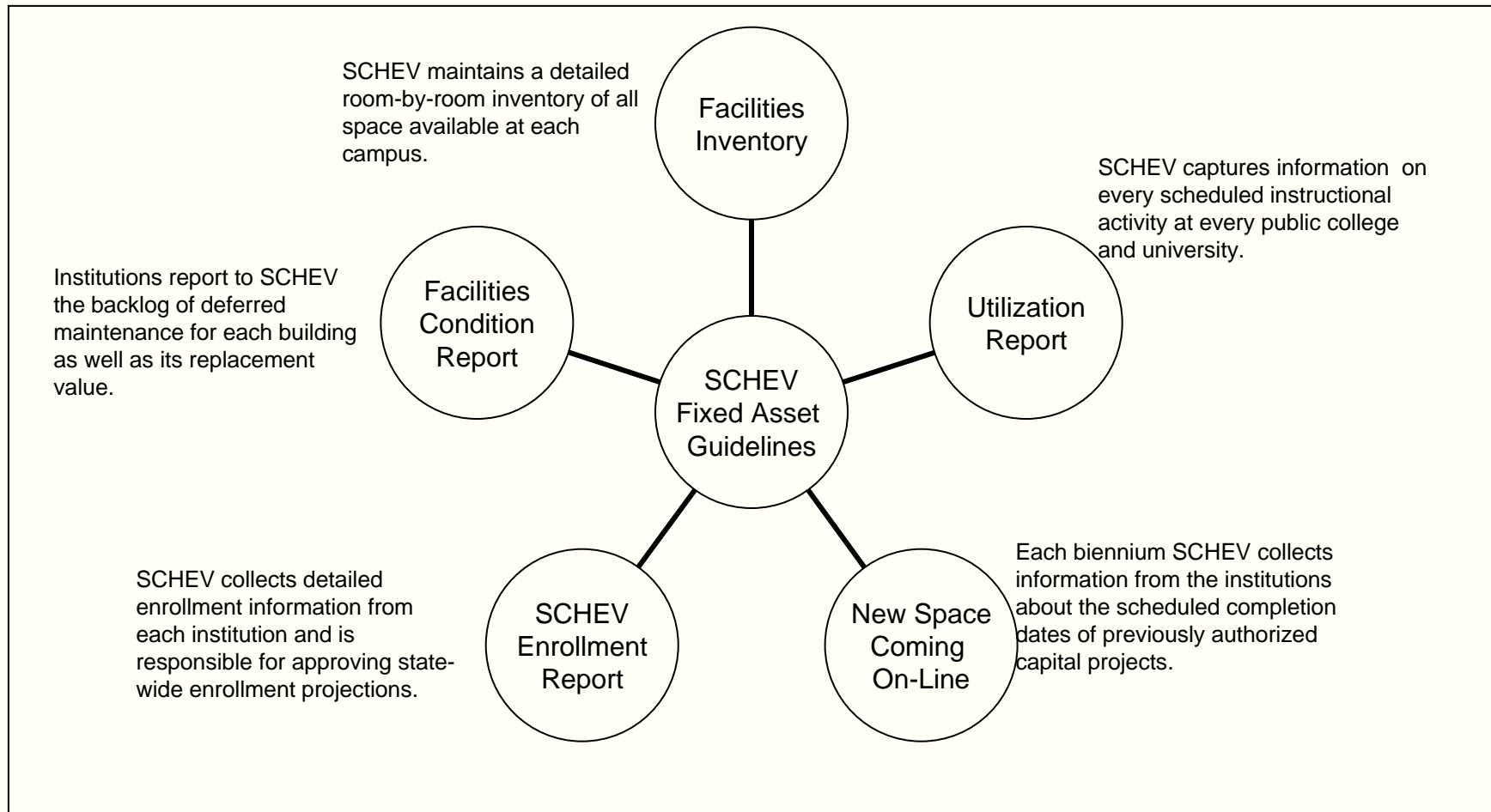


## Statutory Authority to Develop and Administer Fixed Asset Guidelines

- **§ 23-9.9. Preparation of budget requests; submission of budget requests to Council; coordinating requests; submission of recommendations to Governor and General Assembly.**
- The Council of Higher Education shall **develop policies, formulae and guidelines** for the fair and equitable distribution and use of public funds among the public institutions of higher education, taking into account enrollment projections and recognizing differences as well as similarities in institutional missions. Such policies, formulae and guidelines as are developed by the Council shall include provisions for **operating expenses and capital outlay programs** and shall be utilized by all public institutions of higher education in preparing requests for appropriations. The Council shall consult with the Department of Planning and Budget in the development of such policies, formulae and guidelines to insure that they are consistent with the requirements of the Department of Planning and Budget.

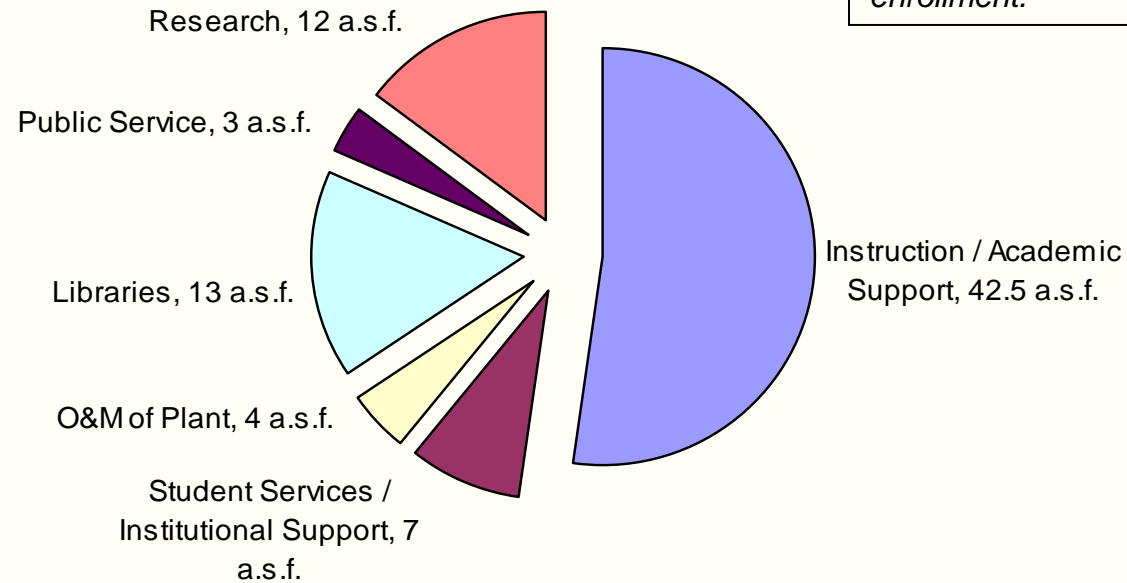


## Information Sources Used in the Administration of the Fixed Asset Guidelines





## 1. Square Footage Guidelines



*The need for Educational and General Space under the SCHEV guidelines is primarily determined by regular session on-campus enrollment.*

Please note: No quantitative guidelines exist for Library and Public Service space. Amounts shown above are actual.

Please note: Research Space need is determined by sponsored research expenditures and graduate enrollment.



*Another primary determinant in assessing the need for Educational and General Space under the SCHEV guidelines is utilization.*

## 2. Space Utilization Requirements

### Classrooms

- Average 40 hours of room use per week
- Average 60% occupancy while the room is in use
- Average 24 hours of station use per week

### Class Labs

- Average 24 hours of room use per week
- Average 75% occupancy while the room is in use
- Average 18 hours of station use per week



### 3. Facility Condition Guideline

*The existing backlog of deferred maintenance is a key determinant for prioritizing renovation requests under SCHEV Fixed Asset Guidelines.*

$$\frac{\text{Backlog of Deferred Maintenance}}{\text{Building Replacement Value}} = \text{Facility Condition Index}$$

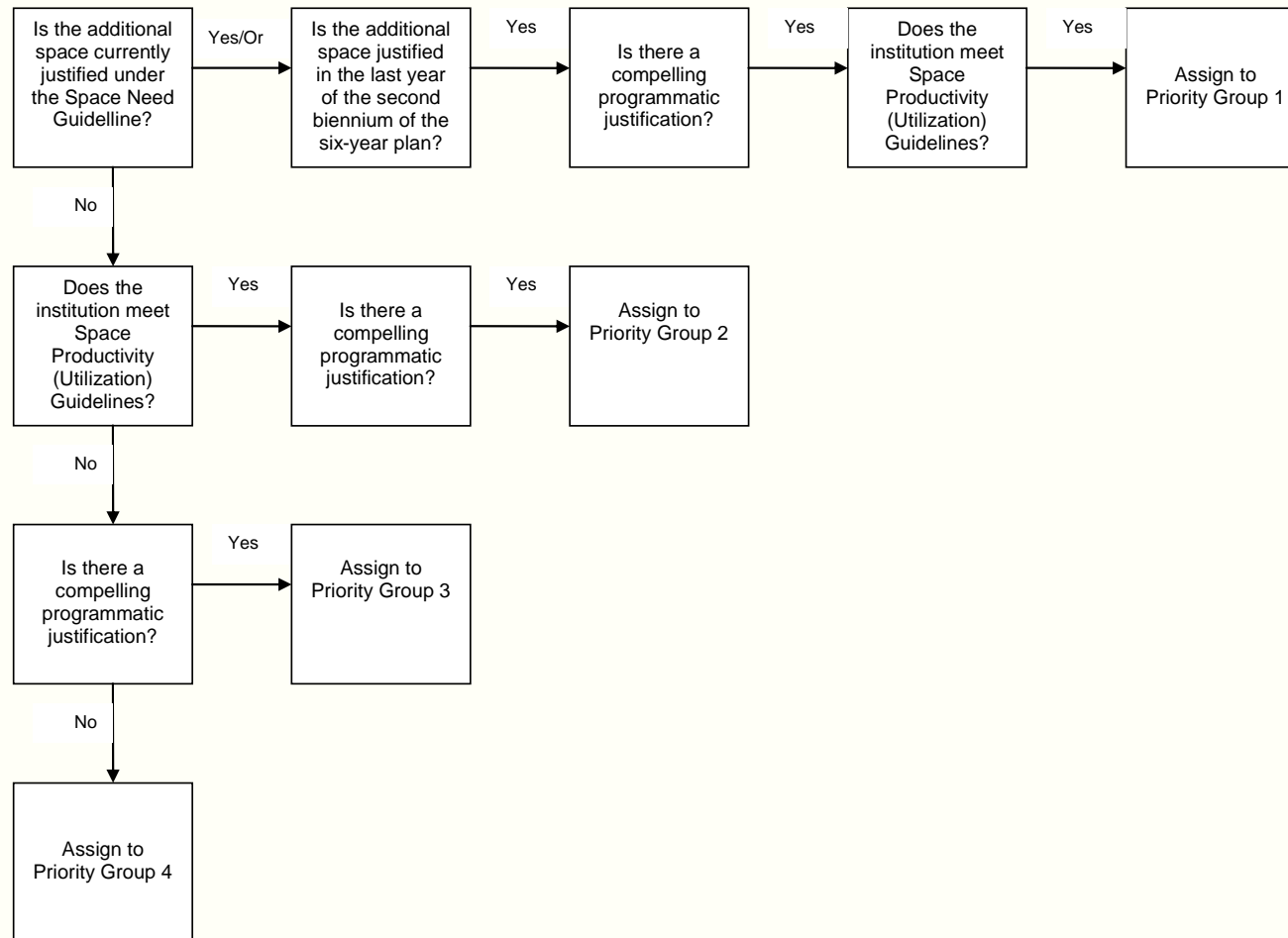
0% - 5% = Good

6% - 10% = Fair

> 10% = Poor

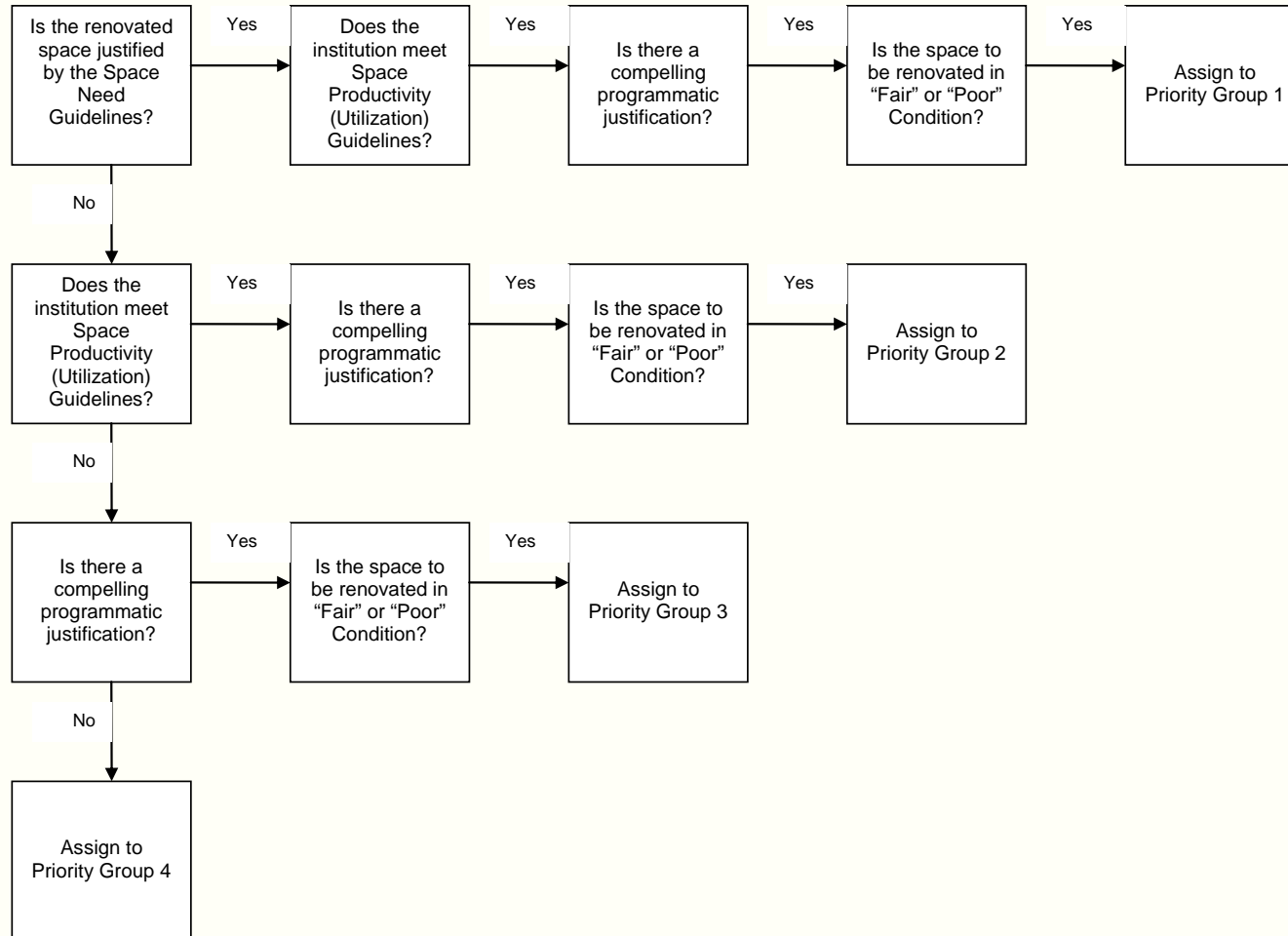


## Prioritization Rules for Construction of New Educational and General Space





## Prioritization Rules for the Renovation of Educational and General Space



# State Council of Higher Education for Virginia Agenda Item

**Item:** #5.c – Budget Items Related to Higher Education Opportunity Act

**Date of Meeting:** September 20, 2011

**Presenter:** Peter Blake, Interim Director  
[peterblake@schev.edu](mailto:peterblake@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:**

**Action:**

**Background Information/Summary of Major Elements:**

The Council will make systemwide budget recommendations in October. As part of its discussions, Council should take into account changes to the funding model outlined in the Higher Education Opportunity Act of 2011. The purpose of this agenda item is to summarize key features of the Higher Education Opportunity Act and outline potential ways to incorporate those features into the Council's budget recommendations.

The Higher Education Opportunity Act of 2011 describes a four-part funding model made up of the following elements:

1. Basic operations and instruction funding
2. Per-student enrollment-based funding
3. Need-based financial aid
4. Targeted economic and innovation incentives

Some of these items are familiar to Council. Others are variations of long-standing issues. Some stake out new territory. Notably, item 4, "Targeted economic and innovation incentives," could include initiatives supporting the following efforts, also itemized in the Higher Education Opportunity Act:

- Degree production in science, technology engineering, mathematics, and health care-related professions
- Optimal year-round utilization of resources and other efficiency reforms
- Technology-enhanced instruction
- Enhanced community college transfer programs

- Economic opportunity metrics, such as marketplace demand, earning potential, and employer satisfaction

As part of the Governor's budget development process, institutions will submit budget requests to the Governor to support some of these items. Historically, the Council has not reviewed or made recommendations on individual institutional budget requests. Because of the newness of the Higher Education Opportunity Act, however, the Council may want to consider ways its existing budget recommendation process can support these efforts.

In determining ways to make recommendations on the four-part funding model outlined in the Higher Education Opportunity Act, at least three approaches come to mind:

1. Specifically link funding of the Council's budget recommendations for base adequacy/cost of education, student financial aid, and other items to elements of the Higher Education Opportunity Act.
2. Refer to elements of the Higher Education Opportunity Act, specifically the economic and innovation incentives, in the more general narrative section of the Council's budget recommendations.
3. Designate a specific amount to support elements of the funding model without regard to specific details being known at this time.

**Materials Provided:**

- [§ 23-38.87:12](#) - [§ 23-38.87:16](#) of the Code of Virginia.

**Financial Impact:**

To be determined.

**Timetable for Further Review/Action:**

Council will make systemwide budget recommendations at its October 2011 meeting.

**Resolution:** N/A. This is a discussion item.

Excerpts from the Higher Education Opportunity Act of 2011

§ [23-38.87:12](#). Higher education funding policy.

The funding policy for public institutions of higher education shall be comprised of amounts for each institution from the state general fund, from funds other than the state general fund, or both, for each fiscal year of a biennium for:

1. Basic operations and instruction, as provided in § [23-38.87:13](#);
2. Each Virginia undergraduate student actually enrolled at the institution, as provided in § [23-38.87:14](#);
3. Need-based financial aid, as provided in § [23-38.87:15](#); and
4. Support for targeted financial incentives that encourage and reward progress toward the policy objectives specified in this chapter, as provided in § [23-38.87:16](#).

§ [23-38.87:13](#). Calculation of state general fund share of an institution's basic operations and instruction funding need; cost of education.

A. Following consultation with each institution and the Higher Education Advisory Committee described in § [23-38.87:20](#), the Council shall calculate each institution's basic operations and instruction funding need as provided in subsection B for each year of the next biennium and shall make that calculation available to the Governor, the General Assembly, and all public institutions of higher education. Each institution's basic operations and instruction funding need, and the Commonwealth's funding split policy by which 67 percent of an institution's cost of education for Virginia students is funded from the state general fund and 33 percent from funds other than the state general fund, shall be taken into account by the Governor during the preparation of his proposed biennial budget bill recommending the appropriation act for the next biennium and by the General Assembly in enacting that act. Between these biennial recalculations, an institution's appropriated basic operations and instruction funding may be increased or decreased for (i) an increase or decrease in Virginia undergraduate student enrollment as provided in § [23-38.87:14](#), (ii) meeting or not meeting targeted financial incentives listed in § [23-38.87:16](#), and (iii) any other purpose deemed appropriate by the General Assembly.

B. An institution's basic operations and instruction funding need for each fiscal year of the biennium shall be the sum of (i) the institution's cost of education for the total enrollment of students who actually attended that institution during the fiscal year that ended on June 30 of each odd-numbered year, which shall be determined using a cost-based funding policy that consists of a set of formulas for calculating educational cost based on faculty-student ratios by discipline and level, and the educational and general programs of instruction, academic support, student services, institutional support, and operation and maintenance of physical plant, with adjustments to the funding policy based on particular state policies or specific institutional missions or conditions, (ii) the amount required to reach the Commonwealth's faculty salary goal of the 60th percentile of the most recently reported average faculty salaries paid by that institution's peer institutions, and (iii) such other funding for educational and general services as the General Assembly may appropriate.

C. State general funds shall be allocated and appropriated to institutions in a fair and equitable manner such that, to the extent practicable, the percentage of the cost of education for Virginia students enrolled at an institution to be funded from state general funds is the same for each institution. To the extent that the percentages differ among institutions, that fact shall be taken into account as the Governor deems appropriate in his budget bill and by the General Assembly as it deems appropriate in the appropriation act.

§ [23-38.87:14](#). Per student enrollment-based funding.

A. In order to incentivize Virginia undergraduate student enrollment growth at the Commonwealth's public institutions of higher education in furtherance of the increased degree conferral objectives of this chapter, the Governor shall recommend and the General Assembly shall determine and appropriate to the institutions a per student amount that shall follow each Virginia undergraduate student to the institution in which the student enrolls. Recommendations regarding this Virginia undergraduate student enrollment growth incentive shall be developed and reviewed as provided in subdivision B 1 of § [23-38.87:20](#).

B. The Governor shall consider and recommend as he deems appropriate and the General Assembly shall consider and provide as it deems appropriate additional general fund appropriations to address the unfunded enrollment growth that occurred between the 2005-2006 fiscal year and the enactment of this chapter.

C. In order to assist the General Assembly in determining the per student amount provided for in subsection A and its relation to the per student amount provided to private nonprofit institutions of higher education pursuant to the Tuition Assistance Grant Act (§ [23-38.11](#) et seq.), each private nonprofit institution of higher education eligible to participate in the Tuition Assistance Grant Program shall submit to the Council its Virginia student enrollment projections for that fiscal year and its actual Virginia student enrollment for the prior fiscal year in a manner determined by the Council. The student admissions policies for the private institutions and their specific programs shall remain the sole responsibility of the governing boards of the individual institutions.

§ [23-38.87:15](#). Need-based financial aid.

Each institution shall include in its six-year plan required by § [23-38.87:17](#) an institutional student financial aid commitment that, in conjunction with general funds appropriated for that purpose, provides assistance to students from both low-income and middle-income families. Each institution's six-year plan required by § [23-38.87:17](#) shall take into account the information and recommendations resulting from the review of federal and state financial aid programs and institutional practices conducted pursuant to subdivisions B 2 and C 1 of § [23-38.87:20](#). The definitions of "low-income family" and "middle-income family" shall be developed and reviewed pursuant to subdivision B 2 of § [23-38.87:20](#).

§ [23-38.87:16](#). Targeted economic and innovation incentives.

A. The Governor shall consider and may recommend and the General Assembly shall consider and may fund targeted economic and innovation incentives to achieve the purposes of this chapter. Such incentives may include, but are not limited to:

1. Increased enrollment of Virginia students, in addition to the per student funding provided by § [23-38.87:14](#);
2. Increased degree completion for Virginia residents who have partial credit completion for a degree;
3. Increased degree completion in a timely or expedited manner;
4. Improved retention and graduation rates;
5. Increased degree production in the areas of science, technology, engineering, and mathematics and other high-need areas such as the health care-related professions;
6. Increased research, including regional and public-private collaboration;
7. Optimal year-round utilization of resources and other efficiency reforms designed to reduce total institutional cost;
8. Technology-enhanced instruction, including course redesign, online instruction, and resource sharing among institutions;
9. Enhanced community college transfer programs and grants and other enhanced degree path programs; and
10. Other incentives based on the economic opportunity metrics developed pursuant to subdivision B 4 of § [23-38.87:20](#).

Maintenance of effort initiatives shall also be considered for individual institutions with unique missions and demonstrable performance in specific incentive areas.

B. The criteria for measuring whether the incentives in subsection A have been met, and the benefits or consequences for meeting or not meeting such incentives, shall be developed and reviewed as provided in subdivisions B 3 and B 4 of § [23-38.87:20](#).

## State Council of Higher Education for Virginia Agenda Item

**Item:** #6.a - Action on Enrollment Targets and Estimates of Degree Awards at Public Institutions

**Date of Meeting:** September 20, 2011

**Presenter:** Tod R. Massa  
Director of Policy Research and Data Warehousing  
TodMassa@schev.edu

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** July 14, 2009

**Action:** Approval Institutional Enrollment Targets and Degree Estimates

**Background Information/Summary of Major Elements:**

The Code of Virginia, through Section 23-9.6:1.4, requires SCHEV to review and approve or disapprove the enrollment projections (technically these are “enrollment targets”) proposed by each public institution of higher education. The Council undertakes this activity each biennium, in odd-numbered years, prior to the “long” session of the General Assembly.

As specified in the Code of Virginia, the enrollment targets provided for Council action are for budgetary and fiscal planning purposes only. Actual institutional enrollments may vary from these targets based on many factors outside of institutional control.

Beginning July 1, 2011, the Code of Virginia, § 23-38.87:14, *requires each private nonprofit institution of higher education eligible to participate in the Tuition Assistance Grant Program shall submit to the Council its Virginia student enrollment projections.* While we use the same data structure for these projections, Council’s action on private college enrollment projections is limited to adopting the projections as part of the Council’s planning materials.

**Materials Provided:**

- A summary of the enrollment targets for the public institutions follow. The complete details of the institutional enrollment targets, with projections of degree awards, will be made available on the Web at: <http://research.schev.edu/enrollment/projections/2011>.

**Financial Impact:** The fiscal impact associated with the projected enrollment growth is a function of the Commonwealth's funding methodology for base adequacy funding, thus these data will be used for the Council's budget recommendations for the next biennium.

**Timetable for Further Review/Action:** N/A

**Resolution:**

**BE IT RESOLVED** that the State Council of Higher Education for Virginia approves the FY 2011-2018 institutional enrollment targets and degree estimates as provided in Tables 1-6 of Item 6.a and authorizes staff to make the detailed enrollment targets and degree estimates available to the public via the SCHEV website.

**BE IT FURTHER RESOLVED** that approval of these institutional enrollment targets does not constitute either implicit or explicit approval of any new program, site, higher education center, or campus determined by an institution as necessary to achieve these targets.

**Table 1: Actual, Estimated and Projected Enrollment - Fall Headcount and FTE Enrollment (Public Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Christopher Newport University	4,952	4,672	4,916	4,700	4,971	4,753	5,021	4,799	5,038	4,827	5,092	4,878	5,094	4,881	5,098	4,888	5,098	4,888
College of William and Mary	7,874	7,475	8,000	7,558	8,182	7,709	8,270	7,781	8,340	7,868	8,391	7,925	8,383	7,920	8,388	7,920	8,385	7,920
George Mason University	32,067	22,852	32,562	23,887	33,110	24,513	33,731	25,012	34,370	25,605	35,102	26,257	35,833	26,974	36,574	27,621	37,324	28,280
James Madison University	18,971	17,849	19,434	18,321	19,647	18,514	20,032	18,869	20,338	19,157	20,564	19,366	20,903	19,681	21,221	19,969	21,537	20,256
Longwood University	4,832	4,106	4,831	4,100	4,831	4,100	4,858	4,091	4,883	4,112	4,908	4,133	4,934	4,154	4,958	4,176	4,984	4,195
Norfolk State University	6,993	5,839	6,964	5,706	7,000	5,732	7,200	5,967	7,421	6,150	7,699	6,384	7,998	6,631	8,250	6,841	8,501	7,039
Old Dominion University	24,013	17,460	24,466	18,021	24,643	18,183	24,895	18,383	25,382	18,757	25,857	19,123	26,494	19,612	27,097	20,079	27,586	20,457
Radford University	8,878	8,105	9,007	8,307	9,212	8,457	9,473	8,684	9,893	9,079	10,298	9,437	10,627	9,727	10,921	10,000	11,078	10,124
University of Mary Washington	5,380	4,403	5,203	4,351	5,212	4,365	5,255	4,401	5,296	4,436	5,343	4,474	5,400	4,520	5,464	4,575	5,537	4,635
University of Virginia	24,355	22,963	24,391	23,073	24,543	23,213	24,699	23,360	24,977	23,622	25,369	23,989	25,740	24,346	26,060	24,663	26,280	24,882
University of Virginia's College at Wise	2,015	1,532	1,990	1,502	2,000	1,515	2,010	1,523	2,020	1,529	2,035	1,541	2,050	1,551	2,066	1,564	2,081	1,577
Virginia Commonwealth University	32,436	26,574	32,303	26,748	31,679	26,479	31,547	26,408	31,696	26,519	31,939	26,732	32,136	26,929	32,267	27,059	32,352	27,146
Virginia Military Institute	1,500	1,617	1,569	1,700	1,589	1,721	1,606	1,739	1,602	1,735	1,582	1,714	1,577	1,709	1,574	1,705	1,571	1,700
Virginia State University	5,366	5,105	5,634	5,086	5,995	5,475	6,298	5,731	6,772	6,071	7,111	6,375	7,464	6,693	7,836	7,026	8,228	7,377
Virginia Tech	30,870	30,024	31,006	30,585	31,206	30,549	31,398	30,692	31,538	30,819	31,716	30,971	31,798	31,063	31,912	31,156	31,941	31,191
<b>Total Public Four-years</b>	<b>210,502</b>	<b>180,577</b>	<b>212,276</b>	<b>183,646</b>	<b>213,820</b>	<b>185,278</b>	<b>216,293</b>	<b>187,440</b>	<b>219,566</b>	<b>190,286</b>	<b>223,006</b>	<b>193,299</b>	<b>226,431</b>	<b>196,392</b>	<b>229,686</b>	<b>199,243</b>	<b>232,483</b>	<b>201,667</b>
Richard Bland College	1,579	1,176	1,582	1,153	1,582	1,153	1,582	1,153	1,582	1,153	1,582	1,153	1,582	1,153	1,582	1,153	1,582	1,153
Virginia Community College System	189,273	112,409	195,417	117,260	199,326	100,521	202,314	102,029	204,339	103,047	205,360	103,562	206,386	104,081	207,418	104,600	208,457	105,125
<b>Total Public Two-Years</b>	<b>190,852</b>	<b>113,585</b>	<b>196,999</b>	<b>118,413</b>	<b>200,908</b>	<b>101,674</b>	<b>203,896</b>	<b>103,182</b>	<b>205,921</b>	<b>104,200</b>	<b>206,942</b>	<b>104,715</b>	<b>207,968</b>	<b>105,234</b>	<b>209,000</b>	<b>105,753</b>	<b>210,039</b>	<b>106,278</b>
<b>Total Public Institutions</b>	<b>401,354</b>	<b>294,162</b>	<b>409,275</b>	<b>302,059</b>	<b>414,728</b>	<b>286,952</b>	<b>420,189</b>	<b>290,622</b>	<b>425,487</b>	<b>294,486</b>	<b>429,948</b>	<b>298,014</b>	<b>434,399</b>	<b>301,626</b>	<b>438,686</b>	<b>304,996</b>	<b>442,522</b>	<b>307,945</b>

**Table 1: Actual, Estimated and Projected Enrollment - Fall Headcount and FTE Enrollment (Independent Institutions)**

Independent Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Averett University	867	802	893	850	902	867	949	907	1,010	967	1,075	1,028	1,131	1,081	1,200	1,141	1,277	1,216
Averett University Non-Traditional	1,802	926	1,833	1,010	1,525	-	1,556	-	1,587	-	1,618	-	1,650	-	1,684	-	1,718	-
Bluefield College	683	579	1,400	475	1,485	503	1,509	524	1,553	563	1,621	624	1,690	691	1,710	709	1,730	730
Bridgewater College	1,590	1,633	1,688	1,719	1,661	1,606	1,675	1,713	1,711	1,749	1,719	1,757	1,745	1,783	1,759	1,798	1,771	1,812
Christendom College	450	464	469	466	478	464	484	469	489	474	493	476	497	480	501	483	504	486
Eastern Mennonite University	1,525	1,270	1,537	1,305	1,540	1,258	1,576	1,287	1,609	1,319	1,646	1,355	1,689	1,395	1,701	1,406	1,691	1,396
Eastern Virginia Medical School	791	487	899	512	848	524	853	524	853	524	853	524	853	524	853	524	853	524
Edward Via Virginia College	693	-	735	-	765	-	763	-	760	-	756	-	756	-	756	-	756	-
Emory and Henry College	954	1,793	958	1,764	985	1,817	1,047	1,933	1,110	2,054	1,173	2,177	1,248	2,317	1,319	2,457	1,384	2,581
Ferrum College	1,426	1,316	1,477	1,327	1,498	1,359	1,513	1,373	1,528	1,387	1,543	1,400	1,558	1,443	1,573	1,427	1,589	1,442
George Washington University	512	279	556	324	607	375	652	415	662	423	681	434	698	446	719	457	742	471
Hampden-Sydney College	1,066	1,085	1,060	1,043	1,072	1,093	1,055	1,065	1,082	1,107	1,106	1,132	1,115	1,141	1,115	1,141	1,115	1,141
Hampton University	5,403	4,845	5,258	4,672	5,364	4,795	5,426	4,838	5,582	4,969	5,678	5,037	5,812	5,143	5,877	5,196	5,916	5,229
Hollins University	1,057	1,086	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092
Institute for the Psychological Sciences	71	62	73	60	82	65	83	69	86	73	91	78	98	83	104	89	110	94
Jefferson College of Health Sciences	1,040	883	1,032	880	1,074	914	1,135	965	1,170	990	1,196	1,008	1,215	1,024	1,215	1,024	1,215	1,024
Liberty University	44,293	38,439	52,791	45,610	58,533	52,146	62,469	60,069	66,205	67,721	69,657	74,704	72,843	82,179	75,606	89,774	77,653	97,049
Lynchburg College	2,589	2,313	2,643	2,377	2,736	2,470	2,787	2,527	2,815	2,545	2,821	2,551	2,840	2,564	2,840	2,568	2,853	2,578
Mary Baldwin College	1,787	1,331	1,812	1,423	1,891	1,481	1,975	1,541	2,057	1,606	2,166	1,678	2,299	1,749	2,455	1,824	2,566	1,903
Marymount University	3,480	2,401	3,572	2,526	3,510	2,481	3,512	2,516	3,515	2,539	3,519	2,563	3,523	2,586	3,527	2,610	3,530	2,631
Randolph College	501	501	522	529	575	550	599	572	621	595	647	618	673	644	699	669	727	696
Randolph-Macon College	1,246	1,096	1,222	1,073	1,257	1,110	1,321	1,145	1,362	1,175	1,413	1,225	1,447	1,255	1,482	1,285	1,518	1,315
Regent University	4,594	3,100	5,123	3,260	5,378	3,423	5,648	3,595	5,925	3,775	6,230	3,961	6,536	4,161	6,860	4,370	7,208	4,586
Roanoke College	2,044	2,154	2,122	2,230	2,064	2,178	2,074	2,190	2,074	2,190	2,074	2,190	2,106	2,221	2,123	2,242	2,141	2,261
Saint Pauls College	584	571	566	556	450	445	550	545	650	645	750	745	850	845	955	950	990	985
Shenandoah University	3,619	2,936	3,679	3,058	3,690	2,941	3,780	3,028	3,825	3,073	3,860	3,109	3,880	3,128	3,900	3,149	3,870	3,118
Southern Virginia University	638	586	742	667	800	721	860	773	920	827	980	884	1,040	938	1,100	983	1,100	981
Sweet Briar College	756	748	760	752	769	770	701	788	823	825	848	850	875	878	875	878	875	878
University of Richmond	4,364	3,853	4,405	3,998	4,270	3,805	4,243	3,716	4,243	3,716	4,243	3,716	4,240	3,716	4,243	3,716	4,243	3,716
Virginia Intermont College	582	526	592	518	523	470	540	486	560	504	578	519	596	535	614	552	631	568
Virginia Tech Carilion School of Medicine	-	-	42	42	84	84	126	126	168	168	168	168	168	168	168	168	-	-
Virginia Union University	1,315	671	1,336	660	1,352	674	1,364	688	1,395	702	1,422	716	1,450	730	1,508	741	1,600	516
Virginia Wesleyan College	1,336	1,148	1,279	1,094	1,409	1,195	1,479	1,284	1,572	1,301	1,662	1,429	1,693	1,454	1,724	1,479	1,758	1,507
Washington and Lee University	2,159	2,114	2,171	2,150	2,203	2,131	2,161	2,142	2,161	2,142	2,161	2,142	2,161	2,142	2,161	2,142	2,161	2,142
<b>Total Independent Institutions</b>	<b>95,817</b>	<b>81,997</b>	<b>106,271</b>	<b>90,021</b>	<b>112,404</b>	<b>95,808</b>	<b>117,489</b>	<b>104,905</b>	<b>122,707</b>	<b>113,739</b>	<b>127,472</b>	<b>121,891</b>	<b>131,999</b>	<b>130,536</b>	<b>135,950</b>	<b>139,044</b>	<b>138,819</b>	<b>146,669</b>
<b>Grand Total</b>	<b>497,171</b>	<b>376,159</b>	<b>515,546</b>	<b>392,080</b>	<b>527,132</b>	<b>382,760</b>	<b>537,678</b>	<b>395,527</b>	<b>548,194</b>	<b>408,226</b>	<b>557,420</b>	<b>419,905</b>	<b>566,398</b>	<b>432,162</b>	<b>574,636</b>	<b>444,040</b>	<b>581,341</b>	<b>454,614</b>

**Table 2: On-Campus Fall Headcount and Regular Session FTE (Public Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Christopher Newport University	4,952	4,602	4,916	4,675	4,971	4,743	5,021	4,789	5,038	4,817	5,092	4,868	5,094	4,871	5,098	4,878	5,098	4,878
College of William and Mary	7,707	7,183	7,816	7,259	7,992	7,405	8,061	7,458	8,133	7,543	8,180	7,599	8,172	7,590	8,171	7,588	8,171	7,588
George Mason University	30,186	21,031	30,159	21,751	30,530	22,057	31,032	22,408	31,518	22,535	32,190	22,946	32,856	23,536	33,536	24,038	34,228	24,605
James Madison University	18,232	17,074	18,671	17,481	18,867	17,656	19,229	17,979	19,512	18,247	19,738	18,461	20,077	18,771	20,395	19,060	20,711	19,348
Longwood University	4,342	3,951	4,379	3,965	4,379	3,965	4,370	3,925	4,391	3,944	4,413	3,965	4,435	3,985	4,458	4,006	4,480	4,024
Norfolk State University	6,949	5,825	6,944	5,697	6,960	5,716	7,153	5,948	7,365	6,128	7,639	6,360	7,929	6,605	8,163	6,810	8,402	7,002
Old Dominion University	20,739	15,050	21,325	15,635	21,456	15,762	21,662	15,925	22,084	16,248	22,460	16,539	22,961	16,925	23,388	17,258	23,730	17,523
Radford University	8,335	7,845	8,532	8,021	8,679	8,186	8,924	8,410	9,315	8,778	9,692	9,121	9,996	9,390	10,265	9,652	10,418	9,770
University of Mary Washington	5,192	4,218	5,147	4,222	5,149	4,233	5,191	4,268	5,232	4,301	5,277	4,339	5,333	4,383	5,398	4,435	5,470	4,495
University of Virginia	20,895	20,382	21,049	20,518	21,093	20,606	21,224	20,741	21,477	20,990	21,844	21,347	22,190	21,694	22,510	22,011	22,730	22,230
University of Virginia's College at Wise	1,745	1,446	1,702	1,411	1,720	1,426	1,728	1,433	1,737	1,439	1,752	1,451	1,763	1,460	1,778	1,473	1,791	1,484
Virginia Commonwealth University	29,941	25,578	29,886	25,773	29,574	25,617	29,572	25,592	29,721	25,703	29,964	25,916	30,161	26,113	30,292	26,243	30,377	26,330
Virginia Military Institute	1,500	1,617	1,569	1,700	1,589	1,721	1,606	1,739	1,602	1,735	1,582	1,714	1,577	1,709	1,574	1,705	1,571	1,700
Virginia State University	5,217	5,056	5,421	5,014	5,905	5,445	6,171	5,690	6,478	5,974	6,803	6,274	7,142	6,587	7,499	6,915	7,875	7,261
Virginia Tech	28,432	28,342	28,687	28,914	28,820	28,914	28,922	29,018	29,043	29,138	29,163	29,269	29,242	29,361	29,307	29,430	29,344	29,468
<b>Total Public Four-years</b>	<b>194,364</b>	<b>169,199</b>	<b>196,203</b>	<b>172,037</b>	<b>197,684</b>	<b>173,451</b>	<b>199,866</b>	<b>175,323</b>	<b>202,646</b>	<b>177,520</b>	<b>205,789</b>	<b>180,169</b>	<b>208,928</b>	<b>182,980</b>	<b>211,832</b>	<b>185,502</b>	<b>214,396</b>	<b>187,706</b>
Richard Bland College	1,337	1,098	1,311	1,080	1,311	1,080	1,311	1,080	1,311	1,080	1,311	1,080	1,311	1,080	1,311	1,080	1,311	1,080
Virginia Community College System	137,555	75,012	142,534	77,108	145,384	73,318	147,566	74,418	149,041	75,161	149,787	75,536	150,535	75,915	151,287	76,294	152,044	76,677
<b>Total Public Two-Years</b>	<b>138,892</b>	<b>76,110</b>	<b>143,845</b>	<b>78,188</b>	<b>146,695</b>	<b>74,398</b>	<b>148,877</b>	<b>75,498</b>	<b>150,352</b>	<b>76,241</b>	<b>151,098</b>	<b>76,616</b>	<b>151,846</b>	<b>76,995</b>	<b>152,598</b>	<b>77,374</b>	<b>153,355</b>	<b>77,757</b>
<b>Total Public Institutions</b>	<b>333,256</b>	<b>245,309</b>	<b>340,048</b>	<b>250,225</b>	<b>344,379</b>	<b>247,849</b>	<b>348,743</b>	<b>250,821</b>	<b>352,998</b>	<b>253,761</b>	<b>356,887</b>	<b>256,785</b>	<b>360,774</b>	<b>259,975</b>	<b>364,430</b>	<b>262,876</b>	<b>367,751</b>	<b>265,463</b>

**Table 2: On-Campus Fall Headcount and Regular Session FTE (Independent Institutions)**

Independent Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Averett University	867	802	893	850	902	867	949	907	1,010	967	1,075	1,028	1,131	1,081	1,200	1,141	1,277	1,216
Averett University Non-Traditional	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bluefield College	439	412	499	475	525	503	549	524	593	563	661	624	730	691	750	709	770	730
Bridgewater College	1,590	1,633	1,688	1,719	1,661	1,606	1,675	1,713	1,711	1,749	1,719	1,757	1,745	1,783	1,759	1,798	1,771	1,812
Christendom College	450	464	469	466	478	464	484	469	489	474	493	476	497	480	501	483	504	486
Eastern Mennonite University	1,281	1,087	1,304	1,146	1,308	1,113	1,336	1,136	1,369	1,168	1,406	1,204	1,449	1,244	1,461	1,255	1,451	1,245
Eastern Virginia Medical School	727	482	839	508	769	519	774	519	774	519	774	519	774	519	774	519	774	519
Edward Via Virginia College	693	-	735	-	765	-	763	-	760	-	756	-	756	-	756	-	756	-
Emory and Henry College	756	1,300	705	1,354	726	1,394	779	1,498	834	1,606	889	1,716	953	1,841	1,016	1,967	1,071	2,076
Ferrum College	1,426	1,316	1,477	1,327	1,498	1,359	1,513	1,373	1,528	1,387	1,543	1,400	1,558	1,443	1,573	1,427	1,589	1,442
George Washington University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hampden-Sydney College	1,066	1,085	1,060	1,043	1,072	1,093	1,055	1,065	1,082	1,107	1,106	1,132	1,115	1,141	1,115	1,141	1,115	1,141
Hampton University	5,397	4,842	5,252	4,669	5,355	4,789	5,417	4,834	5,572	4,964	5,669	5,033	5,800	5,137	5,866	5,191	5,901	5,221
Hollins University	1,057	1,086	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092	1,024	1,092
Institute for the Psychological Sciences	71	62	73	60	82	65	83	69	86	73	91	78	98	83	104	89	110	94
Jefferson College of Health Sciences	1,040	883	1,032	880	1,074	914	1,135	965	1,170	990	1,196	1,008	1,215	1,024	1,215	1,024	1,215	1,024
Liberty University	11,779	11,595	11,994	11,995	12,333	12,770	12,572	13,396	12,816	13,926	13,068	14,555	13,421	15,211	13,805	15,784	14,000	16,393
Lynchburg College	2,589	2,313	2,643	2,377	2,736	2,470	2,787	2,527	2,815	2,545	2,821	2,551	2,840	2,564	2,840	2,568	2,853	2,578
Mary Baldwin College	1,269	1,026	1,288	1,083	1,342	1,126	1,399	1,171	1,457	1,219	1,539	1,273	1,644	1,326	1,773	1,381	1,851	1,442
Marymount University	3,480	2,401	3,572	2,526	3,510	2,481	3,512	2,516	3,515	2,539	3,519	2,563	3,523	2,586	3,527	2,610	3,530	2,631
Randolph College	501	501	522	529	575	550	599	572	621	595	647	618	673	644	699	669	727	696
Randolph-Macon College	1,246	1,096	1,222	1,073	1,257	1,110	1,321	1,145	1,362	1,175	1,413	1,225	1,447	1,255	1,482	1,285	1,518	1,315
Regent University	2,026	1,378	2,093	1,446	2,197	1,519	2,306	1,594	2,421	1,675	2,546	1,757	2,670	1,845	2,803	1,940	2,945	2,033
Roanoke College	2,044	2,128	2,098	2,199	2,054	2,150	2,064	2,162	2,064	2,162	2,064	2,162	2,092	2,191	2,109	2,212	2,127	2,231
Saint Pauls College	584	571	566	556	450	445	550	545	650	645	750	745	850	845	955	950	990	985
Shenandoah University	2,859	2,573	2,908	2,696	2,931	2,555	3,019	2,642	3,064	2,688	3,098	2,723	3,118	2,742	3,138	2,763	3,138	2,762
Southern Virginia University	638	567	742	655	800	705	860	757	920	811	980	868	1,040	922	1,100	967	1,100	965
Sweet Briar College	650	642	636	628	645	646	664	664	699	701	724	726	751	754	751	754	751	754
University of Richmond	4,337	3,792	4,390	3,985	4,253	3,792	4,226	3,703	4,226	3,703	4,226	3,703	4,226	3,703	4,226	3,703	4,226	3,703
Virginia Intermont College	582	526	592	518	523	470	540	486	560	504	578	519	596	535	614	552	631	568
Virginia Tech Carilion School of Medicine	-	-	42	42	84	84	126	126	168	168	168	168	168	168	168	168	-	-
Virginia Union University	1,315	671	1,336	660	1,352	674	1,364	688	1,395	702	1,422	716	1,450	730	1,508	741	1,600	516
Virginia Wesleyan College	1,336	1,148	1,279	1,094	1,409	1,195	1,479	1,284	1,572	1,301	1,662	1,429	1,693	1,454	1,724	1,479	1,758	1,507
Washington and Lee University	2,159	2,114	2,171	2,150	2,203	2,131	2,161	2,142	2,161	2,142	2,161	2,142	2,161	2,142	2,161	2,142	2,161	2,142
<b>Total Independent Institutions</b>	<b>56,255</b>	<b>50,497</b>	<b>57,144</b>	<b>51,800</b>	<b>57,893</b>	<b>52,652</b>	<b>59,085</b>	<b>54,284</b>	<b>60,488</b>	<b>55,859</b>	<b>61,788</b>	<b>57,511</b>	<b>63,208</b>	<b>59,176</b>	<b>64,497</b>	<b>60,504</b>	<b>65,234</b>	<b>61,319</b>
<b>Grand Total</b>	<b>389,511</b>	<b>295,806</b>	<b>397,192</b>	<b>302,025</b>	<b>402,272</b>	<b>300,501</b>	<b>407,828</b>	<b>305,105</b>	<b>413,486</b>	<b>309,620</b>	<b>418,675</b>	<b>314,296</b>	<b>423,982</b>	<b>319,151</b>	<b>428,927</b>	<b>323,381</b>	<b>432,985</b>	<b>326,782</b>

**Table 3: On-Campus Summer Headcount and Summer FTE (Public Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Christopher Newport University	627	100	623	96	725	99	755	102	784	105	806	107	826	109	845	111	850	112
College of William and Mary	1,781	371	1,710	377	1,755	384	1,780	391	1,780	391	1,780	390	1,780	391	1,780	391	1,780	391
George Mason University	11,165	1,907	10,909	1,913	10,877	1,920	10,884	1,925	10,899	1,930	10,899	1,935	10,896	1,940	10,896	1,945	10,908	1,950
James Madison University	4,606	745	4,420	744	4,420	744	4,420	744	4,420	744	4,420	744	4,420	744	4,420	744	4,420	744
Longwood University	1,286	489	1,286	489	1,286	489	1,311	498	1,317	500	1,324	502	1,331	506	1,337	508	1,344	511
Norfolk State University	1,618	655	2,002	833	2,011	837	2,070	861	2,135	888	2,215	921	2,300	957	2,374	987	2,443	1,017
Old Dominion University	8,798	1,766	9,119	1,834	9,228	1,858	9,350	1,884	9,501	1,916	9,675	1,952	9,856	1,990	10,049	2,030	10,221	2,065
Radford University	2,205	453	2,205	453	2,136	444	2,239	466	2,281	476	2,431	506	2,530	529	2,618	533	2,670	557
University of Mary Washington	1,642	291	1,496	283	1,515	283	1,529	285	1,552	290	1,574	294	1,608	300	1,643	306	1,684	312
University of Virginia	4,509	1,013	4,509	1,013	4,564	1,025	4,619	1,036	4,674	1,047	4,729	1,057	4,784	1,068	4,839	1,079	4,894	1,089
University of Virginia's College at Wise	455	90	471	93	496	98	499	98	501	100	505	100	509	100	515	102	520	102
Virginia Commonwealth University	10,189	2,027	10,189	2,027	9,922	1,984	9,896	1,977	9,915	1,982	9,986	1,997	10,065	2,012	10,111	2,018	10,130	2,026
Virginia Military Institute	821	120	878	141	878	141	878	141	878	141	878	141	878	141	878	141	878	141
Virginia State University	1,051	347	1,103	364	1,157	381	1,214	401	1,273	420	1,336	442	1,400	463	1,468	485	1,541	510
Virginia Tech	4,807	1,113	4,789	1,132	4,943	1,160	4,960	1,162	4,964	1,165	4,974	1,168	4,988	1,173	5,003	1,179	5,016	1,182
<b>Total Four-Year</b>	<b>55,560</b>	<b>11,487</b>	<b>55,709</b>	<b>11,791</b>	<b>55,913</b>	<b>11,847</b>	<b>56,404</b>	<b>11,971</b>	<b>56,874</b>	<b>12,094</b>	<b>57,532</b>	<b>12,257</b>	<b>58,171</b>	<b>12,423</b>	<b>58,776</b>	<b>12,559</b>	<b>59,299</b>	<b>12,709</b>
Richard Bland College	687	208	687	208	687	208	687	208	687	208	687	208	687	208	687	208	687	208
Virginia Community College System	61,681	10,070	65,812	11,155	67,128	33,852	68,137	34,360	68,815	34,705	69,161	34,878	69,506	35,053	69,854	35,228	70,204	35,404
<b>Total Two-Year</b>	<b>62,368</b>	<b>10,278</b>	<b>66,499</b>	<b>11,363</b>	<b>67,815</b>	<b>34,060</b>	<b>68,824</b>	<b>34,568</b>	<b>69,502</b>	<b>34,913</b>	<b>69,848</b>	<b>35,086</b>	<b>70,193</b>	<b>35,261</b>	<b>70,541</b>	<b>35,436</b>	<b>70,891</b>	<b>35,612</b>
<b>Total Public Institutions</b>	<b>117,928</b>	<b>21,765</b>	<b>122,208</b>	<b>23,154</b>	<b>123,728</b>	<b>45,907</b>	<b>125,228</b>	<b>46,539</b>	<b>126,376</b>	<b>47,007</b>	<b>127,380</b>	<b>47,343</b>	<b>128,364</b>	<b>47,684</b>	<b>129,317</b>	<b>47,995</b>	<b>130,190</b>	<b>48,321</b>

**Table 3: On-Campus Summer Headcount and Summer FTE (Independent Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Averett University	181	65	118	43	117	44	119	46	124	48	126	49	130	51	135	54	140	15
Averett University Non-Traditional	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bluefield College	60	11	64	15	68	19	72	23	76	27	80	31	84	35	88	39	110	43
Bridgewater College	136	21	117	19	137	23	137	23	137	23	137	23	137	23	137	23	137	23
Christendom College	65	28	62	34	63	29	64	30	65	29	67	31	68	31	69	32	69	32
Eastern Mennonite University	673	96	464	151	475	124	475	124	475	124	475	124	475	124	475	124	475	124
Eastern Virginia Medical School	483	231	596	248	473	248	473	248	473	248	473	248	473	251	480	248	473	248
Edward Via Virginia College	528	-	578	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Emory and Henry College	15	6	23	8	23	8	24	8	26	8	26	8	26	8	27	9	27	9
Ferrum College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
George Washington University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hampden-Sydney College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hampton University	-	-	1,639	265	1,454	206	1,673	249	1,680	237	1,638	231	1,655	239	1,679	257	1,704	247
Hollins University	257	173	271	185	271	185	271	185	271	185	271	185	271	185	271	185	271	185
Institute for the Psychological Sciences	44	4	34	7	36	7	39	7	41	8	44	8	46	9	49	9	52	10
Jefferson College of Health Sciences	429	113	441	121	414	114	384	108	384	108	383	109	383	109	383	109	383	109
Liberty University	3,530	1,233	3,217	1,314	3,306	1,473	3,368	1,575	3,439	1,721	3,501	1,834	3,569	1,970	3,629	2,090	3,695	2,222
Lynchburg College	675	117	737	137	794	164	853	190	867	191	884	194	898	197	912	199	930	200
Mary Baldwin College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marymount University	1,601	671	1,657	704	1,649	708	1,667	721	1,685	736	1,702	752	1,720	767	1,738	781	1,773	796
Randolph College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Randolph-Macon College	179	29	175	27	190	35	200	45	210	51	220	61	230	70	240	79	250	89
Regent University	1,045	177	1,098	187	1,153	196	1,210	204	1,270	214	1,332	227	1,398	236	1,470	248	1,541	261
Roanoke College	684	137	625	116	622	116	622	116	622	116	622	116	622	116	622	116	622	116
Saint Pauls College	-	-	100	100	110	100	100	100	100	100	100	100	100	100	100	100	100	100
Shenandoah University	1,101	424	2,354	1,222	1,110	511	1,117	517	1,126	519	1,126	525	1,131	523	1,140	529	1,140	529
Southern Virginia University	175	76	219	42	233	33	241	35	252	37	261	41	272	41	289	41	300	41
Sweet Briar College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
University of Richmond	1,259	211	1,385	257	1,123	214	1,123	214	1,123	214	1,123	214	1,123	214	1,120	214	1,123	214
Virginia Intermont College	77	14	76	13	73	14	81	16	89	16	95	18	98	18	105	19	109	19
Virginia Tech Carilion School of Medicine	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Virginia Union University	154	28	246	47	240	47	254	47	258	47	262	47	266	47	270	47	274	47
Virginia Wesleyan College	257	92	255	94	255	94	255	94	255	94	255	94	255	94	255	94	255	94
Washington and Lee University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Independent Institutions</b>	<b>13,608</b>	<b>3,957</b>	<b>16,551</b>	<b>5,356</b>	<b>14,389</b>	<b>4,711</b>	<b>14,822</b>	<b>4,924</b>	<b>15,048</b>	<b>5,100</b>	<b>15,203</b>	<b>5,269</b>	<b>15,430</b>	<b>5,457</b>	<b>15,683</b>	<b>5,646</b>	<b>15,953</b>	<b>5,772</b>
<b>Grand Total</b>	<b>131,536</b>	<b>25,722</b>	<b>138,759</b>	<b>28,510</b>	<b>138,117</b>	<b>50,619</b>	<b>140,050</b>	<b>51,463</b>	<b>141,424</b>	<b>52,107</b>	<b>142,583</b>	<b>52,612</b>	<b>143,794</b>	<b>53,141</b>	<b>145,000</b>	<b>53,641</b>	<b>146,143</b>	<b>54,093</b>

**Table 4: Off-Campus Fall Headcount and Annual Off-Campus FTE (Public Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Christopher Newport University	-	70	-	25	-	10	-	10	-	10	-	10	-	10	-	10	-	10
College of William and Mary	167	293	184	300	190	304	209	323	207	325	211	326	211	330	217	333	214	333
George Mason University	1,881	1,821	2,403	2,136	2,580	2,456	2,699	2,604	2,852	3,070	2,912	3,311	2,977	3,438	3,038	3,583	3,096	3,675
James Madison University	739	775	763	840	780	858	803	890	826	910	826	905	826	910	826	909	826	908
Longwood University	490	155	452	135	452	135	488	166	492	168	495	168	499	169	500	170	504	171
Norfolk State University	44	14	20	9	40	17	47	19	56	22	60	24	69	27	87	31	99	37
Old Dominion University	3,274	2,410	3,141	2,386	3,187	2,421	3,233	2,458	3,298	2,509	3,397	2,584	3,533	2,687	3,709	2,821	3,856	2,934
Radford University	543	260	475	286	533	271	549	274	578	301	606	316	631	337	656	348	660	354
University of Mary Washington	188	185	56	129	63	132	64	133	64	135	66	135	67	137	66	140	67	140
University of Virginia	3,460	2,581	3,342	2,555	3,450	2,607	3,475	2,619	3,500	2,632	3,525	2,642	3,550	2,652	3,550	2,652	3,550	2,652
University of Virginia's College at Wise	270	86	288	91	280	89	282	90	283	90	283	90	287	91	288	91	290	93
Virginia Commonwealth University	2,495	996	2,417	975	2,105	862	1,975	816	1,975	816	1,975	816	1,975	816	1,975	816	1,975	816
Virginia Military Institute	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Virginia State University	149	49	213	72	90	30	127	41	294	97	308	101	322	106	337	111	353	116
Virginia Tech	2,438	1,682	2,319	1,671	2,386	1,635	2,476	1,674	2,495	1,681	2,553	1,702	2,556	1,702	2,605	1,726	2,597	1,723
<b>Total Four-Year</b>	<b>16,138</b>	<b>11,378</b>	<b>16,073</b>	<b>11,609</b>	<b>16,136</b>	<b>11,826</b>	<b>16,427</b>	<b>12,117</b>	<b>16,920</b>	<b>12,767</b>	<b>17,217</b>	<b>13,130</b>	<b>17,503</b>	<b>13,412</b>	<b>17,854</b>	<b>13,741</b>	<b>18,087</b>	<b>13,961</b>
Richard Bland College	242	78	271	73	271	73	271	73	271	73	271	73	271	73	271	73	271	73
Virginia Community College System	51,718	37,397	52,883	40,152	53,942	27,203	54,748	27,611	55,298	27,886	55,573	28,026	55,851	28,166	56,131	28,306	56,413	28,448
<b>Total Two-Year</b>	<b>51,960</b>	<b>37,475</b>	<b>53,154</b>	<b>40,225</b>	<b>54,213</b>	<b>27,276</b>	<b>55,019</b>	<b>27,684</b>	<b>55,569</b>	<b>27,959</b>	<b>55,844</b>	<b>28,099</b>	<b>56,122</b>	<b>28,239</b>	<b>56,402</b>	<b>28,379</b>	<b>56,684</b>	<b>28,521</b>
<b>Total Public Institutions</b>	<b>68,098</b>	<b>48,853</b>	<b>69,227</b>	<b>51,834</b>	<b>70,349</b>	<b>39,102</b>	<b>71,446</b>	<b>39,801</b>	<b>72,489</b>	<b>40,726</b>	<b>73,061</b>	<b>41,229</b>	<b>73,625</b>	<b>41,651</b>	<b>74,256</b>	<b>42,120</b>	<b>74,771</b>	<b>42,482</b>

**Table 4: Off-Campus Fall Headcount and Annual Off-Campus FTE (Independent Institutions)**

	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE	HC	FTE
Averett University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Averett University Non-Traditional	1,801	926	1,833	1,010	1,525	-	1,556	-	1,587	-	1,618	-	1,650	-	1,684	-	1,718	-
Bluefield College	244	167	901	-	960	-	960	-	960	-	960	-	960	-	960	-	960	-
Bridgewater College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Christendom College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Eastern Mennonite University	244	183	233	159	232	145	240	151	240	151	240	151	240	151	240	151	240	151
Eastern Virginia Medical School	64	4	60	4	79	5	79	5	79	5	79	5	79	5	79	5	79	5
Edward Via Virginia College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Emory and Henry College	198	493	253	410	259	423	268	435	276	448	284	461	295	476	303	490	313	505
Ferrum College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
George Washington University	512	279	556	324	607	375	652	415	662	423	681	434	698	446	719	457	742	471
Hampden-Sydney College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hampton University	6	3	6	3	9	6	9	4	10	5	9	4	12	6	11	5	15	8
Hollins University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Institute for the Psychological Sciences	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Jefferson College of Health Sciences	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Liberty University	32,514	26,844	40,797	33,615	46,200	39,376	49,897	46,673	53,389	53,795	56,589	60,148	59,422	66,968	61,801	73,990	63,653	80,657
Lynchburg College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mary Baldwin College	518	305	524	340	549	355	576	370	600	387	627	405	655	423	682	443	715	461
Marymount University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Randolph College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Randolph-Macon College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regent University	2,568	1,722	3,030	1,814	3,181	1,904	3,342	2,001	3,504	2,100	3,684	2,204	3,866	2,316	4,057	2,430	4,263	2,553
Roanoke College	-	26	24	31	10	28	10	28	10	28	10	28	14	30	14	30	14	30
Saint Pauls College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Shenandoah University	760	363	771	362	759	386	761	385	761	385	762	387	762	386	762	386	732	356
Southern Virginia University	-	19	-	12	-	16	-	16	-	16	-	16	-	16	-	16	-	16
Sweet Briar College	106	106	124	124	124	124	37	124	124	124	124	124	124	124	124	124	124	124
University of Richmond	27	60	15	14	17	13	17	13	17	13	17	13	14	13	17	13	17	13
Virginia Intermont College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Virginia Tech Carilion School of Medicine	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Virginia Union University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Virginia Wesleyan College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Washington and Lee University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Independent Institutions</b>	<b>39,562</b>	<b>31,501</b>	<b>49,127</b>	<b>38,221</b>	<b>54,511</b>	<b>43,156</b>	<b>58,404</b>	<b>50,620</b>	<b>62,219</b>	<b>57,880</b>	<b>65,684</b>	<b>64,380</b>	<b>68,791</b>	<b>71,360</b>	<b>71,453</b>	<b>78,539</b>	<b>73,585</b>	<b>85,350</b>
<b>Grand Total</b>	<b>107,660</b>	<b>80,353</b>	<b>118,354</b>	<b>90,055</b>	<b>124,860</b>	<b>82,259</b>	<b>129,850</b>	<b>90,421</b>	<b>134,708</b>	<b>98,606</b>	<b>138,745</b>	<b>105,609</b>	<b>142,416</b>	<b>113,011</b>	<b>145,709</b>	<b>120,659</b>	<b>148,356</b>	<b>127,832</b>

**Table 5: Total Fall Headcount by Domicile (Public Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State
Christopher Newport University	4,679	273	4,674	242	4,700	271	4,747	274	4,762	276	4,813	279	4,815	279	4,819	279	4,819	279
College of William and Mary	4,969	2,905	5,013	2,987	5,114	3,068	5,162	3,108	5,206	3,134	5,244	3,147	5,247	3,136	5,251	3,137	5,250	3,135
George Mason University	26,412	5,655	26,595	5,967	26,821	6,289	27,136	6,595	27,490	6,880	27,927	7,175	28,376	7,457	28,838	7,736	29,320	8,004
James Madison University	13,528	5,443	13,957	5,477	14,250	5,397	14,653	5,379	14,968	5,370	15,162	5,402	15,454	5,449	15,694	5,527	15,936	5,601
Longwood University	4,513	319	4,567	264	4,567	264	4,559	299	4,580	303	4,607	301	4,633	301	4,656	302	4,679	305
Norfolk State University	5,712	1,281	5,752	1,212	5,800	1,200	5,969	1,231	6,157	1,264	6,389	1,310	6,642	1,356	6,859	1,391	7,071	1,430
Old Dominion University	21,131	2,882	21,617	2,849	21,795	2,848	22,026	2,869	22,465	2,917	22,889	2,968	23,457	3,037	23,993	3,104	24,422	3,164
Radford University	8,264	614	8,424	583	8,570	642	8,802	671	9,174	719	9,544	754	9,822	805	10,075	846	10,220	858
University of Mary Washington	4,466	914	4,417	786	4,435	777	4,464	791	4,502	794	4,547	796	4,601	799	4,663	801	4,733	804
University of Virginia	15,058	9,297	14,991	9,400	15,133	9,410	15,241	9,458	15,435	9,542	15,709	9,660	15,969	9,771	16,186	9,874	16,335	9,945
University of Virginia's College at Wise	1,917	98	1,899	91	1,900	100	1,910	100	1,919	101	1,933	102	1,948	102	1,963	103	1,978	103
Virginia Commonwealth University	27,865	4,571	27,816	4,487	27,253	4,426	27,083	4,464	27,125	4,571	27,277	4,662	27,396	4,740	27,476	4,791	27,517	4,835
Virginia Military Institute	881	619	939	630	941	648	957	649	957	645	929	653	921	656	915	659	908	663
Virginia State University	3,736	1,630	3,976	1,658	4,336	1,659	4,549	1,749	4,912	1,860	5,158	1,953	5,414	2,050	5,685	2,151	5,969	2,259
Virginia Tech	21,557	9,313	21,475	9,531	21,611	9,595	21,739	9,659	21,792	9,746	21,903	9,813	21,929	9,869	22,015	9,897	22,032	9,909
<b>Total Four-Year</b>	<b>164,688</b>	<b>45,814</b>	<b>166,112</b>	<b>46,164</b>	<b>167,226</b>	<b>46,594</b>	<b>168,997</b>	<b>47,296</b>	<b>171,444</b>	<b>48,122</b>	<b>174,031</b>	<b>48,975</b>	<b>176,624</b>	<b>49,807</b>	<b>179,088</b>	<b>50,598</b>	<b>181,189</b>	<b>51,294</b>
Richard Bland College	1,570	9	1,564	18	1,564	18	1,564	18	1,564	18	1,564	18	1,564	18	1,564	18	1,564	18
Virginia Community College System	180,469	8,804	185,876	9,541	189,958	9,368	192,807	9,507	194,736	9,603	195,708	9,652	196,687	9,699	197,671	9,747	198,660	9,797
<b>Total Two-Year</b>	<b>182,039</b>	<b>8,813</b>	<b>187,440</b>	<b>9,559</b>	<b>191,522</b>	<b>9,386</b>	<b>194,371</b>	<b>9,525</b>	<b>196,300</b>	<b>9,621</b>	<b>197,272</b>	<b>9,670</b>	<b>198,251</b>	<b>9,717</b>	<b>199,235</b>	<b>9,765</b>	<b>200,224</b>	<b>9,815</b>
<b>Total Public Institutions</b>	<b>346,727</b>	<b>54,627</b>	<b>353,552</b>	<b>55,723</b>	<b>358,748</b>	<b>55,980</b>	<b>363,368</b>	<b>56,821</b>	<b>367,744</b>	<b>57,743</b>	<b>371,303</b>	<b>58,645</b>	<b>374,875</b>	<b>59,524</b>	<b>378,323</b>	<b>60,363</b>	<b>381,413</b>	<b>61,109</b>

**Table 5: Total Fall Headcount by Domicile (Independent Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State
Averett University	542	325	525	368	574	328	603	346	642	368	684	391	717	414	758	442	804	473
Averett University Non-Traditional	1,738	64	1,768	65	1,525	-	1,556	-	1,587	-	1,618	-	1,650	-	1,684	-	1,718	-
Bluefield College	544	139	1,185	215	1,258	227	1,276	233	1,310	243	1,363	258	1,417	273	1,431	279	1,446	284
Bridgewater College	1,271	319	1,357	331	1,324	337	1,323	352	1,346	365	1,341	378	1,355	390	1,355	404	1,358	413
Christendom College	148	302	165	304	168	310	171	313	175	314	177	316	181	316	182	319	186	318
Eastern Mennonite University	803	722	899	638	861	679	887	689	907	702	928	718	953	736	955	746	955	736
Eastern Virginia Medical School	467	324	521	378	458	390	445	408	445	408	445	408	445	408	445	408	445	408
Edward Via Virginia College	323	370	396	339	375	390	339	424	246	514	150	606	150	606	150	606	150	606
Emory and Henry College	659	295	634	324	652	333	696	351	740	370	784	389	839	409	889	430	934	450
Ferrum College	1,254	172	1,240	237	1,350	148	1,364	149	1,377	151	1,392	151	1,405	153	1,418	155	1,432	157
George Washington University	-	512	-	556	-	607	-	652	-	662	-	681	-	698	-	719	-	742
Hampden-Sydney College	738	328	734	326	736	336	723	332	739	343	760	346	764	351	764	351	764	351
Hampton University	1,889	3,514	1,935	3,323	1,972	3,392	2,029	3,397	2,091	3,491	2,145	3,533	2,209	3,603	2,246	3,631	2,268	3,648
Hollins University	616	441	579	445	579	445	579	445	579	445	579	445	579	445	579	445	579	445
Institute for the Psychological Sciences	71	-	73	-	82	-	83	-	86	-	91	-	98	-	104	-	110	-
Jefferson College of Health Sciences	983	57	978	54	1,022	52	1,076	59	1,105	65	1,127	69	1,147	68	1,145	70	1,146	69
Liberty University	11,903	32,390	13,015	39,776	14,403	44,130	15,229	47,240	16,015	50,190	16,746	52,911	17,509	55,334	18,084	57,522	18,523	59,130
Lynchburg College	1,762	827	1,837	806	1,914	822	1,957	830	1,980	835	1,984	837	1,999	841	1,997	843	2,007	846
Mary Baldwin College	1,500	287	1,522	290	1,589	302	1,657	318	1,725	332	1,811	355	1,908	391	2,021	434	2,109	457
Marymount University	2,084	1,396	2,404	1,168	2,336	1,174	2,339	1,173	2,341	1,174	2,343	1,176	2,346	1,177	2,349	1,178	2,351	1,179
Randolph College	241	260	278	244	311	264	324	275	336	285	350	297	365	308	378	321	393	334
Randolph-Macon College	849	397	836	386	826	431	861	460	893	469	926	487	942	505	961	521	985	533
Regent University	2,508	2,086	2,764	2,359	2,902	2,476	3,047	2,601	3,196	2,729	3,362	2,868	3,527	3,009	3,702	3,158	3,889	3,319
Roanoke College	1,087	957	1,155	967	1,109	955	1,114	960	1,114	960	1,114	960	1,131	975	1,140	983	1,150	991
Saint Pauls College	451	133	419	147	325	125	395	155	465	185	535	215	605	245	675	280	710	280
Shenandoah University	2,248	1,371	2,267	1,412	2,289	1,401	2,326	1,454	2,339	1,486	2,359	1,501	2,379	1,501	2,389	1,511	2,359	1,511
Southern Virginia University	157	481	230	512	251	549	269	591	287	633	305	675	323	717	341	759	341	759
Sweet Briar College	332	424	344	416	334	435	368	333	360	463	372	476	385	490	385	490	385	490
University of Richmond	1,810	2,554	1,725	2,680	1,743	2,527	1,718	2,525	1,718	2,525	1,718	2,525	1,715	2,525	1,718	2,525	1,718	2,525
Virginia Intermont College	352	230	348	244	314	209	324	216	336	224	347	231	358	238	369	245	379	252
Virginia Tech Carilion School of Medicine	-	-	14	28	33	51	48	78	62	106	56	112	56	112	56	112	-	-
Virginia Union University	676	639	665	671	673	679	686	678	699	696	713	709	727	723	741	767	823	777
Virginia Wesleyan College	1,050	286	1,002	277	1,083	326	1,154	325	1,224	348	1,292	370	1,315	378	1,339	385	1,364	394
Washington and Lee University	372	1,787	382	1,789	361	1,842	373	1,788	373	1,788	373	1,788	373	1,788	373	1,788	373	1,788
<b>Total Independent Institutions</b>	<b>41,428</b>	<b>54,389</b>	<b>44,196</b>	<b>62,075</b>	<b>45,732</b>	<b>66,672</b>	<b>47,339</b>	<b>70,150</b>	<b>48,838</b>	<b>73,869</b>	<b>50,290</b>	<b>77,182</b>	<b>51,872</b>	<b>80,127</b>	<b>53,123</b>	<b>82,827</b>	<b>54,154</b>	<b>84,665</b>
<b>Grand Total</b>	<b>388,155</b>	<b>109,016</b>	<b>397,748</b>	<b>117,798</b>	<b>404,480</b>	<b>122,652</b>	<b>410,707</b>	<b>126,971</b>	<b>416,582</b>	<b>131,612</b>	<b>421,593</b>	<b>135,827</b>	<b>426,747</b>	<b>139,651</b>	<b>431,446</b>	<b>143,190</b>	<b>435,567</b>	<b>145,774</b>

**Table 6: Total New In-State Undergraduates (Public Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer
Christopher Newport University	1,124	155	1,089	183	1,116	186	1,116	186	1,116	186	1,116	186	1,116	186	1,116	186	1,116	186
College of William and Mary	873	138	878	161	924	175	924	175	924	175	924	175	924	175	924	175	924	175
George Mason University	2,067	2,360	1,998	2,173	1,996	2,230	1,986	2,266	1,996	2,303	2,006	2,341	2,016	2,379	2,026	2,419	2,035	2,460
James Madison University	2,616	595	2,783	574	2,775	625	2,847	634	2,895	656	2,943	678	2,991	700	3,039	700	3,087	700
Longwood University	922	165	935	166	937	167	939	168	941	169	943	170	945	171	947	172	950	173
Norfolk State University	868	353	711	380	839	418	869	462	892	513	915	570	945	636	976	711	991	901
Old Dominion University	2,498	1,957	2,404	2,091	2,366	2,109	2,366	2,237	2,366	2,282	2,366	2,328	2,366	2,375	2,366	2,423	2,366	2,444
Radford University	1,355	588	1,722	668	1,828	715	1,875	750	1,922	760	1,970	763	2,016	765	2,060	767	2,070	768
University of Mary Washington	801	251	799	264	806	267	813	270	820	273	827	276	834	279	841	282	848	285
University of Virginia	2,211	509	2,183	500	2,266	492	2,266	497	2,340	502	2,414	506	2,488	511	2,488	511	2,488	511
University of Virginia's College at Wise	380	123	390	139	372	117	374	118	376	122	378	125	380	127	382	131	384	134
Virginia Commonwealth University	3,285	1,881	3,166	1,876	3,135	1,902	3,135	2,002	3,135	2,102	3,125	2,202	3,125	2,202	3,125	2,202	3,125	2,202
Virginia Military Institute	232	23	260	20	243	22	232	22	236	22	237	22	232	22	226	22	228	22
Virginia State University	715	173	778	232	837	255	837	267	837	280	837	294	837	309	837	325	837	341
Virginia Tech	3,632	828	3,556	866	3,598	895	3,598	895	3,598	910	3,598	920	3,598	925	3,598	930	3,598	930
<b>Total Four-Year</b>	<b>23,579</b>	<b>10,099</b>	<b>23,652</b>	<b>10,293</b>	<b>24,038</b>	<b>10,575</b>	<b>24,177</b>	<b>10,949</b>	<b>24,394</b>	<b>11,255</b>	<b>24,599</b>	<b>11,556</b>	<b>24,813</b>	<b>11,762</b>	<b>24,951</b>	<b>11,956</b>	<b>25,047</b>	<b>12,232</b>
Richard Bland College	438	68	429	69	430	70	430	70	430	70	430	70	430	70	430	70	430	70
Virginia Community College System	32,865	-	31,188	-	31,265	-	31,578	-	31,894	-	32,213	-	32,535	-	32,860	-	33,189	-
<b>Total Two-Year</b>	<b>33,303</b>	<b>68</b>	<b>31,617</b>	<b>69</b>	<b>31,695</b>	<b>70</b>	<b>32,008</b>	<b>70</b>	<b>32,324</b>	<b>70</b>	<b>32,643</b>	<b>70</b>	<b>32,965</b>	<b>70</b>	<b>33,290</b>	<b>70</b>	<b>33,619</b>	<b>70</b>
<b>Total Public Institutions</b>	<b>56,882</b>	<b>10,167</b>	<b>55,269</b>	<b>10,362</b>	<b>55,733</b>	<b>10,645</b>	<b>56,185</b>	<b>11,019</b>	<b>56,718</b>	<b>11,325</b>	<b>57,242</b>	<b>11,626</b>	<b>57,778</b>	<b>11,832</b>	<b>58,241</b>	<b>12,026</b>	<b>58,666</b>	<b>12,302</b>

**Table 6: Total New In-State Undergraduates (Independent Institutions)**

Public Institutions	2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18	
	Actual/Estimated		Projected		Projected		Projected		Projected		Projected		Projected		Projected		Projected	
	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer	FTIC	Transfer
Averett University	153	60	154	72	165	72	176	72	185	76	194	81	205	81	205	81	205	81
Averett University Non-Traditional	23	100	19	87	20	93	21	100	23	106	25	114	26	122	28	130	30	139
Bluefield College	95	229	78	165	97	858	102	904	107	907	112	909	116	911	121	913	126	914
Bridgewater College	395	44	439	35	355	36	412	43	407	43	406	48	404	48	399	48	393	52
Christendom College	23	2	43	1	31	4	35	4	32	3	33	4	36	6	35	4	34	4
Eastern Mennonite University	109	89	104	65	129	68	126	72	131	72	139	76	147	78	137	72	137	72
Eastern Virginia Medical School	-	15	-	15	-	12	-	12	-	12	-	12	-	12	-	12	-	12
Edward Via Virginia College	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Emory and Henry College	165	39	138	17	154	31	159	32	163	33	168	34	173	35	179	36	184	37
Ferrum College	454	49	450	57	516	35	459	58	459	58	459	58	459	58	459	58	459	58
George Washington University	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hampden-Sydney College	188	12	210	15	218	13	220	13	220	13	218	13	218	13	218	13	218	13
Hampton University	233	127	228	117	233	127	234	127	235	130	235	130	235	130	239	130	240	130
Hollins University	98	34	88	40	73	35	73	35	73	35	73	35	73	35	73	35	73	35
Institute for the Psychological Sciences	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Jefferson College of Health Sciences	86	212	67	193	75	207	80	221	82	227	84	232	85	237	85	237	85	237
Liberty University	1,537	454	1,220	600	1,447	601	1,493	672	1,537	672	1,580	704	1,619	733	1,658	758	1,692	778
Lynchburg College	357	101	367	81	395	85	398	90	402	94	405	98	408	102	411	107	415	111
Mary Baldwin College	146	126	168	126	173	132	178	139	184	146	189	153	195	161	201	169	207	177
Marymount University	207	146	230	211	205	195	206	191	207	191	208	191	210	192	211	192	212	192
Randolph College	74	15	86	23	83	25	86	26	90	27	93	28	97	29	101	30	105	32
Randolph-Macon College	247	29	241	27	297	26	305	26	313	27	321	27	329	28	337	28	345	28
Regent University	54	289	78	243	82	255	86	268	90	281	95	295	100	310	105	326	110	342
Roanoke College	275	68	281	74	256	62	270	62	273	62	275	62	278	62	281	62	284	62
Saint Pauls College	114	61	103	48	100	40	180	50	250	60	320	70	390	80	460	90	540	100
Shenandoah University	285	141	246	166	230	143	230	143	230	143	230	143	230	143	230	143	230	143
Southern Virginia University	30	11	38	15	31	12	35	13	35	14	40	15	40	16	45	16	45	17
Sweet Briar College	65	14	87	12	93	7	96	7	101	7	105	7	109	7	109	7	109	7
University of Richmond	181	140	143	126	128	185	144	134	144	134	144	134	144	134	144	134	144	134
Virginia Intermont College	50	57	54	58	45	47	50	51	52	52	54	54	55	56	57	57	58	59
Virginia Tech Carilion School of Medicine	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Virginia Union University	260	24	221	16	224	17	226	18	229	20	231	22	233	24	238	28	240	31
Virginia Wesleyan College	234	87	212	95	302	69	306	61	306	61	306	61	306	61	306	61	306	61
Washington and Lee University	65	1	68	1	62	1	66	1	66	1	66	1	66	1	66	1	66	1
<b>Total Independent Institutions</b>	<b>6,203</b>	<b>2,776</b>	<b>5,861</b>	<b>2,801</b>	<b>6,219</b>	<b>3,493</b>	<b>6,452</b>	<b>3,645</b>	<b>6,626</b>	<b>3,707</b>	<b>6,808</b>	<b>3,811</b>	<b>6,986</b>	<b>3,905</b>	<b>7,138</b>	<b>3,978</b>	<b>7,292</b>	<b>4,059</b>
<b>Grand Total</b>	<b>63,085</b>	<b>12,943</b>	<b>61,130</b>	<b>13,163</b>	<b>61,952</b>	<b>14,138</b>	<b>62,638</b>	<b>14,664</b>	<b>63,344</b>	<b>15,032</b>	<b>64,050</b>	<b>15,437</b>	<b>64,764</b>	<b>15,737</b>	<b>65,379</b>	<b>16,004</b>	<b>65,958</b>	<b>16,361</b>

**Table 7: Total Degree Estimates (Public Institutions)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Christopher Newport University	1,051	1,055	1,025	1,066	1,047	1,058	1,069	1,081	1,086
College of William and Mary	2,246	2,331	2,324	2,343	2,347	2,407	2,407	2,407	2,407
George Mason University	7,843	8,143	8,447	8,644	8,816	9,001	9,202	9,438	9,689
James Madison University	4,411	4,383	4,469	4,543	4,609	4,656	4,774	4,870	4,942
Longwood University	986	972	992	1,009	1,013	1,021	1,022	1,028	1,033
Norfolk State University	988	1,042	1,066	1,104	1,140	1,195	1,256	1,335	1,427
Old Dominion University	4,632	4,637	4,655	4,673	4,747	4,830	4,938	5,049	5,167
Radford University	2,161	2,158	2,141	2,015	2,103	2,248	2,343	2,410	2,458
University of Mary Washington	1,248	1,226	1,226	1,239	1,252	1,271	1,296	1,327	1,364
University of Virginia	6,242	6,353	6,390	6,387	6,393	6,495	6,521	6,630	6,747
University of Virginia's College at Wise	225	234	235	236	238	239	241	243	245
Virginia Commonwealth University	6,744	7,247	7,151	7,172	7,109	7,118	7,188	7,257	7,290
Virginia Military Institute	283	339	299	325	330	328	328	328	328
Virginia State University	805	816	836	823	834	862	891	921	953
Virginia Tech	7,624	7,582	7,796	8,002	8,065	8,078	8,050	8,079	8,099
<b>Total Four-Year</b>	<b>47,489</b>	<b>48,518</b>	<b>49,052</b>	<b>49,581</b>	<b>50,043</b>	<b>50,807</b>	<b>51,526</b>	<b>52,403</b>	<b>53,235</b>
Richard Bland College	192	234	234	234	234	234	234	234	234
Virginia Community College System	21,014	21,855	22,728	23,411	24,114	24,595	25,088	25,338	25,591
<b>Total Two-year</b>	<b>21,206</b>	<b>22,089</b>	<b>22,962</b>	<b>23,645</b>	<b>24,348</b>	<b>24,829</b>	<b>25,322</b>	<b>25,572</b>	<b>25,825</b>
<b>Grand Total</b>	<b>68,695</b>	<b>70,607</b>	<b>72,014</b>	<b>73,226</b>	<b>74,391</b>	<b>75,636</b>	<b>76,848</b>	<b>77,975</b>	<b>79,060</b>

**Table 7: Total Degree Estimates (Independent Institutions)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Averett University	-	-	-	-	-	-	-	-	-
Averett University Non-Traditional	-	-	-	-	-	-	-	-	-
Bluefield College	215	233	256	281	325	387	452	489	527
Bridgewater College	267	304	351	307	348	329	339	345	349
Christendom College	105	94	121	100	107	120	112	106	108
Eastern Mennonite University	393	461	378	454	422	493	457	526	468
Eastern Virginia Medical School	216	235	242	313	327	337	363	363	363
Edward Via Virginia College ne	156	150	188	189	193	189	189	189	189
Emory and Henry College	251	240	235	240	245	245	252	259	259
Ferrum College	159	141	144	147	150	153	156	159	162
George Washington University	108	111	165	190	230	240	240	245	245
Hampden-Sydney College	247	241	224	227	230	247	249	250	251
Hampton University	1,037	1,076	1,086	1,094	1,102	1,110	1,118	1,126	1,134
Hollins University	250	284	284	284	284	284	284	284	284
Institute for the Psychological Sciences	21	18	22	25	28	28	26	28	30
Jefferson College of Health Sciences	283	319	309	334	332	316	331	332	333
Liberty University	7,459	9,765	11,050	13,011	14,857	16,641	18,333	20,237	21,994
Lynchburg College	516	581	557	603	604	616	614	622	616
Mary Baldwin College	331	329	350	364	380	398	416	454	525
Marymount University	973	1,043	995	980	965	950	934	920	906
Randolph College	142	113	118	122	127	132	137	143	149
Randolph-Macon College	245	265	233	244	234	244	241	261	267
Regent University	1,053	1,133	1,190	1,182	1,314	1,379	1,449	1,521	1,444
Roanoke College	425	400	448	464	465	446	455	459	463
Saint Pauls College	105	129	105	105	105	105	150	175	200
Shenandoah University	846	1,063	1,050	1,054	1,049	1,068	1,060	1,067	1,067
Southern Virginia University	124	123	132	153	163	173	185	194	204
Sweet Briar College	153	145	132	130	105	119	127	130	137
University of Richmond	1,134	1,254	1,220	1,278	1,156	1,158	1,156	1,156	1,156
Virginia Intermont College	92	97	67	74	100	103	106	109	112
Virginia Tech Carilion School of Medicine	-	-	-	-	42	42	42	42	42
Virginia Union University	282	300	310	317	324	331	339	345	353
Virginia Wesleyan College	284	247	235	270	289	310	317	323	329
Washington and Lee University	547	536	555	555	555	555	555	555	555
<b>Total Independent</b>	<b>18,419</b>	<b>21,430</b>	<b>22,752</b>	<b>25,091</b>	<b>27,157</b>	<b>29,248</b>	<b>31,184</b>	<b>33,414</b>	<b>35,221</b>
<b>Grand Total</b>	<b>87,114</b>	<b>92,037</b>	<b>94,766</b>	<b>98,317</b>	<b>101,548</b>	<b>104,884</b>	<b>108,032</b>	<b>111,389</b>	<b>114,281</b>

**Table 8: Total Degree Estimates, Virginia Undergraduates Only (Public Institutions)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Christopher Newport University	907	915	890	930	910	920	925	930	935
College of William and Mary	1,006	1,049	1,052	1,066	1,066	1,099	1,099	1,099	1,099
George Mason University	3,968	4,216	4,399	4,438	4,507	4,583	4,669	4,765	4,869
James Madison University	2,715	2,633	2,674	2,716	2,749	2,768	2,836	2,887	2,923
Longwood University	755	755	795	803	815	823	823	827	831
Norfolk State University	649	699	739	784	834	890	953	1,024	1,117
Old Dominion University	2,812	2,883	2,918	2,953	3,012	3,072	3,149	3,228	3,309
Radford University	1,674	1,684	1,646	1,503	1,567	1,682	1,751	1,807	1,836
University of Mary Washington	802	787	803	821	839	858	877	896	915
University of Virginia	2,392	2,590	2,580	2,600	2,585	2,660	2,670	2,742	2,815
University of Virginia's College at Wise	214	222	223	225	226	227	229	231	232
Virginia Commonwealth University	3,915	4,342	4,283	4,283	4,258	4,263	4,303	4,358	4,378
Virginia Military Institute	161	222	165	180	183	181	181	181	181
Virginia State University	504	521	519	500	537	553	570	588	606
Virginia Tech	4,307	4,413	4,460	4,521	4,550	4,541	4,523	4,524	4,528
<b>Total Four-Year</b>	<b>26,781</b>	<b>27,931</b>	<b>28,146</b>	<b>28,323</b>	<b>28,638</b>	<b>29,120</b>	<b>29,558</b>	<b>30,087</b>	<b>30,574</b>
Richard Bland College	190	230	230	230	230	230	230	230	230
Virginia Community College System	20,635	21,461	22,319	22,989	23,678	24,153	24,635	24,880	25,130
<b>Total Two-year</b>	<b>20,825</b>	<b>21,691</b>	<b>22,549</b>	<b>23,219</b>	<b>23,908</b>	<b>24,383</b>	<b>24,865</b>	<b>25,110</b>	<b>25,360</b>
<b>Grand Total</b>	<b>47,606</b>	<b>49,622</b>	<b>50,695</b>	<b>51,542</b>	<b>52,546</b>	<b>53,503</b>	<b>54,423</b>	<b>55,197</b>	<b>55,934</b>

**Table 8: Total Degree Estimates, Virginia Undergraduates Only (Independent Institutions)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Averett University	-	-	-	-	-	-	-	-	-
Averett University Non-Traditional	-	-	-	-	-	-	-	-	-
Bluefield College	178	205	217	238	262	288	316	347	379
Bridgewater College	237	263	273	239	271	256	264	269	272
Christendom College	24	28	31	21	33	29	29	28	26
Eastern Mennonite University	150	202	148	188	170	208	188	225	190
Eastern Virginia Medical School	-	-	-	-	-	-	-	-	-
Edward Via Virginia College ne	-	-	-	-	-	-	-	-	-
Emory and Henry College	190	145	185	190	195	200	206	212	212
Ferrum College	146	128	130	133	136	139	141	144	147
George Washington University	-	-	-	-	-	-	-	-	-
Hampden-Sydney College	168	171	167	149	149	186	188	188	188
Hampton University	276	271	275	277	279	281	283	285	287
Hollins University	102	87	87	87	87	87	87	87	87
Institute for the Psychological Sciences	-	-	-	-	-	-	-	-	-
Jefferson College of Health Sciences	273	261	229	248	251	236	248	248	248
Liberty University	1,298	1,502	1,697	1,894	2,071	2,274	2,463	2,653	2,844
Lynchburg College	261	317	294	295	295	297	297	298	299
Mary Baldwin College	11	11	13	13	15	15	17	17	19
Marymount University	311	378	364	361	359	356	354	352	349
Randolph College	45	43	45	47	48	50	52	54	57
Randolph-Macon College	166	186	163	171	164	171	169	182	187
Regent University	145	181	190	199	208	218	228	239	250
Roanoke College	231	226	248	257	258	247	252	254	257
Saint Pauls College	87	107	74	74	74	74	124	142	160
Shenandoah University	244	342	-	-	-	-	-	-	-
Southern Virginia University	42	51	54	58	62	65	70	73	77
Sweet Briar College	67	85	61	59	48	54	58	60	63
University of Richmond	338	256	304	26	23	227	225	225	225
Virginia Intermont College	63	67	45	44	46	47	48	49	52
Virginia Tech Carilion School of Medicine	-	-	-	-	-	-	-	-	-
Virginia Union University	89	80	82	84	86	88	90	92	94
Virginia Wesleyan College	230	197	183	211	225	242	247	252	257
Washington and Lee University	64	65	66	66	66	66	66	66	66
<b>Total Independent</b>	<b>5,436</b>	<b>5,855</b>	<b>5,625</b>	<b>5,629</b>	<b>5,881</b>	<b>6,401</b>	<b>6,710</b>	<b>7,041</b>	<b>7,292</b>
<b>Grand Total</b>	<b>53,042</b>	<b>55,477</b>	<b>56,320</b>	<b>57,171</b>	<b>58,427</b>	<b>59,904</b>	<b>61,133</b>	<b>62,238</b>	<b>63,226</b>

# State Council of Higher Education for Virginia Agenda Item

**Item:** #6.b.1 – Action on 2012-14 Systemic Items in SCHEV’s Budget:  
Funding for the Virtual Library of Virginia (VIVA)

**Date of Meeting:** September 20, 2011

**Presenter:** Dr. Joseph G. DeFilippo  
Director of Academic Affairs & Planning  
[JoeDeFilippo@schev.edu](mailto:JoeDeFilippo@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:**

**Action:**

**Background Information/Summary of Major Elements:**

- The Virtual Library of Virginia (VIVA) is requesting *additional* pass-through funds of \$2,730,611 in FY2013 and \$2,867,142 in FY2014. This request supports both public and private non-profit colleges and universities in two areas: 1) it requests \$5,037,397 to support a new academic e-books initiative to acquire electronic books in STEM and other research areas; and 2) it requests \$560,356 to sustain current databases and e-journal collections.
- VIVA continues to hold cost effectiveness as its primary goal, allowing great economies of scale with group purchases. As a measure of its effectiveness, since its beginning in 1994, VIVA’s group licensing has provided more than \$325,000,000 in cost avoidance for Virginia, for a 1-to-5 payoff for the Commonwealth. VIVA has consistently been effective in leveraging state money to maximum levels, negotiating advantageous terms, and providing additional benefits to members. Sustaining current system-wide electronic collections is key to controlling costs, as no single institution could cost-effectively acquire the full range of library materials needed to supply appropriate research materials to its academic consumers.

**Materials Provided:**

- Decision Brief for VIVA funding request.

**Financial Impact:** See summary table in attached rationale.

**Timetable for Further Review/Action:** N/A

**Resolution:**

**BE IT RESOLVED** that the State Council of Higher Education for Virginia recommends an additional appropriation of \$5,597,753 in addition to the base funding of the Virtual Library of Virginia (VIVA).

## Funding for the Virtual Library of Virginia (VIVA)

### *Initiative*

The Virtual Library of Virginia (VIVA) is requesting additional funds in the amount of \$2,730,611 in FY12/13 and \$2,867,142 in FY 14 in order to provide support for a major new academic e-books initiative to acquire electronic books in key STEM and other research areas across all of VIVA's 30 public and the participating 33 private non-profit colleges and universities. Within this total, the proposal also includes \$560,356 to sustain current databases and e-journal collections.

### *Background*

Since VIVA's inception in 1994, support from all sources has allowed it to grow its services so that its users today have access to more than 200 electronic databases, 17,000 full-text electronic journals (including millions of articles) and hundreds of thousands other full-text items (news articles, statistical and business reports, poems, dramatic works, and reference materials). In addition to the electronic resources that VIVA licenses on behalf of the non-profit academic libraries in Virginia, the book collections held by member libraries are a critically important resource for all of the Commonwealth's students and faculty.

The VIVA proposal for 2012-14 acknowledges that the book publishing industry is moving aggressively to digital publishing and publishers are developing new marketing models. While libraries will continue to acquire and preserve traditional print books in the future, e-books are a growing and significant part of their overall expenditures and materials budgets. This request supports both public and private non-profit colleges and universities in two areas:

- \$5,037,397 to support a major new academic e-books initiative to acquire electronic books in STEM and other research areas; and
- \$560,356 to sustain the electronic collections due to contractual cost increases.

This proposal requests additional funds in the amount of \$5,597,753 for the biennium; \$2,730,611 in FY2012/13 and \$2,867,142 in FY2014. Base funding for VIVA in FY2012/13 was \$6,003,177 per year.

**(1) Electronic Books.** Today the book publishing industry is moving aggressively to digital publishing. Coupled with that, publishers also are developing new marketing models. While libraries will continue to acquire and preserve traditional print books in the future, e-books are a growing and significant part of their overall expenditures and materials budgets. With more than 17 years of experience with cooperative purchasing and licensing of electronic journal and reference databases, VIVA is uniquely positioned to support Virginia's higher education community in this rapidly changing environment.

With the proposed funding, VIVA will concentrate its efforts on acquiring e-books that are considered core for all institutions. These will include collections in the Science, Technology, Engineering and Mathematics (STEM). It is also expected that a significant part of its effort will be the acquisition of the current publications of the major university presses. All of these materials will support undergraduate work, particularly upper division courses and research, as well as graduate work.

The primary benefit to the State from this funding will be the substantial cost avoidance realized through cooperative purchasing. The cost of VIVA's acquisition of e-books for all public and private non-profit academic libraries in the Commonwealth will be significantly less than that expected when each institution acts alone to acquire the same e-books. Benefits to VIVA member institutions will be magnified when VIVA can leverage our strength at this time of enormous change in the book publishing marketplace.

Beyond the direct and enormous financial benefits, there are other significant advantages to cooperative acquisition of these resources. Acquiring these materials through VIVA will meet student, faculty, and institutional needs consistently in key areas:

- Acquire access to digital books simultaneously when print copies are available, reducing the need to purchase the print copies and providing our members with the option to cancel standing print orders in these areas.
- Ensure that e-books have no onerous DRM (Digital Rights Management) requirements, allowing students and faculty to work with the materials, copy and download portions, and print sections as necessary.
- Allow unlimited simultaneous users to accommodate the 400,000 FTE across all VIVA member institutions.
- Preserve perpetual access to the content, avoiding continuing subscription costs and ensuring the availability of the required materials, semester after semester.

Importantly, these materials will directly support curriculum innovation and instruction, and they can provide needed support for upper-division courses and for undergraduate research and education. Their use in the curriculum holds great potential to reduce costs for students, especially when used as supplemental reading and core texts in upper-division courses. The e-book collections proposed by VIVA will be especially effective in bringing the full resources of the virtual library to students enrolled in electronically-delivered courses and programs offered by the Commonwealth's colleges and universities.

**(2) Sustaining VIVA:** This proposal also requests \$273,344 in FY13 and \$287,012 in FY14 to sustain VIVA's ongoing subscriptions to journals and databases serving the VIVA members at both the public and the private colleges and universities. The negotiated contracts for VIVA's databases and subscriptions include negotiated annual price increases, and this funding will maintain these important resources for the members through the biennium.

### ***Program***

The Virtual Library of Virginia (VIVA) is a collaboration of the academic libraries at the public and private non-profit institutions of higher education to support higher education in the Commonwealth and advance learning, research, and economic development. The hallmark of VIVA's work is that it is cost-effective, cooperative, and equitable among all of the public and private, non-profit colleges and universities. By maximizing purchasing power through cooperation among member libraries, VIVA provides articles, books, documents, and electronic databases to more than 400,000 students and faculty at Virginia's public and private non-profit institutions of higher education. VIVA library services provide online access to the highest quality information wherever faculty and students are – on the main campuses and in their dorms, offices, and homes, within the Commonwealth and beyond.

## VIVA Funding Request for the 2012-2014 Biennium

The total requested increase to the base budget for support for both the E-book initiative and sustaining VIVA over the FY12-FY14 biennium is \$5,597,753.

ITEM	2012/13	2014	TOTAL
<b>New E-Books Initiative</b>			
Funding needed to acquire digital books in key scholarly areas			
Public Institutions	\$2,007,541	\$2,107,918	4,115,459
Independent Institutions	\$449,726	\$472,212	921,938
<hr/>			
<b>Sustaining VIVA</b>			
Adjustment for negotiated annual price increases			
Public Institutions	\$260,069	\$273,073	\$533,142
Independent Institutions	\$ 13,275	\$13,939	\$27,214
<hr/>			
<b>GRAND TOTAL</b>	<b>\$2,730,611</b>	<b>\$2,867,142</b>	<b>\$5,597,753</b>

### ***Rationale/Benefits***

VIVA is a mission-critical resource for all non-profit academic institutions in the Commonwealth. Central funding for VIVA helps the Commonwealth's non-profit academic libraries address the current multiple challenges facing them – high journal costs, enrollment growth, student performance, and expanded research ambitions. VIVA can negotiate much more favorable terms for shared access to the electronic materials than any one library can negotiate on its own. Funding to sustain VIVA's electronic collections is necessary to meet the cost increases due to enrollment growth and the negotiated contractual obligations. Without this funding, VIVA will be forced to cancel resources essential to the teaching, learning, and research enterprise at the colleges and universities.

**(1) Alternatives considered.** For the existing VIVA e-resource collection, there are no practicable alternatives to meet existing or projected needs. Even Virginia's largest doctoral institutions could not, on their own, provide sustained access to the array of resources provided by VIVA. And, no single institution could acquire the full range of library materials needed to supply appropriate research materials to all its academic consumers. Indeed, if Virginia institutions were to individually acquire even a small subset of VIVA resources, the total cost to the Commonwealth would far exceed the existing purchasing power of VIVA attained through economies of scale and a strong bargaining power.

**(2) What are the expected results from this request?** VIVA employs a highly cost-effective, collaborative operations model that brings together all non-profit institutions of higher education in Virginia to purchase library materials in ways benefiting the state through centralized economies of scale. Furthermore, VIVA provides access to those library materials in ways that avoid duplication of infrastructure and decrease overall staffing costs. In addition to these general efficiencies, this proposal is expected to generate the following specific outcomes:

- Continue to help the Commonwealth of Virginia avoid the escalating cost of library resources;
- Improve the Commonwealth's competitiveness in attracting Federal and private sponsored research income;
- Encourage the sharing of the Commonwealth's valuable book collections in both the public and private non-profit college and university libraries, through fully funding the costs of shipping those books to VIVA members; and
- Address the Commonwealth's efforts to accommodate enrollment increases and improve student performance.

### ***Staff Recommendation***

Staff recommends that Council approve the Virtual Library of Virginia's request for additional pass-through funds of \$2,730,611 in FY2013 and \$2,867,142 in FY2014 in order to: a) support a new academic e-books initiative to acquire electronic books in key STEM and other research areas, and b) to sustain current databases and e-journal collections.

### ***Resolution***

**BE IT RESOLVED that the State Council of Higher Education for Virginia recommends an additional appropriation of \$5,597,753 in addition to the base funding of the Virtual Library of Virginia (VIVA).**

# State Council of Higher Education for Virginia Agenda Item

**Item:** #6.b.2. - Action on 2012-14 Systemic Programs in SCHEV's Budget:  
Virginia Tuition Assistance Grant Program

**Date of Meeting:** September 20, 2011

**Presenter:** Lee Andes, Assistant Director for Financial Aid  
[leeandes@schev.edu](mailto:leeandes@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** 09/21/2010

**Action:** The Council affirmed its commitment to increase the undergraduate and graduate maximum annual award for the Virginia Tuition Assistance Grant (TAG) program to \$3,500 and ultimately \$3,700 as originally recommended for the 2008-10 biennium, but also recognized the Commonwealth's financial constraints and therefore strongly recommended that funding be increased to, at the minimum, fully support a maximum award of \$2,700.

**Background Information/Summary of Major Elements:**

TAG is designed to make private colleges in Virginia a more affordable option for Virginia residents and thus increase the level of student choice and access in higher education. TAG was established in 1973 and **will provide nearly \$56 million of assistance to over 22,500 students in FY2012 enrolled into 33 participating institutions.** Annualized undergraduate awards are expected to be \$2,650 while graduate/professional students will receive \$1,150.

**Actual maximum undergrad and graduate awards for the previous ten years:**

<u>Fiscal Year</u>	<u>Annual Award Amount</u>
2001-02	\$2,895 for each
2002-03	\$2,252 / \$1,725
2003-04	\$2,210 / \$1,700
2004-05	\$2,500 / \$1,900
2005-06	\$2,500 / \$1,900
2006-07	\$2,750 / \$1,900
2007-08	\$3,200 / \$1,900
2008-09	\$3,190 / \$1,890
2009-10	\$3,000 / \$1,300
2010-11	\$2,600 / \$1,130
<b>2011-12</b>	<b>Projected \$2,650 / \$1,150</b>

TAG funding recommendations are based on a projected number of eligible applicants and historical information to determine the average award amounts and attrition rates. Additional factors include the current economic conditions; the Eastern Virginia Medical School's movement out of TAG and the addition of the Virginia Tech Carilion School of Medicine and Edward Via College of Osteopathic Medicine in 2010-11; the addition of undergraduate students enrolled into George Washington University for 2012-13; the possibility of adding Valley Forge Christian College-Woodbridge Campus in 2012-13; the expected six-year enrollment growth as reported by participating institutions; as well as the continued phase-out of graduate programs that is expected to be completed by 2011-12. Taking these factors into consideration, **the projected number of TAG-eligible students for fall 2012 and fall 2013 is 23,556 and 24,734 respectively.**

According to SCHEV reports, **over 70 percent of all TAG recipients in FY10 demonstrated financial need**; i.e., completed the federal Free Application for Federal Student Aid (FAFSA) and their Cost of Attendance was greater than their Expected Family Contribution. In addition, **over 64 percent of recipients had a family income of under \$100,000.**

It should be noted that due to the increased enrollment of TAG-eligible students and the loss of funds for the program, the annual undergraduate award has lost over 17 percent of its absolute value in just four years. Complicating matters is that tuition & fees have continued to increase over the same period of time rising from an average of \$22,184 to \$27,045, according to the CICV. Therefore, TAG's purchasing power, as a percentage of tuition & fees, has fallen from 14.4 percent of tuition & fees in FY08 to just 9.8 percent of tuition & fees in FY12.

**Materials Provided:**

Table below shows the cost for various maximum award scenarios:

**Financial Impact:**

Based on the projections of 23,556 TAG-eligible students in fall 2012 and 24,734 in fall 2013, the table below contains the costs projections of various maximum award levels. These numbers may be further refined once the fall 2011 TAG participation numbers are received from the institutions.

In order to keep up with enrollment growth and tuition increases, the maximum award would need to be approximately **\$2,800** with program funding increased by nearly **\$6.4 million in FY13 and \$3,000 and \$14.7 million, respectively, in FY14.**

**Incremental Cost of Increasing the Maximum Annual TAG Award**

<b>Projected TAG Award</b>	<b>FY12 Available Funds</b>	<b>FY13 Appropriation Needed</b>	<b>FY13 Increase</b>	<b>FY14 Appropriation Needed</b>	<b>FY14 Increase</b>
<b>\$2,650/\$1,150</b>	\$55,956,233	\$57,898,505	\$1,942,272	\$61,181,706	\$5,225,473
<b>\$2,700</b>	\$55,956,233	\$60,139,332	\$4,183,099	\$63,554,726	\$7,598,493
<b>\$2,800</b>	\$55,956,233	<b>\$62,366,715</b>	<b>\$6,410,482</b>	\$65,908,605	\$9,952,372
<b>\$2,900</b>	\$55,956,233	\$64,594,098	\$8,637,865	\$68,262,483	\$12,306,250
<b>\$3,000</b>	\$55,956,233	\$66,821,480	\$10,865,247	<b>\$70,616,362</b>	<b>\$14,660,129</b>
<b>\$3,200</b>	\$55,956,233	\$71,276,246	\$15,320,013	\$75,324,120	\$19,367,887
<b>\$3,500</b>	\$55,956,233	\$77,958,394	\$22,002,161	\$82,385,756	\$26,429,523
<b>\$3,700</b>	\$55,956,233	\$82,413,159	\$26,456,926	\$87,093,513	\$31,137,280

**Timetable for Further Review/Action:** A recommendation is needed at the September meeting in order to meet appropriate reporting deadlines.

**Resolution:**

**BE IT RESOLVED** that the State Council of Higher Education for Virginia affirms its commitment to increase the undergraduate and graduate maximum annual award for the Tuition Assistance Grant (TAG) program to \$3,500 and ultimately \$3,700 as originally recommended for the 2008-10 biennium, but also recognizes the Commonwealth’s current financial constraints and therefore strongly recommends that funding be increased by \$6.4 million for FY13 and \$14.7 million in FY14 in order to raise the undergraduate and graduate maximum annual award to \$2,800 and \$3,000 respectively.

**Virginia Tuition Assistance Grant Program  
Disbursement of Funds and Award Recipients,  
by Institution for FY2011**

Institution	Undergraduate		Graduate		Total	
	Total #	Total \$	Total #	Total \$	Total #	Total \$
Appalachian School of Law	0	0.00	20	22,600.00	20	22,600.00
Averett University	474	1,132,300.00	0	0.00	474	1,132,300.00
Bluefield College	445	985,675.00	0	0.00	445	985,675.00
Bridgewater College	1,320	3,271,783.00	0	0.00	1,320	3,271,783.00
Christendom College	102	253,500.00	0	0.00	102	253,500.00
Eastern Mennonite University	387	931,025.00	0	0.00	387	931,025.00
Ed. Via Va. Clg of Osteopathic Med.	0	0.00	96	107,915.00	96	107,915.00
Emory & Henry College	510	1,253,113.00	0	0.00	510	1,253,113.00
Ferrum College	1,164	2,798,900.00	0	0.00	1,164	2,798,900.00
George Washington University	0	0.00	0	0.00	0	0.00
Hampden-Sydney College	726	1,825,363.00	0	0.00	726	1,825,363.00
Hampton University	812	1,973,950.00	98	102,265.00	905	2,076,215.00
Hollins University	368	890,500.00	0	0.00	368	890,500.00
Institute for the Psychological Sc.	0	0.00	1	565.00	1	565.00
Jefferson College of Health Sc.	596	1,363,804.00	125	118,003.00	721	1,481,807.00
Liberty University	4,851	11,349,167.00	54	41,505.00	4,905	11,390,672.00
Lynchburg College	1,305	3,197,201.00	54	56,454.00	1,359	3,253,655.00
Mary Baldwin College	650	1,484,890.00	4	2,825.00	654	1,487,715.00
Marymount University	848	1,998,204.00	58	61,020.00	906	2,059,224.00
Randolph College	244	611,000.00	0	0.00	244	611,000.00
Randolph Macon College	799	2,013,355.00	0	0.00	799	2,013,355.00
Regent University	403	893,425.00	44	42,375.00	447	935,800.00
Roanoke College	1,033	2,550,850.00	0	0.00	1,033	2,550,850.00
Saint Paul's College	351	806,891.00	0	0.00	351	806,891.00
Shenandoah University	1,078	2,559,973.00	203	213,009.00	1,279	2,772,982.00
Southern Virginia University	132	299,325.00	0	0.00	132	299,325.00
Sweet Briar College	304	758,355.00	0	0.00	304	758,355.00
University of Richmond	671	1,682,190.00	66	72,320.00	737	1,754,510.00
Virginia Intermont College	271	623,220.00	0	0.00	271	623,220.00
Virginia Tech Carilion Sch. of Med.	0	0.00	9	10,170.00	9	10,170.00
Virginia Union University	507	1,216,800.00	0	0.00	507	1,216,800.00
Virginia Wesleyan College	750	1,835,642.00	0	0.00	750	1,835,642.00
Washington & Lee University	242	621,400.00	26	29,380.00	268	650,780.00
<b>Total</b>	<b>21,343</b>	<b>51,181,801.00</b>	<b>858</b>	<b>880,406.00</b>	<b>22,194</b>	<b>52,062,207.00</b>

Due to the phase-out of TAG for graduate programs (soon to be restricted to health-related professional programs only), several institutions have significantly reduced levels of graduate participation and at least two institutions, Appalachian School of Law and the Institute for Psychological Sciences, will soon no longer participate under their present degree offerings. George Washington University will begin participating at the undergraduate level as of 2011-12.

## State Council of Higher Education for Virginia Agenda Item

**Item:** #6.c - Action on Proposed Measures for Christopher Newport University -  
Level II

**Date of Meeting:** September 20, 2011

**Presenter:** Jim Alessio, Director of Higher Education Restructuring  
[jamesalessio@schev.edu](mailto:jamesalessio@schev.edu)

**Most Recent Review/Action:**

No previous Council review/action

Previous review/action

**Date:**

**Action:**

**Background Information/Summary of Major Elements:**

The 2008 General Assembly enacted legislation outlining the requirement for institutions seeking Level II authority under the Higher Education Restructuring Act.

§ 23-38.90. Memoranda of understanding.

Effective July 1, 2008, any public institution of higher education may enter into a memorandum of understanding with the appropriate Cabinet Secretary or Secretaries, as designated by the Governor, for additional operational authority in any operational area or areas adopted by the General Assembly in accordance with law provided that the authority granted in the memorandum of understanding is consistent with that institution's ability to manage its operations in the particular area or areas and provided that the following general criteria are met:

1. The institution has received and maintained Council certification pursuant to § 23-9.6:1.01 for the most recent year that the Council has completed certification;

2. An absolute two-thirds or more of the institution's governing body shall have voted in the affirmative for a resolution expressing the sense of the body that the institution is qualified to be, and should be,

governed by memoranda of understanding as provided in this chapter;  
and

3. The institution must adopt at least one new education-related measure for each area of operational authority for which a memorandum of understanding is requested. Each education-related measure and its respective target shall be developed in consultation with the Secretary of Finance, Secretary of Education, the appropriate Cabinet Secretary, and the Council. Each education-related measure and its respective target must be approved by the Council and shall become part of the certification required by § 23-9.6:1.01.

The Council approved measures for George Mason University, James Madison University, Old Dominion University, Radford University, Virginia Military Institute, and the Virginia Community College System in 2009 and Longwood University in 2010. All these institutions were granted Level II authority through a Memorandum of Understanding with the Governor. Christopher Newport University has applied for Level II authority in the areas of Information Technology and Procurement.

**The Secretaries of Education, Finance, Administration, and Technology have reviewed the measures. Council staff supports the measures and targets/thresholds proposed by Christopher Newport University and recommend Council approval.**

**Materials Provided:**

- Proposed education-related measures for Christopher Newport University

**Financial Impact:**

If the Secretaries and Governor approve the application, Christopher Newport University will receive operational authority in the requested areas.

**Timetable for Further Review/Action:**

The proposed measures and targets/thresholds will be incorporated in the annual certification for Christopher Newport University.

**Resolution:**

**BE IT RESOLVED that the State Council of Higher Education for Virginia approves the proposed Level II measures for Christopher Newport University.**

## **CHRISTOPHER NEWPORT UNIVERSITY**

### **Level II – Education-related Measures**

Christopher Newport proposes two institutional performance measures as part of the request for Higher Education Restructuring Level II Authority, specifically retention and timely graduation of in-state students. Both measures of educational outcomes reflect CNU's commitment to student success and address the Restructuring Act's goal of Student Progress and Success.

CNU dedicates significant time, effort and resources to improve the retention and timely graduation of our students as well as their engagement on campus. These efforts continue to contribute to the success of CNU students. One of these efforts led to the development of Freshmen Learning Communities (LC). LCs are based on areas of academic interest or themes that set students on the path toward graduation in 4 years. The communities increase student interaction with faculty and increase out-of-class experiences. When possible, students in a learning community will live in close proximity to each other.

To provide academic support to our students, the Center for Academic Success and Alice F. Randall Writing Center opened in January 2008 as part of the new Tribble Library. The Center is staffed by trained peer tutors who provide free assistance in writing, mathematics, biology, chemistry, physics, economics, languages, and other areas of the liberal learning curriculum.

A well established program providing academic guidance for at-risk students is the Second Chance program. This program requires students returning to CNU after academic suspension to develop a plan of study (Second Chance Contract) in conjunction with their advisor. This plan of study will indicate the credit hour limits the students must observe, the conditions of the agreement, and a schedule of courses to be taken each semester. Students are required to initiate the Second Chance Contract each semester of continuous academic probation following academic suspension. Once a student's cumulative GPA meets the minimum good standing range (2.00 or higher), the contract is considered complete.

In April 2010, the Office of Student Success (OSS) was established to improve student. OSS is a resource center for both students and faculty. The objective is to help students be as successful as possible at CNU, both academically and personally. Direct assistance, as well as guidance regarding other campus resources, is provided. Services available include workshops and individual assistance on such topics as time management, academic planning, test taking skills and general study skills. Other topics deal directly with social engagement.

OSS also provides support and direction to Faculty Core Advisors as they guide first- and second-year students through the transition from high school to college life. First-year freshmen work with a Faculty Core Advisor (FCA) who will remain their advisor for the first two years (while the student pursues the University Core Requirements and major prerequisites). Therefore, all students are guaranteed a stable faculty advisor to support them during the first two years of study. FCAs assist

students in their transition from high school to college, facilitate and encourage students' intellectual exploration, assist students in curricular decisions, and encourage students to become active members of the University community. Whenever possible, the FCA will be in the department of the student's intended major or in the college of the student's primary interest.

OSS is responsible for the administration of the Early-Alert System. Early Alert is an intentional, broad based referral system used to identify students who are at-risk of leaving CNU for academic or personal reasons. When OSS receives a referral from any source (instructors, advisors, Student Affairs, etc.), the student is assigned to OSS staff or forwarded for specific counseling services when appropriate. Students meeting with OSS staff form a Plan of Action that addresses specific individual needs. First-year students are paired with one of the University Fellows for Student Success who helps guide students both academically and socially. Individual outreach is made in response to each referral received by OSS.

OSS is led by the Executive Assistant to the President for Student Success. The office is also staffed by the Director of First and Second Year Student Success, the Director of Student Engagement, and four University fellows. University Fellows are recent CNU graduates who know the challenges of being a college student and are committed to helping students engage with life at CNU. OSS staff work closely with faculty and staff to develop and implement programs designed to enhance students' academic and personal successes.

Key to CNU's student success is the shared effort across Student and Academic Affairs. In an effort to facilitate this collaboration, CNU is planning the construction of Student Success Center. The building will be the central repository of academic and student support resources available to our students. It will house the offices providing student support services including the offices of Student Success, Undergraduate Admissions, Financial Aid, Student Accounts (Business Office), Alumni Relations, the Registrar, Career Planning, Dean of Students, Residence Life/Housing, International Programs and Study Abroad, the President's Leadership Program, and the Center for Academic Success.

The Student Success Center will enhance and complement our commitment to student engagement and success by housing all of the resources our students will need throughout their tenure at CNU. It will link the students and the resources together in one building to address the issues most affecting the quality and success of the undergraduate educational experience. The co-location of these essential support services will emphasize the importance of each student's success to the University and will establish a sense of place for students as they move from the admissions process through graduation four years later.

While significant progress has been attained in the areas of retention and timely graduation over the last 15 years at Christopher Newport, our ultimate goals in these areas have not yet been met. Our principal focus is student success. All aspects of strategic planning - academic, financial and capital – reflect our commitment to providing any and every resource needed to facilitate student success at Christopher

Newport. Given our past, present and future commitments, we respectfully propose the following performance measures for success with the focus on in-state students:

### 1. In-State Student Retention Rate

Institution maintains acceptable progress towards agreed upon targets for the retention rate of in-state first-time full-time freshmen.

#### 10-Year History

	AY000 1	AY010 2	AY020 3	AY030 4	AY040 5	AY050 6	AY060 7	AY070 8	AY080 9	AY091 0
Cohort	FA 2000	FA 2001	FA 2002	FA 2003	FA 2004	FA 2005	FA 2006	FA 2007	FA 2008	FA 2009
In-State HC	975	1019	1143	1174	1127	1196	1103	1175	1056	1124
Returned	796	829	739	895	852	943	914	948	845	929
Rate	81.64%	81.35%	64.65%	76.24%	75.60%	78.85%	82.86%	80.68%	80.02%	82.65%

#### 2011 Projections

Year	AY1011	AY1011	AY1112	AY1213	AY1314	AY1314	AY1415
Target	87.70%	82.75%	83.00%	83.25%	83.50%	83.75%	84.00%
Threshold	(955/1089)	80.0%	80.0%	80.5%	80.5%	81.0%	81.0%

*Estimate as of 6/6/11*

### 2. In-State Student Four-Year Graduation Rate

Institution maintains acceptable progress towards agreed upon targets for the four-year graduation rate of in-state first-time full-time freshmen.

#### 10-Year History

	AY000 1	AY010 2	AY020 3	AY030 4	AY040 5	AY050 6	AY060 7	AY070 8	AY080 9	AY091 0
Cohort	FA 1997	FA 1998	FA 1999	FA 2000	FA 2001	FA 2002	FA 2003	FA 2004	FA 2005	FA 2006
In-State HC	628	659	781	975	1019	1143	1174	1127	1196	1103
4 Yr Grad	86	114	140	258	311	353	462	478	554	566
Rate	13.69%	17.30%	17.93%	26.46%	30.52%	30.88%	39.35%	42.41%	46.32%	51.31%

#### 2011 Projections

Year	AY1011	AY1011	AY1112	AY1213	AY1314	AY1314	AY1415
Target	48.77%	48.50%	49.00%	49.50%	50.00%	51.00%	52.00%
Threshold	(573/1175)	45.0%	45.5%	45.5%	46.0%	46.0%	46.0%

*Estimate as of 6/6/11*

# State Council of Higher Education for Virginia Agenda Item

**Item:** #7 – Items Delegated to Staff

**Date of Meeting:** September 20, 2011

**Presenter:** Peter Blake, Interim Director  
[peterblake@schev.edu](mailto:peterblake@schev.edu)

**Most Recent Review/Action:**

- No previous Council review/action  
 Previous review/action

**Date:** March 20, 2002, July, 2002, September 2006

**Action:** The Council approved delegation of certain items to staff

**Background Information/Summary of Major Elements:**

Council delegated certain items to staff for approval and reporting to the Council on a regular basis.

**Materials Provided:**

- Program Actions:
  - Old Dominion University – approved as delegated to staff
  - Virginia State University – approved as delegated to staff
  - Radford University - reported
  - Virginia Polytechnic Institute and State University - reported
- Organizational changes – University of Virginia

**Financial Impact:** N/A

**Timetable for Further Review/Action:** N/A

**Resolution:** N/A

## Items Delegated to Director/Staff

Pursuant to the Code of Virginia, Section 23-9:6:1 and Council's "Policies and Procedures for Program Approval and Changes," the following items were approved as delegated to staff:

### Program Actions

Institution	Degree/Program/CIP	Effective Date
Old Dominion University	Change the CIP code of the Doctor of Philosophy in Criminology and Criminal Justice 45.0104 to 45.0401.	Fall 2011
Virginia State University	Change the title and CIP code of the Bachelor of Science in Computer Information Systems (11.0103) to the Bachelor of Science in Management Information Systems (52.1201).	Fall 2011

Pursuant to the Code of Virginia, Section 23-9:6:1 and Council's "Policies and Procedures for Program Approval and Changes," the following items were reported:

Institution	Degree/Program/CIP	Effective Date
Radford University	Discontinue the Bachelor of Science/Bachelor of Arts degree program in Geography (45.0701). [Program Approved: Date: March 10, 1967]	Spring 2014
Virginia Polytechnic Institute and State University	Discontinue the Bachelor of Science degree program in Agricultural and Applied Economics (01.0103). [Program Approved: 1927- Before Council of Higher Education]	Spring 2012

Pursuant to the Code of Virginia, Section 23-9:6:1 and Council's "Policies and Procedures for Internal and Off-Campus Organizational Changes," the following items were approved as delegated to staff:

**Organizational Changes / Off-campus Instructional Sites**

<b>Institution</b>	<b>Change / Site</b>	<b>Effective Date</b>
University of Virginia	Rename the Department of Microbiology to the Department of Microbiology, Immunology and Cancer Biology.	August 1, 2011
University of Virginia	Rename the Department of Radiology to the Department of Radiology and Medical Imaging.	August 1, 2011
Virginia State University	Rename the Department of Computer Information Systems to the Department of Management Information Systems.	September 10, 2011