

# APPENDICES

## **Condition of Higher Education Funding in Virginia**

**May 2003**



## APPENDIX INDEX

- Appendix A – History of Inflation Adjusted Appropriations for Educational and General Programs (E&G)
- Appendix B – History of General Fund Share to Total E&G Appropriations
- Appendix C – Estimated Tuition Revenue and Accumulated Tuition Reserve between FY92 and FY03
- Appendix D – History of Inflation Adjusted General Fund Support per In-State FTE Student for E&G Programs
- Appendix E – History of Inflation Adjusted Total E&G Appropriations per Total FTE Student
- Appendix F – Estimated Base Adequacy and Percent of Current Funding to Guidelines in FY03
- Appendix G – Ranking of Changes in State Appropriations for Higher Education Operation
- Appendix H – Ranking of Changes in State Appropriations for Higher Education Operation in States of the Southern Regional Educational Board
- Appendix I – Top Ten States and Virginia Ranking in State Funding, Tuition and Fee Revenue and Primary Revenue
- Appendix J – Cost Shared Between State Funding and Tuition Revenue
- Appendix K – Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures and Ranking to Public Peers
- Appendix L – Ranking of Virginia Teaching and Research Faculty Salaries to Peers
- Appendix M – In-State Undergraduate Tuition and Educational and General Fees As a Percent of Adjusted Educational and General Appropriations per FTE Student
- Appendix N – History of Inflation Adjusted Educational and General Program Expenditures
- Appendix O – Percent Share of Selected Educational and General Program Expenditures at Virginia Institutions
- Appendix P – History of Inflation Adjusted Educational and General Program Expenditures per FTE Student
- Appendix Q – Comparison of Selected Educational and General Program Expenditures Between Virginia Institutions and Peer Average
- Appendix R – Consumer Price Index as Inflation Factor

Appendix A

History of Inflation Adjusted Appropriations for Educational and General Programs (E&G)

General Fund Appropriations

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1988-04
CNU	\$13,099,520	\$13,774,131	\$12,986,577	\$11,646,788	\$11,257,183	\$11,223,265	\$12,529,623	\$13,121,654	\$15,170,386	\$16,185,101	\$19,454,958	\$22,251,940	\$23,158,235	\$22,237,071	\$19,778,992	\$18,260,151	39.4%
CWM	\$45,365,511	\$47,138,059	\$41,516,629	\$36,517,347	\$34,299,659	\$33,688,727	\$33,532,925	\$31,927,075	\$33,978,098	\$36,179,073	\$38,825,207	\$45,565,333	\$49,380,361	\$48,093,676	\$38,169,918	\$34,567,344	-23.8%
GMU	\$72,629,172	\$79,645,699	\$76,461,059	\$68,061,236	\$63,957,170	\$63,550,246	\$63,418,843	\$65,199,021	\$71,637,108	\$75,747,789	\$84,341,907	\$103,526,475	\$112,108,790	\$113,364,591	\$93,169,554	\$85,111,092	17.2%
JMU	\$46,880,112	\$47,757,211	\$41,626,276	\$37,653,545	\$35,324,935	\$35,598,715	\$37,862,081	\$37,335,858	\$42,093,026	\$44,455,112	\$53,853,949	\$60,064,120	\$65,936,222	\$64,025,713	\$54,919,918	\$49,459,498	5.5%
LU	\$15,689,913	\$16,018,268	\$14,623,128	\$13,116,490	\$12,577,270	\$12,639,429	\$12,850,422	\$12,421,038	\$13,251,192	\$13,848,594	\$15,239,588	\$19,012,503	\$20,447,411	\$19,605,162	\$17,124,607	\$15,575,833	-0.7%
MWC	\$15,462,095	\$15,296,867	\$13,841,287	\$12,135,298	\$11,538,101	\$11,421,252	\$11,954,469	\$11,286,190	\$11,854,506	\$12,855,452	\$14,620,402	\$17,965,317	\$18,879,433	\$18,198,426	\$14,353,494	\$13,100,337	-15.3%
NSU	\$36,316,569	\$35,962,230	\$31,196,994	\$25,399,718	\$23,840,787	\$23,664,146	\$25,017,768	\$24,156,061	\$26,480,262	\$27,772,810	\$33,475,699	\$36,743,973	\$40,028,106	\$38,794,828	\$38,287,850	\$36,560,411	0.7%
ODU	\$68,756,013	\$70,051,177	\$64,062,536	\$56,967,377	\$53,783,847	\$53,200,664	\$56,102,444	\$53,857,032	\$58,242,338	\$65,570,011	\$75,625,766	\$84,135,162	\$85,815,566	\$82,592,302	\$70,034,135	\$64,742,371	-5.8%
RU	\$36,472,171	\$38,252,851	\$35,321,736	\$31,178,509	\$29,825,165	\$29,581,688	\$31,561,408	\$29,186,789	\$30,553,977	\$31,756,744	\$33,822,650	\$37,835,549	\$39,775,141	\$38,144,980	\$33,125,737	\$30,584,377	-16.1%
UVA	\$169,970,367	\$170,873,471	\$154,970,089	\$136,763,142	\$128,275,083	\$126,204,786	\$124,165,673	\$118,328,740	\$126,455,429	\$130,978,356	\$139,517,182	\$151,864,574	\$160,972,322	\$156,099,882	\$120,079,534	\$108,140,406	-37.6%
UVAW	\$6,211,145	\$6,682,302	\$6,273,681	\$5,852,204	\$5,586,600	\$5,877,425	\$6,333,191	\$6,195,277	\$6,706,088	\$7,451,211	\$7,897,092	\$9,300,518	\$10,196,103	\$9,837,677	\$9,033,171	\$8,413,364	35.5%
VCU	\$162,405,200	\$164,774,309	\$149,987,807	\$133,400,198	\$126,052,760	\$125,503,084	\$127,284,868	\$124,689,892	\$131,376,435	\$143,985,315	\$153,032,323	\$166,869,997	\$178,150,776	\$171,413,438	\$142,416,129	\$128,557,883	-20.8%
VMI	\$11,743,472	\$11,036,002	\$9,808,062	\$8,175,127	\$7,687,473	\$7,599,511	\$7,841,365	\$9,258,912	\$9,019,570	\$10,598,486	\$10,484,655	\$11,108,866	\$10,687,341	\$9,059,923	\$7,453,179	\$6,575,179	-36.5%
VSU	\$23,034,455	\$22,073,882	\$20,022,470	\$17,267,666	\$16,135,281	\$16,026,739	\$16,828,610	\$16,301,152	\$17,234,006	\$19,793,993	\$22,239,553	\$22,430,098	\$26,059,500	\$26,091,999	\$25,371,410	\$23,893,612	3.7%
VT	\$159,614,652	\$159,365,835	\$146,901,185	\$129,273,672	\$121,465,473	\$121,090,796	\$117,857,222	\$128,010,796	\$137,618,880	\$144,441,697	\$158,472,529	\$176,241,963	\$186,207,816	\$180,289,557	\$143,075,955	\$128,336,886	-19.6%
RBC	\$3,724,956	\$3,845,617	\$3,713,045	\$3,270,676	\$3,078,127	\$3,047,429	\$3,483,579	\$3,220,521	\$3,450,507	\$3,596,456	\$3,897,117	\$4,533,399	\$4,895,625	\$4,725,965	\$4,357,086	\$4,050,943	8.8%
VCCS	\$261,677,061	\$263,010,133	\$242,744,510	\$219,115,751	\$214,333,428	\$213,016,318	\$214,990,065	\$214,854,439	\$229,726,318	\$238,007,020	\$256,225,219	\$291,108,000	\$311,549,783	\$298,358,371	\$274,233,652	\$252,781,886	-3.4%
Avg 4-Yr	\$68,756,013	\$70,051,177	\$64,062,536	\$56,967,377	\$53,783,847	\$53,200,664	\$56,102,444	\$53,857,032	\$58,242,338	\$65,570,011	\$75,625,766	\$84,135,162	\$85,815,566	\$82,592,302	\$70,034,135	\$64,742,371	-5.8%
Avg 2-Yr	\$132,701,008	\$133,427,875	\$123,228,778	\$111,193,213	\$108,705,777	\$108,031,873	\$109,236,822	\$109,037,480	\$116,588,412	\$120,801,738	\$130,061,168	\$147,820,700	\$158,222,704	\$151,542,168	\$139,295,369	\$128,416,414	-3.2%
All Inst.	\$1,149,052,384	\$1,165,558,043	\$1,066,057,072	\$945,794,744	\$899,018,340	\$892,934,219	\$904,019,800	\$897,932,900	\$965,087,268	\$1,021,644,304	\$1,121,139,647	\$1,258,932,675	\$1,344,670,055	\$1,302,560,979	\$1,106,591,064	\$1,007,589,931	-12.3%

Nongeneral Fund Appropriations

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1988-04
CNU	\$6,071,748	\$5,964,149	\$7,622,957	\$8,311,666	\$11,444,411	\$12,751,438	\$14,599,849	\$15,159,667	\$12,632,031	\$12,533,510	\$13,145,375	\$10,943,510	\$10,845,321	\$10,736,598	\$12,373,294	\$12,103,875	99.3%
CWM	\$32,139,738	\$32,886,311	\$34,320,703	\$37,806,564	\$40,038,275	\$44,560,009	\$47,013,651	\$48,621,353	\$47,396,726	\$47,418,947	\$48,897,755	\$45,584,146	\$45,377,184	\$44,416,459	\$51,111,499	\$48,324,216	50.4%
GMU	\$39,865,652	\$44,050,284	\$47,545,049	\$54,776,794	\$63,471,493	\$71,734,185	\$76,912,930	\$81,924,887	\$82,486,787	\$85,074,150	\$89,226,631	\$81,575,702	\$78,141,441	\$76,962,381	\$95,799,326	\$86,527,272	117.0%
JMU	\$28,030,868	\$28,118,386	\$30,529,587	\$32,259,847	\$34,708,039	\$36,859,682	\$40,105,400	\$42,639,739	\$45,129,293	\$47,471,937	\$54,285,875	\$51,747,293	\$52,868,154	\$51,929,385	\$64,229,243	\$57,117,840	103.8%
LU	\$7,356,261	\$7,081,290	\$7,509,966	\$8,712,956	\$10,117,354	\$11,522,777	\$12,128,327	\$12,185,458	\$12,322,864	\$12,360,566	\$10,115,733	\$10,190,781	\$10,150,500	\$12,652,328	\$12,784,550	\$12,784,550	73.8%
MWC	\$8,137,751	\$7,938,481	\$9,805,121	\$10,658,476	\$12,879,489	\$13,413,134	\$14,536,507	\$15,088,217	\$14,550,249	\$14,533,842	\$17,931,823	\$16,594,767	\$16,679,830	\$16,444,696	\$18,313,519	\$17,809,963	118.9%
NSU	\$23,373,014	\$23,159,767	\$23,990,532	\$26,416,849	\$26,783,106	\$27,791,777	\$28,532,515	\$29,371,758	\$29,285,880	\$30,302,447	\$25,717,129	\$23,974,914	\$25,791,478	\$25,262,506	\$29,242,476	\$25,623,041	9.6%
ODU	\$42,876,493	\$42,997,430	\$44,905,582	\$52,319,486	\$56,720,626	\$61,736,608	\$63,187,295	\$66,396,755	\$65,493,559	\$67,326,333	\$71,410,713	\$65,173,712	\$64,417,454	\$63,656,802	\$63,257,102	\$63,576,072	48.3%
RU	\$16,701,248	\$17,294,263	\$18,921,339	\$22,112,366	\$24,828,315	\$26,840,455	\$26,949,578	\$27,352,931	\$26,396,792	\$26,296,883	\$26,397,613	\$23,546,133	\$23,566,674	\$23,165,795	\$26,252,109	\$26,063,411	56.1%
UVA	\$103,789,704	\$107,739,028	\$111,871,670	\$125,012,794	\$135,536,780	\$146,779,632	\$154,150,291	\$160,507,043	\$158,771,423	\$161,455,806	\$165,657,527	\$156,136,647	\$169,187,455	\$175,205,555	\$195,541,500	\$181,924,916	75.3%
UVAW	\$2,788,153	\$2,705,150	\$2,606,391	\$2,884,730	\$3,342,319	\$4,014,899	\$4,510,043	\$4,710,884	\$5,005,513	\$4,958,585	\$4,506,771	\$3,786,517	\$3,873,916	\$3,820,492	\$4,251,837	\$4,038,789	44.9%
VCU	\$65,074,470	\$65,725,551	\$74,991,321	\$81,392,951	\$91,458,765	\$95,842,642	\$97,973,149	\$99,430,897	\$100,254,788	\$104,646,861	\$110,118,244	\$101,226,419	\$103,112,268	\$104,430,510	\$129,104,737	\$125,997,596	93.6%
VMI	\$7,547,797	\$7,468,220	\$8,285,628	\$8,881,276	\$8,838,559	\$9,020,934	\$9,204,317	\$9,301,601	\$9,071,179	\$9,096,550	\$10,186,662	\$9,407,825	\$9,948,795	\$9,737,456	\$12,104,237	\$11,385,078	50.8%
VSU	\$13,975,433	\$13,796,645	\$15,450,972	\$15,860,189	\$15,599,976	\$16,470,225	\$17,827,005	\$18,210,756	\$18,076,637	\$19,116,271	\$19,376,411	\$17,217,898	\$17,006,278	\$16,857,902	\$18,095,261	\$15,961,452	14.2%
VT	\$105,852,878	\$105,739,824	\$112,940,960	\$127,113,526	\$136,342,606	\$144,759,675	\$146,163,542	\$159,717,952	\$156,455,586	\$157,772,816	\$164,957,098	\$151,098,906	\$154,836,151	\$177,527,910	\$170,172,045	\$170,172,045	60.8%
RBC	\$1,449,709	\$1,491,777	\$1,712,353	\$1,933,008	\$2,222,695	\$2,437,790	\$2,453,687	\$2,499,087	\$2,482,341	\$2,440,340	\$2,464,283	\$2,002,365	\$2,072,376	\$2,034,541	\$2,163,387	\$2,025,546	39.7%
VCCS	\$83,420,369	\$82,788,007	\$94,372,854	\$111,234,357	\$135,701,775	\$152,255,811	\$140,258,089	\$145,627,631	\$143,440,337	\$137,645,298	\$141,365,684	\$120,049,800	\$128,007,785	\$127,573,670	\$159,591,665	\$164,822,666	97.6%
Avg 4-Yr	\$33,572,061	\$34,177,652	\$36,779,852	\$40,968,018	\$44,807,371	\$48,234,564	\$50,240,093	\$52,703,630	\$52,211,460	\$53,355,188	\$55,611,080	\$51,208,675	\$52,468,462	\$52,507,516	\$60,657,092	\$57,294,008	70.7%
Avg 2-Yr	\$42,435,039	\$42,139,892	\$48,042,603	\$56,583,682	\$68,962,235	\$77,346,801	\$71,355,888	\$74,063,359	\$72,961,339	\$70,042,819	\$71,914,984	\$61,026,082	\$65,040,081	\$64,804,106	\$80,877,526	\$83,424,106	96.6%
All Inst.	\$588,451,286	\$596,944,561	\$647,779,985	\$727,687,634	\$810,034,582	\$878,212,063	\$896,322,177	\$938,680,719	\$929,904,578	\$940,413,457	\$977,996,161	\$890,182,288	\$917,107,096	\$917,220,949	\$1,071,611,428	\$1,026,258,330	74.4%

Total Appropriations

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1988-04
CNU	\$19,171,269	\$19,738,280	\$20,609,534	\$19,958,454	\$22,701,594	\$23,974,703	\$27,129,472	\$28,281,321	\$27,802,417	\$28,718,611	\$32,600,333	\$33,195,450	\$34,003,556	\$32,973,669	\$32,152,285	\$30,364,206	58.4%
CWM	\$77,505,249	\$80,024,370	\$75,807,332	\$74,323,911	\$74,337,935	\$78,248,735	\$80,566,577	\$80,548,428	\$81,374,823	\$83,598,020	\$87,712,961	\$91,149,479	\$94,757,546	\$92,510,135	\$89,281,416	\$82,891,560	6.9%
GMU	\$112,494,825	\$123,695,983	\$124,006,108	\$122,838,031	\$127,428,662	\$135,284,432	\$140,331,773	\$147,123,908	\$154,122,899	\$160,821,939	\$173,568,539	\$185,102,177	\$190,250,231	\$190,326,972	\$188,968,880	\$171,6	

## Appendix B

### History of General Fund Share to Total E&G Appropriations

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04
CNU	68%	70%	63%	58%	50%	47%	46%	46%	55%	56%	60%	67%	68%	67%	62%	60%
CWM	59%	59%	55%	49%	46%	43%	42%	40%	42%	43%	44%	50%	52%	52%	43%	42%
GMU	65%	64%	62%	55%	50%	47%	45%	44%	46%	47%	49%	56%	59%	60%	49%	50%
JMU	63%	63%	58%	54%	50%	49%	49%	47%	48%	48%	50%	54%	55%	55%	46%	46%
LU	68%	69%	65%	60%	55%	52%	52%	51%	52%	53%	55%	65%	67%	66%	58%	55%
MWC	66%	66%	59%	53%	47%	46%	45%	43%	45%	47%	45%	52%	53%	53%	44%	42%
NSU	61%	61%	57%	49%	47%	46%	47%	45%	48%	48%	57%	60%	61%	61%	57%	59%
ODU	62%	62%	59%	52%	49%	46%	47%	45%	47%	49%	51%	56%	57%	56%	53%	50%
RU	69%	69%	65%	59%	55%	53%	54%	52%	54%	55%	56%	62%	63%	62%	56%	54%
UVA	62%	61%	58%	52%	49%	46%	45%	42%	44%	45%	46%	49%	49%	47%	38%	37%
UVAW	69%	71%	71%	67%	63%	59%	58%	57%	57%	60%	64%	71%	72%	72%	68%	68%
VCU	71%	71%	67%	62%	58%	57%	57%	56%	57%	58%	58%	62%	63%	62%	52%	51%
VMI	61%	60%	54%	48%	47%	46%	47%	46%	51%	50%	51%	53%	53%	52%	43%	40%
VSU	62%	62%	56%	52%	51%	49%	49%	47%	49%	51%	53%	57%	61%	61%	58%	60%
VT	60%	60%	57%	50%	47%	46%	45%	44%	47%	48%	49%	54%	54%	54%	45%	43%
RBC	72%	72%	68%	63%	58%	56%	59%	56%	58%	60%	61%	69%	70%	70%	67%	67%
VCCS	76%	76%	72%	66%	61%	58%	61%	60%	62%	63%	64%	71%	71%	70%	63%	61%
Avg 4-Yr	64%	64%	60%	54%	50%	48%	48%	46%	48%	49%	51%	56%	57%	56%	48%	47%
Avg 2-Yr	76%	76%	72%	66%	61%	58%	60%	60%	62%	63%	64%	71%	71%	70%	63%	61%
All Inst.	66%	66%	62%	57%	53%	50%	50%	49%	51%	52%	53%	59%	59%	59%	51%	50%

Note: Exclude lease payments that were appropriated into institutional accounts. Include appropriations amended by the 2003 General Assembly.

NSU and VSU appropriations include OCR funding. VSU extension appropriations are included from 1988-89 to 1998-99.

Source: Appropriation Acts.

## Appendix C

### Estimated Tuition Revenue and Accumulated Tuition Reserve between FY92 and FY03

	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03
<b>Revenue</b>												
Nongeneral Fund Appropriations	563,266,059	646,600,609	718,403,207	754,898,983	812,247,827	826,937,539	852,004,670	902,889,233	844,830,118	897,365,065	917,220,949	1,092,507,851
90% NGF as Tuition Revenue	506,939,453	581,940,548	646,562,886	679,409,085	731,023,044	744,243,785	766,804,203	812,600,310	760,347,106	807,628,559	825,498,854	983,257,066
<b>Scenario 1: Investment returns are indexed with inflation rates.</b>												
Inflation Rate (CPI)	3.2%	3.1%	2.5%	3.0%	2.7%	2.9%	1.8%	1.9%	2.8%	3.1%	2.2%	1.95%
1% Reserve plus inflation rate	5,231,615	11,396,365	18,304,853	25,841,117	34,060,197	42,689,177	51,259,233	60,513,555	70,024,303	80,521,707	90,729,783	102,523,319
Annual Yield of the Reserve (CPI)	162,221	349,146	518,108	734,329	954,871	1,194,947	1,353,703	1,533,818	1,789,662	2,095,506	2,323,217	2,560,255
<b>Scenario 2: Investment returns are compounded with an annual 5% increase.</b>												
1% Reserve plus 5% Increase	5,069,396	11,433,241	18,793,813	26,867,300	35,886,406	45,495,287	55,821,495	67,144,873	78,485,761	90,890,149	104,102,395	119,631,714
Annual Yield of the Reserve (5%)	253,470	557,113	908,251	1,293,368	1,723,548	2,181,847	2,674,341	3,214,359	3,755,250	4,346,827	4,976,918	5,717,392

Source: Appropriation Acts.

## Appendix D

### History of Inflation Adjusted General Fund Support per In-State FTE Student for E&G Programs

Institution	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	1992-04
CNU	\$3,215	\$3,254	\$3,675	\$3,956	\$4,495	\$4,477	\$5,152	\$5,698	\$5,563	\$5,199	\$4,566	\$3,937	22.4%
CWM	\$6,180	\$6,847	\$6,998	\$6,542	\$6,841	\$7,166	\$7,917	\$9,654	\$10,700	\$10,372	\$7,934	\$7,185	16.3%
GMU	\$4,664	\$4,496	\$4,277	\$4,323	\$4,727	\$4,951	\$5,464	\$6,645	\$7,366	\$7,019	\$5,440	\$4,809	3.1%
JMU	\$4,025	\$4,151	\$4,409	\$4,392	\$4,687	\$4,638	\$5,302	\$5,771	\$6,310	\$5,994	\$5,065	\$4,552	13.1%
LU	\$3,877	\$3,845	\$3,908	\$3,824	\$4,212	\$4,321	\$4,629	\$5,528	\$5,704	\$5,277	\$4,497	\$4,111	6.0%
MWC	\$5,036	\$4,637	\$4,865	\$4,646	\$4,710	\$5,028	\$5,720	\$7,020	\$7,003	\$6,502	\$5,180	\$4,738	-5.9%
NSU	\$4,538	\$4,542	\$4,804	\$4,764	\$5,233	\$5,874	\$7,296	\$8,389	\$10,177	\$10,285	\$9,501	\$9,034	99.1%
ODU	\$4,891	\$5,066	\$5,124	\$4,793	\$4,983	\$5,520	\$6,316	\$7,101	\$7,293	\$6,766	\$5,551	\$5,016	2.6%
RU	\$3,730	\$3,752	\$4,215	\$4,178	\$4,510	\$4,669	\$5,002	\$5,463	\$5,553	\$5,052	\$4,591	\$4,174	11.9%
UVA	\$10,530	\$10,330	\$10,217	\$9,620	\$10,120	\$10,259	\$10,749	\$11,685	\$12,275	\$11,717	\$9,128	\$7,986	-24.2%
UVAW	\$4,441	\$4,775	\$5,469	\$5,037	\$5,626	\$6,148	\$6,532	\$7,405	\$8,518	\$7,953	\$7,521	\$6,851	54.3%
VCU	\$7,767	\$7,885	\$8,051	\$7,899	\$8,260	\$8,761	\$8,953	\$9,885	\$10,436	\$9,777	\$7,649	\$6,758	-13.0%
VMI	\$8,135	\$8,388	\$9,287	\$8,972	\$10,880	\$10,512	\$12,310	\$12,976	\$14,579	\$13,667	\$10,798	\$8,894	9.3%
VSU	\$5,815	\$6,507	\$6,791	\$6,764	\$7,247	\$7,784	\$8,623	\$8,694	\$10,248	\$9,498	\$8,719	\$8,069	38.8%
VT	\$6,479	\$6,403	\$6,254	\$6,909	\$7,092	\$7,337	\$7,953	\$8,955	\$9,710	\$9,429	\$7,797	\$7,057	8.9%
RBC	\$3,131	\$3,349	\$3,884	\$3,570	\$3,683	\$3,918	\$4,173	\$5,015	\$5,501	\$5,148	\$4,757	\$4,422	41.2%
VCCS	\$2,970	\$2,976	\$3,066	\$3,128	\$3,417	\$3,408	\$3,536	\$3,869	\$4,026	\$3,568	\$3,163	\$2,935	-1.2%
Avg 4-Yr	\$6,008	\$6,040	\$6,103	\$6,077	\$6,426	\$6,712	\$7,291	\$8,174	\$8,754	\$8,292	\$6,752	\$6,036	0.5%
Avg 2-Yr	\$2,972	\$2,981	\$3,076	\$3,134	\$3,421	\$3,415	\$3,544	\$3,883	\$4,043	\$3,585	\$3,180	\$2,951	-0.7%
All Inst.	\$4,818	\$4,838	\$4,930	\$4,948	\$5,301	\$5,464	\$5,855	\$6,490	\$6,870	\$6,352	\$5,264	\$4,766	-1.1%

Note: Exclude lease payments that were appropriated into institutional accounts. Include appropriations amended by the 2003 General Assembly.

NSU and VSU appropriations include OCR funding. VSU extension appropriations are included from 1988-89 to 1998-99.

VCCS FY03 and FY04 in-state FTE are projected based on the FY02 actual with annual increases of 3.67% in FY03 and 3% in FY04.

Source: Appropriation Acts.

## Appendix E

### History of Inflation Adjusted Total E&G Appropriations per Total FTE Student

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	1988-03
CNU	\$5,659	\$5,483	\$5,567	\$5,393	\$6,091	\$6,603	\$7,608	\$8,146	\$7,843	\$7,560	\$8,203	\$8,081	\$7,833	\$7,447	\$7,059	24.7%
CWM	\$10,564	\$10,532	\$10,087	\$9,779	\$9,768	\$10,632	\$11,015	\$10,786	\$10,850	\$11,109	\$11,628	\$12,124	\$12,699	\$12,312	\$12,047	14.0%
GMU	\$8,223	\$8,538	\$8,289	\$7,980	\$8,217	\$8,624	\$8,822	\$8,624	\$8,932	\$9,200	\$9,824	\$10,379	\$10,805	\$10,172	\$9,543	16.1%
JMU	\$6,836	\$6,770	\$6,430	\$6,094	\$6,046	\$6,268	\$6,611	\$6,682	\$6,684	\$6,603	\$7,356	\$7,541	\$7,968	\$7,611	\$7,681	12.4%
LC	\$7,213	\$6,918	\$6,695	\$6,428	\$6,671	\$7,026	\$7,276	\$7,291	\$7,841	\$7,921	\$8,070	\$8,148	\$8,190	\$7,622	\$7,437	3.1%
MWC	\$7,571	\$7,227	\$6,811	\$6,592	\$8,088	\$7,555	\$7,958	\$7,854	\$7,612	\$7,683	\$8,963	\$9,544	\$9,338	\$8,790	\$8,676	14.6%
NSU	\$8,187	\$8,180	\$7,725	\$6,914	\$6,452	\$6,622	\$7,029	\$7,302	\$7,635	\$8,642	\$9,068	\$10,368	\$12,073	\$12,009	\$12,478	52.4%
ODU	\$8,243	\$8,306	\$7,847	\$7,822	\$8,310	\$9,136	\$9,208	\$9,123	\$9,044	\$9,552	\$10,515	\$10,616	\$10,628	\$9,970	\$8,906	8.0%
RU	\$6,079	\$6,075	\$6,047	\$5,759	\$5,931	\$6,118	\$6,732	\$6,966	\$7,263	\$7,330	\$7,625	\$7,626	\$7,656	\$7,104	\$6,968	14.6%
UVA	\$13,509	\$13,653	\$12,900	\$13,060	\$12,966	\$13,425	\$13,739	\$13,610	\$13,843	\$13,947	\$14,449	\$14,597	\$15,481	\$15,270	\$14,749	9.2%
UVA-W	\$7,407	\$7,810	\$7,048	\$6,336	\$6,775	\$7,698	\$8,999	\$8,547	\$9,369	\$9,539	\$9,534	\$9,796	\$11,087	\$10,394	\$10,411	40.6%
VCU	\$13,614	\$13,211	\$12,610	\$12,108	\$12,157	\$12,626	\$12,913	\$12,890	\$13,129	\$13,630	\$14,221	\$14,512	\$14,772	\$14,035	\$12,951	-4.9%
VMI	\$12,422	\$11,653	\$11,444	\$11,356	\$11,174	\$11,771	\$12,368	\$12,262	\$13,065	\$12,077	\$13,427	\$13,279	\$13,983	\$13,393	\$13,663	10.0%
VSU	\$10,777	\$9,718	\$10,247	\$8,222	\$7,990	\$8,689	\$9,271	\$9,605	\$10,040	\$10,499	\$11,139	\$10,417	\$11,283	\$10,302	\$10,802	0.2%
VT	\$10,807	\$10,740	\$10,274	\$9,965	\$10,089	\$10,330	\$10,348	\$11,541	\$11,209	\$11,271	\$11,871	\$11,964	\$12,393	\$12,172	\$12,009	11.1%
RBC	\$6,182	\$5,859	\$5,593	\$5,214	\$5,238	\$5,885	\$6,426	\$6,163	\$6,161	\$6,402	\$6,668	\$7,058	\$7,649	\$7,169	\$6,989	13.0%
VCCS	\$5,569	\$4,972	\$4,687	\$4,401	\$4,612	\$4,848	\$4,800	\$4,955	\$5,223	\$5,057	\$5,141	\$5,102	\$5,298	\$4,757	\$4,673	-16.1%
Avg 4-Yr	\$9,980	\$9,908	\$9,499	\$9,154	\$9,287	\$9,693	\$9,984	\$10,183	\$10,269	\$10,488	\$11,094	\$11,321	\$11,764	\$11,292	\$10,871	8.9%
Avg 2-Yr	\$5,577	\$4,984	\$4,699	\$4,411	\$4,620	\$4,861	\$4,820	\$4,971	\$5,236	\$5,074	\$5,160	\$5,124	\$5,323	\$4,782	\$4,696	-15.8%
All Inst.	\$8,610	\$8,278	\$7,888	\$7,531	\$7,675	\$8,023	\$8,218	\$8,422	\$8,612	\$8,685	\$9,084	\$9,167	\$9,496	\$8,924	\$8,588	-0.3%

Note: Exclude lease payments that were appropriated into institutional accounts. Include appropriations amended by the 2003 General Assembly.

NSU and VSU appropriations include OCR funding. VSU extension appropriations are included from 1988-89 to 1998-99.

VCCS FY03 FTE is projected based on the FY02 actual with annual increases of 3.67%.

Source: Appropriation Acts.

## Appendix F

### Estimated Base Adequacy and Percent of Current Funding to Guidelines in FY03 (in millions)

<b>Institution</b>	<b>Estimated Base Adequacy</b>	<b>FY03 Funding</b>	<b>Estimated Funding Shortfall</b>	<b>Percent of Funding to Guidelines</b>
Christopher Newport University	\$40.8	\$33.0	(\$7.8)	81%
College of William and Mary	\$104.2	\$91.2	(\$13.0)	88%
George Mason University	\$226.8	\$192.6	(\$34.2)	85%
James Madison University	\$147.2	\$118.7	(\$28.5)	81%
Longwood University	\$35.4	\$30.4	(\$5.0)	86%
Mary Washington College	\$36.9	\$33.4	(\$3.5)	90%
Norfolk State University	\$50.5	\$63.3	-	>100%
Old Dominion University	\$174.5	\$142.2	(\$32.3)	81%
Radford University	\$71.9	\$60.4	(\$11.5)	84%
University of Virginia	\$350.7	\$320.2	(\$30.5)	91%
University of Virginia at Wise	\$11.8	\$13.5	-	>100%
Virginia Commonwealth University	\$308.9	\$276.5	(\$32.4)	90%
Virginia Military Institute	\$17.4	\$21.6	-	>100%
Virginia State University	\$36.2	\$37.5	-	>100%
Virginia Tech	\$355.0	\$326.9	(\$28.1)	92%
Richard Bland College	\$6.7	\$6.6	(\$0.1)	99%
Virginia Community College System	\$563.3	\$439.2	(\$124.1)	78%
<b>Total, All Institutions</b>	<b>\$2,538.1</b>	<b>\$2,207.2</b>	<b>(\$351.0)</b>	<b>87%</b>

Notes:

(1) Estimated base adequacy is based on the higher education funding guidelines, using data of FY00-02 student FTE for discipline distributions, projected FY03 enrollments, institutions' FY02 operating plans but FY01 blended salaries.

(2) FY03 funding includes general fund reductions and estimated tuition increases in FY03.

Appendix G

Ranking of Changes in State Appropriations for Higher Education Operation  
(in thousands)

State	FY89-FY94			FY94-FY02			FY02-FY03		
	Amount	Percent	Ranking	Amount	Percent	Ranking	Amount	Percent	Ranking
Alabama	\$116,782	15.1%	31	\$223,872	25.1%	45	\$32,153	2.9%	15
Alaska	\$13,526	8.1%	36	\$24,366	13.5%	49	\$8,041	3.9%	10
Arizona	\$78,185	14.5%	32	\$267,446	43.4%	27	\$23,052	2.6%	17
Arkansas	\$107,324	34.5%	9	\$206,993	49.5%	20	\$875	0.1%	35
California	(\$622,294)	-12.2%	50	\$5,010,554	112.3%	1	\$116,607	1.2%	28
Colorado	\$59,237	12.5%	34	\$222,391	41.6%	30	\$60,427	8.0%	2
Connecticut	\$24,409	5.2%	42	\$255,556	51.3%	18	\$8,919	1.2%	29
Delaware	\$18,454	17.2%	27	\$60,429	48.0%	21	\$6,491	3.5%	12
Florida	\$28,836	1.9%	44	\$1,139,283	71.8%	5	\$191,385	7.0%	4
Georgia	\$222,559	27.4%	12	\$672,876	65.0%	9	\$26,747	1.6%	20
Hawaii	\$104,248	39.0%	6	(\$22,489)	-6.0%	50	\$20,418	5.8%	7
Idaho	\$56,347	38.9%	7	\$122,006	60.6%	12	(\$18,003)	-5.6%	48
Illinois	\$379,323	26.8%	13	\$1,107,205	61.6%	10	(\$117,136)	-4.0%	46
Indiana	\$161,585	21.4%	18	\$403,059	43.9%	26	\$5,491	0.4%	31
Iowa	\$138,376	28.7%	11	\$165,784	26.7%	44	(\$16,786)	-2.1%	40
Kansas	\$98,888	25.6%	16	\$228,199	47.1%	23	(\$896)	-0.1%	39
Kentucky	\$110,593	21.3%	19	\$433,392	68.8%	7	\$30,931	2.9%	14
Louisiana	\$84,545	17.5%	26	\$430,234	75.8%	3	\$57,642	5.8%	8
Maine	\$9,948	6.1%	41	\$66,572	38.6%	32	\$3,080	1.3%	27
Maryland	\$48,078	6.9%	40	\$534,014	71.3%	6	\$19,155	1.5%	22
Massachusetts	(\$41,431)	-4.8%	47	\$190,569	23.0%	46	(\$28,545)	-2.8%	42
Michigan	\$217,271	16.2%	30	\$698,428	44.8%	25	\$5,840	0.3%	34
Minnesota	\$146,566	17.0%	29	\$371,804	36.9%	35	\$39,563	2.9%	16
Mississippi	\$33,318	7.8%	38	\$306,025	66.7%	8	\$10,229	1.3%	26
Missouri	\$76,980	14.0%	33	\$345,911	55.0%	16	(\$99,576)	-10.2%	49
Montana	\$20,008	19.0%	21	\$24,553	19.6%	48	(\$3,804)	-2.5%	41
Nebraska	\$104,818	41.4%	4	\$163,067	45.5%	24	(\$625)	-0.1%	38
Nevada	\$72,970	60.2%	1	\$152,626	78.6%	2	\$23,748	6.8%	5
New Hampshire	\$7,961	11.0%	35	\$27,158	33.8%	37	\$3,562	3.3%	13
New Jersey	\$190,830	17.6%	25	\$477,734	37.5%	33	\$39,680	2.3%	18
New Mexico	\$117,131	42.4%	2	\$217,822	55.4%	15	\$9,543	1.6%	21
New York	(\$83,866)	-2.8%	46	\$638,187	21.5%	47	\$220,973	6.1%	6
North Carolina	\$300,573	22.6%	17	\$812,511	49.8%	19	\$6,969	0.3%	33
North Dakota	\$21,818	17.7%	24	\$56,588	39.1%	31	\$0	0.0%	36
Ohio	\$44,136	3.1%	43	\$613,361	41.7%	29	\$28,074	1.3%	25
Oklahoma	\$123,376	29.7%	10	\$257,747	47.9%	22	\$15,162	1.9%	19
Oregon	\$66,911	18.5%	23	\$251,732	58.8%	14	(\$75,501)	-11.1%	50
Pennsylvania	\$236,805	18.5%	22	\$497,197	32.8%	38	(\$585)	0.0%	37
Rhode Island	(\$13,806)	-10.9%	49	\$61,732	54.8%	17	(\$5,035)	-2.9%	43
South Carolina	\$46,759	8.1%	37	\$231,952	37.2%	34	(\$25,895)	-3.0%	44
South Dakota	\$32,446	41.3%	5	\$32,141	29.0%	42	\$5,425	3.8%	11
Tennessee	\$143,067	20.8%	20	\$242,213	29.2%	41	\$82,474	7.7%	3
Texas	\$942,404	42.0%	3	\$1,946,785	61.1%	11	\$74,618	1.5%	23
Utah	\$102,529	38.8%	8	\$219,715	60.0%	13	(\$19,777)	-3.4%	45
Vermont	(\$919)	-1.7%	45	\$18,418	34.8%	36	\$4,101	5.7%	9
<b>Virginia</b>	<b>(\$81,619)</b>	<b>-7.9%</b>	<b>48</b>	<b>\$682,308</b>	<b>71.9%</b>	<b>4</b>	<b>(\$86,176)</b>	<b>-5.3%</b>	<b>47</b>
Washington	\$199,258	26.1%	15	\$407,717	42.4%	28	\$4,913	0.4%	32
West Virginia	\$43,389	17.1%	28	\$95,137	32.0%	39	\$1,644	0.4%	30
Wisconsin	\$197,486	26.7%	14	\$258,696	27.6%	43	\$16,936	1.4%	24
Wyoming	\$8,511	7.3%	39	\$37,223	29.9%	40	\$27,869	17.2%	1
All States	\$4,514,629	12.4%		\$21,888,799	53.4%		\$734,397	1.2%	

Source: Grapevine.

## Appendix H

### Ranking of Changes in State Appropriations for Higher Education Operation In States of the Southern Regional Education Board (in thousands)

SREB	FY89-FY94			FY94-FY92			FY02-FY03		
	Amount	Percent	Ranking	Amount	Percent	Ranking	Amount	Percent	Ranking
Alabama	\$116,782	15.1%	11	\$223,872	25.1%	16	\$32,153	2.9%	6
Arkansas	\$107,324	34.5%	2	\$206,993	49.5%	10	\$875	0.1%	14
Delaware	\$18,454	17.2%	9	\$60,429	48.0%	11	\$6,491	3.5%	4
Florida	\$28,836	1.9%	15	\$1,139,283	71.8%	3	\$191,385	7.0%	2
Georgia	\$222,559	27.4%	4	\$672,876	65.0%	7	\$26,747	1.6%	8
Kentucky	\$110,593	21.3%	6	\$433,392	68.8%	5	\$30,931	2.9%	5
Louisiana	\$84,545	17.5%	8	\$430,234	75.8%	1	\$57,642	5.8%	3
Maryland	\$48,078	6.9%	14	\$534,014	71.3%	4	\$19,155	1.5%	9
Mississippi	\$33,318	7.8%	13	\$306,025	66.7%	6	\$10,229	1.3%	11
North Carolina	\$300,573	22.6%	5	\$812,511	49.8%	9	\$6,969	0.3%	13
Oklahoma	\$123,376	29.7%	3	\$257,747	47.9%	12	\$15,162	1.9%	7
South Carolina	\$46,759	8.1%	12	\$231,952	37.2%	13	(\$25,895)	-3.0%	15
Tennessee	\$143,067	20.8%	7	\$242,213	29.2%	15	\$82,474	7.7%	1
Texas	\$942,404	42.0%	1	\$1,946,785	61.1%	8	\$74,618	1.5%	10
Virginia	(\$81,619)	-7.9%	16	\$682,308	71.9%	2	(\$86,176)	-5.3%	16
West Virginia	\$43,389	17.1%	10	\$95,137	32.0%	14	\$1,644	0.4%	12

Source: Grapevine.

## Appendix I

### Top Ten States and Virginia Ranking in State Funding, Tuition and Fee Revenue, and Primary Revenue

Ranking	Total Amount of State Funding			Total Amount of Tuition Revenue			Total FTE Enrollments		
	FY89	FY96	FY01	FY89	FY96	FY01	FY89	FY96	FY01
1	CA	CA	CA	CA	CA	NY	CA	CA	CA
2	TX	TX	NY	PA	NY	CA	TX	TX	TX
3	NY	NY	TX	OH	PA	TX	NY	NY	NY
4	FL	FL	FL	MI	MI	MI	IL	FL	FL
5	MI	NC	NC	NY	OH	OH	MI	IL	IL
6	OH	MI	MI	TX	TX	PA	OH	MI	MI
7	NC	OH	OH	IL	IL	IL	FL	OH	OH
8	IL	GA	GA	VA	VA	FL	PA	PA	AL
9	VA	IL	IL	IN	IN	IN	NC	NC	PA
10	NJ	PA	VA	WI	NJ	NJ	VA	VA	NC
		VA (18)				VA (11)			VA (11)

Ranking	Per FTE State Funding			Per FTE Tuition Revenue			Per FTE Primary Revenue*		
	FY89	FY96	FY01	FY89	FY96	FY01	FY89	FY96	FY01
1	AK	AK	HI	VT	VT	VT	AK	AK	NY
2	HI	HI	AK	DE	DE	NH	HI	VT	HI
3	NC	NC	NY	NH	NH	NY	DE	CT	VT
4	WY	CT	CT	PA	PA	PA	VT	DE	AK
5	ME	GA	NC	OH	MI	OH	ME	IN	CT
6	SC	IA	GA	MI	RI	MI	SC	IA	MA
7	NY	MN	MA	IN	OH	IN	NJ	MN	GA
8	CA	WY	NE	CO	IN	NJ	IN	HI	IN
9	TN	NV	NM	IA	MA	RI	IA	ME	NC
10	NJ	MS	KY	RI	MD	MD	NY	PA	OH
	VA (24)	VA (42)	VA (28)	VA (13)	VA (11)	VA (20)	VA (22)	VA (35)	VA (26)

Note: Primary revenue consists of state funding and tuition and fee revenue.

Source: IPEDS.

**Appendix J**  
**Cost Shared Between State Funding and Tuition Revenue**

State	FY1988-89				FY2000-01			
	% of State Share	% of Tuition Share	State Share Rank	Tuition Share Rank	% of State Share	% of Tuition Share	State Share Rank	Tuition Share Rank
AK	88.3%	11.7%	1	50	79.1%	20.9%	1	50
AL	74.7%	25.3%	20	32	61.8%	38.2%	33	19
AR	77.8%	22.2%	12	40	69.3%	30.7%	14	38
AZ	68.1%	31.9%	35	17	60.3%	39.7%	36	16
CA	84.4%	15.6%	5	47	75.0%	25.0%	5	47
CO	53.2%	46.8%	47	5	48.4%	51.6%	48	4
CT	73.9%	26.1%	25	27	67.9%	32.1%	16	36
DE	52.2%	47.8%	48	4	71.4%	28.6%	12	40
FL	81.2%	18.8%	6	46	72.6%	27.4%	8	44
GA	77.6%	22.4%	13	39	72.9%	27.1%	6	46
HI	85.7%	14.3%	4	48	77.6%	22.4%	3	49
IA	68.5%	31.5%	33	19	65.4%	34.6%	22	30
ID	78.1%	21.9%	11	41	66.2%	33.8%	20	32
IL	67.5%	32.5%	39	13	62.2%	37.8%	32	20
IN	65.9%	34.1%	42	10	56.3%	43.7%	42	10
KS	71.2%	28.8%	29	23	65.8%	34.2%	21	31
KY	75.6%	24.4%	18	34	68.2%	31.8%	15	37
LA	67.6%	32.4%	38	14	63.9%	36.1%	26	26
MA	79.0%	21.0%	8	44	66.8%	33.2%	18	34
MD	68.3%	31.7%	34	18	56.6%	43.4%	41	11
ME	74.6%	25.4%	21	31	62.2%	37.8%	30	22
MI	60.4%	39.6%	45	7	52.6%	47.4%	45	7
MN	71.0%	29.0%	30	22	64.0%	36.0%	25	27
MO	68.0%	32.0%	36	16	60.0%	40.0%	37	15
MS	74.0%	26.0%	24	28	71.4%	28.6%	11	41
MT	74.6%	25.4%	22	30	51.2%	48.8%	47	5
NC	86.3%	13.7%	3	49	77.4%	22.6%	4	48
ND	68.7%	31.3%	32	20	62.2%	37.8%	31	21
NE	72.9%	27.1%	27	25	71.6%	28.4%	10	42
NH	42.2%	57.8%	50	2	31.9%	68.1%	50	2
NJ	70.7%	29.3%	31	21	56.3%	43.7%	43	9
NM	79.5%	20.5%	7	45	77.8%	22.2%	2	50
NV	78.3%	21.7%	10	42	70.5%	29.5%	13	39
NY	76.5%	23.5%	15	37	63.0%	37.0%	29	23
OH	59.7%	40.3%	46	6	52.3%	47.7%	46	6
OK	76.4%	23.6%	16	36	72.0%	28.0%	9	43
OR	67.3%	32.7%	40	12	59.3%	40.7%	38	14
PA	49.4%	50.6%	49	3	41.5%	58.5%	49	3
RI	67.0%	33.0%	41	11	53.9%	46.1%	44	8
SC	73.1%	26.9%	26	26	63.2%	36.8%	27	25
SD	63.4%	36.6%	44	8	58.0%	42.0%	40	12
TN	76.0%	24.0%	17	35	64.9%	35.1%	23	29
TX	78.5%	21.5%	9	43	67.2%	32.8%	17	35
UT	74.7%	25.3%	19	33	66.8%	33.2%	19	33
VA	67.9%	32.1%	37	15	61.1%	38.9%	35	17
VT	30.5%	69.5%	51	1	23.0%	77.0%	51	1
WA	74.2%	25.8%	23	29	61.2%	38.8%	34	18
WI	65.6%	34.4%	43	9	59.0%	41.0%	39	13
WV	76.7%	23.3%	14	38	63.1%	36.9%	28	24
WY	86.5%	13.5%	2	50	72.8%	27.2%	7	45
Nat'l Avg	72.6%	27.4%			64.0%	36.0%		

Source: IPEDS Finance.

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
CNU	110495	CALIFORNIA STATE UNIVERSITY-STANISLAUS	CA	3,225	12	5,299	6	10,390	1	9,320	4	1,597	11	2,658	18	7,297	3	11,979	4	10,112	1	12,958	2
CNU	123572	SONOMA STATE UNIVERSITY	CA	4,613	3	6,358	2	9,309	2	8,088	7	1,378	18	3,182	17	7,754	2	11,269	6	9,040	2	11,775	5
CNU	128106	UNIVERSITY OF SOUTHERN COLORADO	CO	3,502	10	4,134	12	3,371	18	3,795	21	1,888	5	3,314	14	4,456	17	7,109	22	5,035	18	7,586	21
CNU	128771	CENTRAL CONNECTICUT STATE UNIVERSITY	CT	9,384	1	8,687	1	3,121	19	6,339	11	1,817	8	4,170	9	5,334	11	10,509	10	4,897	19	10,950	9
CNU	129215	EASTERN CONNECTICUT STATE UNIVERSITY	CT	3,281	11	4,063	13	4,105	13	6,615	9	1,449	16	4,597	5	4,485	16	11,212	8	5,282	16	12,279	3
CNU	167987	UNIVERSITY OF MASSACHUSETTS-DARTMOUTH	MA	6,004	2	5,968	3	5,642	7	9,619	1	510	22	5,108	4	6,189	6	14,727	1	6,641	8	13,421	1
CNU	170639	LAKE SUPERIOR STATE UNIVERSITY	MI	2,586	18	2,627	21	3,576	16	5,480	15	1,920	3	4,368	6	5,410	9	9,848	15	5,375	14	9,459	14
CNU	171146	UNIVERSITY OF MICHIGAN-FLINT	MI	4,061	7	4,356	9	3,494	17	5,598	13	2,583	1	5,515	2	5,666	8	11,113	9	5,784	13	9,993	11
CNU	175078	SOUTHWEST STATE UNIVERSITY	MN	2,158	22	3,261	18	4,651	12	5,273	17	1,524	14	3,196	16	4,087	18	8,470	18	6,513	9	8,905	16
CNU	178387	MISSOURI WESTERN STATE COLLEGE	MO	3,197	13	4,240	11	3,626	15	5,012	19	1,431	17	3,412	13	3,813	19	8,424	19	5,056	17	8,744	18
CNU	186201	RAMAPO COLLEGE OF NEW JERSEY	NJ	2,830	17	3,957	15	6,729	5	7,000	8	1,553	13	5,447	3	5,923	7	12,446	3	9,008	3	11,884	4
CNU	186876	THE RICHARD STOCKTON COLLEGE OF NEW JERSEY	NJ	4,476	5	5,445	5	4,675	11	5,929	12	1,560	12	4,351	7	5,126	14	10,280	12	6,161	11	9,743	12
CNU	196237	SUNY COLLEGE AT OLD WESTBURY	NY	3,033	16	2,546	22	6,883	4	9,554	2	1,498	15	4,221	8	9,982	1	13,775	2	7,691	5	11,628	6
CNU	198543	FAYETTEVILLE STATE UNIVERSITY	NC	2,178	21	3,420	17	7,092	3	9,041	5	1,132	19	2,175	20	5,237	13	11,216	7	8,895	4	11,531	8
CNU	199111	UNIVERSITY OF NORTH CAROLINA ASHEVILLE	NC	2,327	19	2,698	20	6,199	6	9,547	3	1,029	20	2,135	21	6,235	4	11,682	5	6,866	7	11,592	7
CNU	199281	UNIVERSITY OF NORTH CAROLINA-PEMBROKE	NC	2,317	20	2,746	19	5,547	8	8,862	6	670	21	1,586	22	5,245	12	10,448	11	6,315	10	10,659	10
CNU	218724	COASTAL CAROLINA UNIVERSITY	SC	3,090	15	4,009	14	2,660	22	3,690	22	1,951	2	6,296	1	3,554	20	9,987	13	4,494	21	9,355	15
CNU	221768	UNIVERSITY OF TENNESSEE-MARTIN	TN	4,050	8	5,059	7	4,873	9	5,303	16	1,830	7	3,558	11	5,366	10	8,861	16	6,905	6	8,514	19
CNU	225432	UNIVERSITY OF HOUSTON-DOWNTOWN	TX	4,490	4	5,918	4	2,689	21	4,800	20	1,899	4	3,530	12	3,481	21	8,330	20	3,769	22	6,766	22
CNU	240277	UNIVERSITY OF WISCONSIN-GREEN BAY	WI	4,162	6	4,705	8	4,100	14	5,547	14	1,676	9	3,201	15	5,109	15	8,749	17	5,375	15	8,880	17
CNU	240374	UNIVERSITY OF WISCONSIN-PARKSIDE	WI	3,748	9	3,841	16	4,761	10	6,350	10	1,605	10	3,626	10	6,213	5	9,976	14	6,097	12	9,739	13
<b>CNU</b>	<b>231712</b>	<b>CHRISTOPHER NEWPORT UNIVERSITY</b>	<b>VA</b>	<b>3,139</b>	<b>14</b>	<b>4,337</b>	<b>10</b>	<b>2,862</b>	<b>20</b>	<b>5,255</b>	<b>18</b>	<b>1,882</b>	<b>6</b>	<b>4,337</b>	<b>19</b>	<b>3,434</b>	<b>22</b>	<b>7,639</b>	<b>21</b>	<b>4,519</b>	<b>20</b>	<b>7,765</b>	<b>20</b>
UVAW	110495	CALIFORNIA STATE UNIVERSITY-STANISLAUS	CA	3,225	5	5,299	1	10,390	1	9,320	1	1,597	5	2,658	7	7,297	1	11,979	1	10,112	1	12,958	2
UVAW	127185	FORT LEWIS COLLEGE	CO	3,591	3	4,024	4	2,410	7	3,875	7	1,855	2	3,116	5	3,807	7	6,991	7	3,588	7	6,953	7
UVAW	129215	EASTERN CONNECTICUT STATE UNIVERSITY	CT	3,281	4	4,063	3	4,105	3	6,615	4	1,449	7	4,597	1	4,485	6	11,212	4	5,282	5	12,279	3
UVAW	174251	UNIVERSITY OF MINNESOTA-MORRIS	MN	2,032	6	1,761	6	3,564	6	7,362	3	1,955	1	4,292	2	6,367	2	11,654	3	5,854	3	13,064	1
UVAW	240277	UNIVERSITY OF WISCONSIN-GREEN BAY	WI	4,162	1	4,705	2	4,100	4	5,547	6	1,676	3	3,201	4	5,109	4	8,749	6	5,375	4	8,880	6
UVAW	240374	UNIVERSITY OF WISCONSIN-PARKSIDE	WI	3,748	2	3,841	5	4,761	2	6,350	5	1,605	4	3,626	3	6,213	3	9,976	5	6,097	2	9,739	5
<b>UVAW</b>	<b>233897</b>	<b>UNIVERSITY OF VIRGINIA AT WISE</b>	<b>VA</b>	<b>1,218</b>	<b>7</b>	<b>1,251</b>	<b>7</b>	<b>3,670</b>	<b>5</b>	<b>9,211</b>	<b>2</b>	<b>1,451</b>	<b>6</b>	<b>2,699</b>	<b>6</b>	<b>4,986</b>	<b>5</b>	<b>11,910</b>	<b>2</b>	<b>5,064</b>	<b>6</b>	<b>11,222</b>	<b>4</b>
CWM	110671	UNIVERSITY OF CALIFORNIA-RIVERSIDE	CA	6,401	9	12,122	6	15,366	1	12,477	3	2,644	6	5,798	5	9,510	4	18,275	3	15,290	1	16,597	3
CWM	129020	UNIVERSITY OF CONNECTICUT	CT	20,453	3	16,748	3	6,836	6	14,233	2	2,877	4	8,029	2	11,862	2	22,262	2	9,804	4	19,873	2
CWM	130943	UNIVERSITY OF DELAWARE	DE	16,612	4	0	9	3,810	8			5,306	1							10,077	3		
CWM	183044	UNIVERSITY OF NEW HAMPSHIRE-MAIN CAMPUS	NH	11,090	6	12,426	5	3,120	9	4,326	8	4,657	2	9,703	1	6,941	8	14,028	6	7,286	9	11,000	8
CWM	196060	SUNY AT ALBANY	NY	13,956	5	14,005	4	7,213	4	8,475	6	1,717	8	4,898	7	8,899	5	13,373	7	9,087	6	13,654	6
CWM	196079	SUNY AT BINGHAMTON	NY	10,605	7	11,440	7	7,068	5	8,769	5	1,698	9	4,552	8	8,127	6	13,321	8	7,808	8	11,983	7
CWM	199120	UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL	NC	20,825	2	22,152	2	11,512	2	18,157	1	1,938	7	6,289	4	12,644	1	24,446	1	14,817	2	31,881	1
CWM	221759	UNIVERSITY OF TENNESSEE	TN	20,974	1	23,125	1	8,196	3	10,643	4	2,646	5	5,590	6	9,834	3	16,233	4	9,362	5	14,322	5
<b>CWM</b>	<b>231624</b>	<b>COLLEGE OF WILLIAM AND MARY</b>	<b>VA</b>	<b>6,603</b>	<b>8</b>	<b>7,010</b>	<b>8</b>	<b>4,870</b>	<b>7</b>	<b>7,240</b>	<b>7</b>	<b>3,461</b>	<b>3</b>	<b>7,679</b>	<b>3</b>	<b>7,847</b>	<b>7</b>	<b>14,919</b>	<b>5</b>	<b>8,930</b>	<b>7</b>	<b>14,658</b>	<b>4</b>
GMU	129020	UNIVERSITY OF CONNECTICUT	CT	20,453	8	16,748	16	6,836	8	14,233	2	2,877	6	8,029	3	11,862	2	22,262	1	9,804	11	19,873	3
GMU	137351	UNIVERSITY OF SOUTH FLORIDA	FL	20,287	9	25,354	1	8,587	3	11,847	5	1,643	22	3,020	22	8,185	14	14,867	14	10,618	3	16,565	10
GMU	139940	GEORGIA STATE UNIVERSITY	GA	13,722	20	16,688	17	6,180	13	9,911	12	1,994	19	5,379	12	6,722	18	15,289	12	8,379	17	13,634	16
GMU	153658	UNIVERSITY OF IOWA	IA	25,165	1	24,488	2	6,324	12	11,299	8	2,858	7	5,719	8	9,436	9	17,018	7	10,037	7	18,644	6
GMU	155317	UNIVERSITY OF KANSAS MAIN CAMP	KS	22,277	5	22,261	6	4,052	20	5,988	21	2,151	15	5,229	13	6,208	19	11,217	20	6,427	21	11,064	21
GMU	157085	UNIVERSITY OF KENTUCKY	KY	18,704	13	20,277	9	10,355	1	14,743	1	2,386	13	5,570	10	11,753	3	20,313	2	10,330	5	19,020	5
GMU	157289	UNIVERSITY OF LOUISVILLE	KY	14,794	18	15,121	19	7,033	7	11,516	7	2,441	11	5,205	14	9,269	11	16,721	8	10,198	6	15,771	11
GMU	172644	WAYNE STATE UNIVERSITY	MI	19,862	10	19,391	11	8,348	4	12,891	4	2,751	8	5,762	7	11,368	4	18,652	6	10,468	4	21,368	2
GMU	172699	WESTERN MICHIGAN UNIVERSITY	MI	18,798	12	22,716	4	3,960	22	5,452	22	2,303	14	5,085	15	5,182	20	10,537	22	6,095	23	10,120	22
GMU	178402	UNIVERSITY OF MISSOURI-KANSAS CITY	MO	7,911	23	8,473	22	6,548	10	9,839	13	3,922	3	9,225	2	9,775	7	19,063	4	9,986	9	19,279	4
GMU	187985	UNIVERSITY OF NEW MEXICO-MAIN CAMPUS	NM	18,020	15	18,381	15	6,058	14	11,569	6	1,575	23	3,449	21	7,484	16	15,019	13	7,882	18	13,400	17
GMU	196060	SUNY AT ALBANY	NY	13,956	19	14,005	20	7,213	6	8,475	14	1,717	20	4,898	16	8,899	13	13,373					

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
GMU	218663	UNIVERSITY OF SOUTH CAROLINA AT COLUMBIA	SC	19,858	11	19,377	12	6,688	9	10,098	11	2,492	10	5,823	6	9,408	10	15,921	10	9,047	15	14,892	12
GMU	221759	UNIVERSITY OF TENNESSEE	TN	20,974	7	23,125	3	8,196	5	10,643	9	2,646	9	5,590	9	9,834	6	16,233	9	9,362	12	14,322	13
GMU	230764	UNIVERSITY OF UTAH	UT	18,065	14	19,344	13	6,458	11	10,252	10	2,046	17	4,328	19	7,942	15	14,580	16	9,861	10	18,460	7
GMU	240453	UNIVERSITY OF WISCONSIN-MILWAUKEE	WI	17,372	17	18,581	14	4,895	19	7,155	17	2,408	12	4,550	18	6,828	17	11,705	18	7,066	19	12,065	19
<b>GMU</b>	<b>232186</b>	<b>GEORGE MASON UNIVERSITY</b>	<b>VA</b>	<b>12,985</b>	<b>21</b>	<b>15,980</b>	<b>18</b>	<b>3,911</b>	<b>23</b>	<b>6,914</b>	<b>19</b>	<b>2,100</b>	<b>16</b>	<b>4,644</b>	<b>17</b>	<b>4,884</b>	<b>22</b>	<b>11,558</b>	<b>19</b>	<b>6,492</b>	<b>20</b>	<b>12,541</b>	<b>18</b>
JMU	110538	CALIFORNIA STATE UNIVERSITY-CHICO	CA	13,317	5	14,543	5	7,380	2	7,496	4	1,171	19	2,739	18	7,829	4	10,235	10	7,260	7	10,554	8
JMU	110556	CALIFORNIA STATE UNIVERSITY-FRESNO	CA	14,290	4	15,765	4	8,147	1	8,032	2	1,497	16	2,723	19	8,742	2	10,755	8	7,843	3	10,599	7
JMU	130943	UNIVERSITY OF DELAWARE	DE	16,612	3	0	20	3,810	15			5,306	1							10,077	1		
JMU	154095	UNIVERSITY OF NORTHERN IOWA	IA	10,203	13	12,391	8	4,725	8	7,907	3	1,805	12	3,467	16	5,376	12	11,374	4	6,092	12	9,930	11
JMU	163851	SALISBURY STATE UNIVERSITY	MD	4,223	20	5,574	19	4,004	12	5,042	11	1,932	11	4,537	9	4,497	15	9,579	13	5,526	17	9,184	13
JMU	164076	TOWSON STATE UNIVERSITY	MD	11,768	8	13,747	7	3,495	18	4,669	16	1,946	10	5,548	5	4,658	14	10,217	11	5,251	20	8,648	15
JMU	196079	SUNY AT BINGHAMTON	NY	10,605	10	11,440	13	7,068	3	8,769	1	1,698	14	4,552	8	8,127	3	13,321	3	7,808	5	11,983	4
JMU	196121	SUNY COLLEGE AT BROCKPORT	NY	6,701	17	6,859	17	5,996	4	6,610	9	1,589	15	4,190	11	7,411	5	10,800	7	6,710	10	10,290	9
JMU	196194	SUNY COLLEGE AT OSWEGO	NY	7,411	16	7,060	16	5,010	6	4,883	13	1,472	17	4,081	12	6,805	7	8,964	17	5,481	18	8,538	16
JMU	197869	APPALACHIAN STATE UNIVERSITY	NC	10,279	12	12,154	10	4,788	7	7,107	5	1,049	20	3,046	17	4,937	13	10,153	12	6,265	11	10,135	10
JMU	200280	UNIVERSITY OF NORTH DAKOTA-MAIN CAMPUS	ND	10,428	11	9,850	14	4,165	11	6,819	8	2,063	7	4,555	7	6,593	8	11,374	5	7,824	4	14,073	2
JMU	204857	OHIO UNIVERSITY MAIN CAMPUS	OH	16,773	2	18,616	1	4,226	10	6,822	7	3,362	2	7,114	2	6,837	6	13,935	2	7,400	6	13,491	3
JMU	209551	UNIVERSITY OF OREGON	OR	16,793	1	16,104	3	3,271	20	4,431	18	2,288	6	6,716	3	5,797	10	11,148	6	5,928	15	11,694	5
JMU	213020	INDIANA UNIVERSITY OF PENNSYLVANIA-MAIN CAMPUS	PA	12,253	7	12,225	9	3,589	17	4,979	12	2,625	5	5,765	4	6,228	9	10,744	9	6,796	9	11,575	6
JMU	217484	UNIVERSITY OF RHODE ISLAND	RI	12,529	6	11,550	12	5,308	5	7,032	6	3,228	3	7,661	1	9,260	1	14,694	1	9,006	2	14,191	1
JMU	217819	COLLEGE OF CHARLESTON	SC	5,104	19	9,649	15	3,618	16	4,229	19	2,756	4	5,219	6	3,372	19	9,448	15	5,956	14	8,063	19
JMU	220978	MIDDLE TENNESSEE STATE UNIVERSITY	TN	11,140	9	16,383	2	3,935	14	4,672	15	1,437	18	3,635	14	3,653	18	8,307	18	5,791	16	8,232	18
JMU	221740	UNIVERSITY OF TENNESSEE-CHATTANOOGA	TN	5,797	18	6,791	18	4,510	9	5,713	10	1,959	9	3,741	13	5,522	11	9,454	14	7,066	8	9,252	12
JMU	237011	WESTERN WASHINGTON UNIVERSITY	WA	9,356	15	11,847	11	3,937	13	4,779	14	1,755	13	4,203	10	4,495	16	8,981	16	5,956	13	9,056	14
<b>JMU</b>	<b>232423</b>	<b>JAMES MADISON UNIVERSITY</b>	<b>VA</b>	<b>9,923</b>	<b>14</b>	<b>14,372</b>	<b>6</b>	<b>3,340</b>	<b>19</b>	<b>4,514</b>	<b>17</b>	<b>1,979</b>	<b>8</b>	<b>3,611</b>	<b>15</b>	<b>3,673</b>	<b>17</b>	<b>8,125</b>	<b>19</b>	<b>5,345</b>	<b>19</b>	<b>8,427</b>	<b>17</b>
LU	101709	UNIVERSITY OF MONTEVALLO	AL	2,306	16	2,623	16	4,580	7	5,456	9	1,835	8	3,818	14	5,640	10	9,274	13	7,282	1	9,359	11
LU	163851	SALISBURY STATE UNIVERSITY	MD	4,223	14	5,574	11	4,004	10	5,042	12	1,932	7	4,537	9	4,497	15	9,579	12	5,526	14	9,184	13
LU	171456	NORTHERN MICHIGAN UNIVERSITY	MI	6,620	5	7,278	4	5,191	4	7,043	2	1,743	11	4,237	11	6,307	6	11,280	5	6,737	4	10,447	4
LU	175272	WINONA STATE UNIVERSITY	MN	5,899	8	6,493	8	2,891	16	4,832	15	1,784	10	3,657	15	4,247	16	8,489	15	4,745	16	9,228	12
LU	184782	ROWAN COLLEGE OF NEW JERSEY	NJ	6,753	3	7,432	3	4,363	8	7,117	1	1,494	13	5,622	3	5,322	13	12,738	1	6,050	10	12,678	1
LU	187444	WILLIAM PATERSON COLLEGE OF NEW JERSEY	NJ	6,658	4	7,849	1	5,936	1	6,963	3	1,640	12	5,232	5	6,426	4	12,195	2	7,256	2	11,674	2
LU	196158	SUNY COLLEGE AT FREDONIA	NY	4,505	13	4,731	14	5,909	2	6,668	4	1,409	16	3,947	13	6,969	1	10,614	6	6,431	6	9,426	9
LU	196194	SUNY COLLEGE AT OSWEGO	NY	7,411	1	7,060	5	5,010	5	4,883	14	1,472	14	4,081	12	6,805	3	8,964	14	5,481	15	8,538	16
LU	196246	SUNY COLLEGE AT PLATTSBURGH	NY	5,731	10	5,559	12	5,205	3	5,935	5	1,437	15	4,295	10	6,847	2	10,230	9	5,853	12	9,388	10
LU	212160	EDINBORO UNIVERSITY OF PENNSYLVANIA	PA	6,177	7	6,575	7	3,523	15	5,011	13	2,554	4	4,976	7	5,709	9	9,988	11	6,059	8	10,302	5
LU	213349	KUTZTOWN UNIVERSITY OF PENNSYLVANIA	PA	6,230	6	7,030	6	3,556	14	4,786	16	2,583	3	5,359	4	5,441	12	10,145	10	6,054	9	9,965	7
LU	214041	MILLERSVILLE UNIVERSITY OF PENNSYLVANIA	PA	5,870	9	6,301	9	4,017	9	5,514	8	2,880	2	6,177	2	6,425	5	11,691	4	7,127	3	11,206	3
LU	216010	SHIPPENSBURG UNIVERSITY OF PENNSYLVANIA	PA	5,589	11	6,288	10	3,797	13	5,155	11	2,526	5	5,171	6	5,620	11	10,325	8	6,232	7	9,822	8
LU	235097	EASTERN WASHINGTON UNIVERSITY	WA	6,967	2	7,780	2	4,824	6	5,652	7	2,040	6	4,721	8	6,147	8	10,373	7	6,631	5	10,070	6
LU	240471	UNIVERSITY OF WISCONSIN-RIVER FALLS	WI	4,889	12	5,455	13	3,958	11	5,367	10	3,028	1	6,660	1	6,261	7	12,027	3	5,751	13	8,806	15
<b>LU</b>	<b>232566</b>	<b>LONGWOOD COLLEGE</b>	<b>VA</b>	<b>2,829</b>	<b>15</b>	<b>3,533</b>	<b>15</b>	<b>3,928</b>	<b>12</b>	<b>5,727</b>	<b>6</b>	<b>1,816</b>	<b>9</b>	<b>2,709</b>	<b>16</b>	<b>4,598</b>	<b>14</b>	<b>8,436</b>	<b>16</b>	<b>6,001</b>	<b>11</b>	<b>8,845</b>	<b>14</b>
MWC	174251	UNIVERSITY OF MINNESOTA-MORRIS	MN	2,032	3	1,761	3	3,564	3	7,362	2	1,955	2	4,292	2	6,367	1	11,654	2	5,854	3	13,064	1
MWC	199111	UNIVERSITY OF NORTH CAROLINA AT ASHEVILLE	NC	2,327	2	2,698	2	6,199	1	9,547	1	1,029	3	2,135	3	6,235	2	11,682	1	6,866	1	11,592	2
<b>MWC</b>	<b>232681</b>	<b>MARY WASHINGTON COLLEGE</b>	<b>VA</b>	<b>2,961</b>	<b>1</b>	<b>3,673</b>	<b>1</b>	<b>3,599</b>	<b>2</b>	<b>5,323</b>	<b>3</b>	<b>2,571</b>	<b>1</b>	<b>5,252</b>	<b>1</b>	<b>4,973</b>	<b>3</b>	<b>10,574</b>	<b>3</b>	<b>6,154</b>	<b>2</b>	<b>9,291</b>	<b>3</b>
NSU	110510	CALIFORNIA STATE UNIVERSITY-SAN BERNARDINO	CA	6,738	10	11,743	3	7,159	3	6,969	11	2,500	2	3,100	16	5,542	12	10,069	15	7,282	9	10,596	11
NSU	130776	WESTERN CONNECTICUT STATE UNIVERSITY	CT	4,267	17	4,162	21	3,810	13	7,560	9	1,607	14	5,161	3	5,554	11	12,721	5	5,203	17	9,237	17
NSU	130934	DELAWARE STATE UNIVERSITY	DE	2,013	25	2,594	24	8,173	1	10,932	2	1,936	7	6,368	1	7,843	3	17,301	1	10,218	1	17,286	1
NSU	138893	AUGUSTA STATE UNIVERSITY	GA	3,360	23	3,647	22	3,047	21	6,538	13	1,645	13	3,411	15	4,324	19	9,949	16	4,963	19	9,618	16
NSU	141264	VALDOSTA STATE UNIVERSITY	GA	5,587	15	7,005	11	3,252	19	6,518	14	1,558	16	2,732	22	3,836	21	9,250	18	5,038	18	9,804	14
NSU	144005	CHICAGO STATE UNIVERSITY	IL	3,816	20	4,664	18	6,010	8														

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
NSU	190637	CUNY HERBERT H LEHMAN COLLEGE	NY	5,840	13	5,553	16	6,885	5	6,600	12	1,721	10	5,050	5	9,050	1	11,650	7	8,637	4	11,743	7
NSU	198464	EAST CAROLINA UNIVERSITY	NC	13,888	1	16,483	1	7,765	2	10,155	4	1,257	19	2,872	19	7,602	4	13,027	3	9,336	2	13,514	4
NSU	198543	FAYETTEVILLE STATE UNIVERSITY	NC	2,178	24	3,420	23	7,092	4	9,041	5	1,132	23	2,175	24	5,237	14	11,216	11	8,895	3	11,531	8
NSU	199157	NORTH CAROLINA CENTRAL UNIVERSITY	NC	4,079	18	4,405	20	6,178	7	10,309	3	1,218	22	2,259	23	6,850	7	12,567	6	7,894	7	13,747	3
NSU	211644	CLARION UNIVERSITY OF PENNSYLVANIA	PA	5,750	14	5,647	15	3,783	14	5,795	16	2,555	1	5,123	4	6,453	9	10,918	12	6,416	11	10,494	12
NSU	221768	UNIVERSITY OF TENNESSEE-MARTIN	TN	4,050	19	5,059	17	4,873	9	5,303	18	1,830	9	3,558	13	5,366	13	8,861	19	6,905	10	8,514	19
NSU	221838	TENNESSEE STATE UNIVERSITY	TN	5,489	16	7,241	10	4,576	11	4,913	21	2,031	4	5,211	2	5,008	15	10,124	14	7,853	8	11,212	10
NSU	226833	MIDWESTERN STATE UNIVERSITY	TX	3,709	22	4,504	19	3,090	20	5,138	20	1,496	18	4,126	7	3,777	22	9,265	17	3,726	23	6,878	21
NSU	227368	THE UNIVERSITY OF TEXAS-PAN AMERICAN	TX	7,915	6	9,342	6	2,806	23	4,510	24	850	25	2,819	21	3,098	23	7,330	24	3,602	25	6,457	24
NSU	228431	STEPHEN F AUSTIN STATE UNIVERS	TX	11,075	2	10,105	4	3,278	17	5,196	19	1,008	24	2,873	18	4,697	17	8,069	22	3,705	24	7,142	20
NSU	228796	THE UNIVERSITY OF TEXAS AT EL PASO	TX	7,842	7	11,769	2	4,493	12	5,878	15	1,715	11	4,336	6	4,136	20	10,215	13	6,173	13	9,019	18
NSU	229063	TEXAS SOUTHERN UNIVERSITY	TX	6,796	9	5,665	14	4,621	10	7,755	7	1,244	20	3,722	11	7,035	5	11,477	8	6,266	12	12,084	5
<b>NSU</b>	<b>232937</b>	<b>NORFOLK STATE UNIVERSITY</b>	<b>VA</b>	<b>7,040</b>	<b>8</b>	<b>5,743</b>	<b>13</b>	<b>3,776</b>	<b>15</b>	<b>7,751</b>	<b>8</b>	<b>1,852</b>	<b>8</b>	<b>3,491</b>	<b>14</b>	<b>6,900</b>	<b>6</b>	<b>11,242</b>	<b>10</b>	<b>5,552</b>	<b>15</b>	<b>10,442</b>	<b>13</b>
ODU	100751	THE UNIVERSITY OF ALABAMA	AL	16,681	10	17,304	10	5,113	13	6,801	17	2,599	8	4,687	15	7,434	11	11,488	16	6,464	17	11,558	16
ODU	102094	UNIVERSITY OF SOUTH ALABAMA	AL	8,401	24	8,819	21	5,676	9	8,163	12	2,027	16	5,041	14	7,337	12	13,204	13	8,437	10	14,641	4
ODU	133951	FLORIDA INTERNATIONAL UNIVERSITY	FL	11,127	19	21,800	4	6,771	6	7,287	14	1,501	22	3,616	21	4,222	23	10,903	18	7,597	12	10,179	20
ODU	137351	UNIVERSITY OF SOUTH FLORIDA	FL	20,287	3	25,354	1	8,587	1	11,847	2	1,643	20	3,020	23	8,185	9	14,867	9	10,618	1	16,565	2
ODU	139940	GEORGIA STATE UNIVERSITY	GA	13,722	13	16,688	12	6,180	8	9,911	7	1,994	17	5,379	8	6,722	15	15,289	5	8,379	11	13,634	9
ODU	156125	WICHITA STATE UNIVERSITY	KS	10,561	20	9,997	20	4,004	19	6,363	20	1,842	18	3,862	20	6,176	18	10,225	22	6,035	22	10,557	18
ODU	157289	UNIVERSITY OF LOUISVILLE	KY	14,794	12	15,121	13	7,033	5	11,516	3	2,441	10	5,205	10	9,269	4	16,721	2	10,198	3	15,771	3
ODU	161253	UNIVERSITY OF MAINE	ME	9,769	22	8,443	22	6,653	7	9,833	8	2,457	9	5,197	11	10,540	2	15,030	8	8,526	9	13,698	8
ODU	166513	UNIVERSITY OF MASSACHUSETTS-LOWELL	MA	10,461	21	8,016	23	4,353	17	9,980	6	2,378	12	5,537	7	7,874	6	15,517	4	6,780	15	12,610	12
ODU	171571	OAKLAND UNIVERSITY	MI	8,617	23	11,086	18	3,731	23	4,776	23	2,319	14	5,122	12	4,703	22	9,898	23	6,193	19	9,516	23
ODU	172644	WAYNE STATE UNIVERSITY	MI	19,862	4	19,391	7	8,348	2	12,891	1	2,751	6	5,762	4	11,368	1	18,652	1	10,468	2	21,368	1
ODU	172699	WESTERN MICHIGAN UNIVERSITY	MI	18,798	5	22,716	3	3,960	21	5,452	21	2,303	15	5,085	13	5,182	20	10,537	21	6,095	21	10,120	22
ODU	188030	NEW MEXICO STATE UNIVERSITY-MAIN CAMPUS	NM	11,919	18	12,338	15	5,231	12	9,080	10	1,400	24	3,037	22	6,406	17	12,117	14	5,759	23	10,130	21
ODU	202134	CLEVELAND STATE UNIVERSITY	OH	11,955	16	10,636	19	4,322	18	7,302	13	2,962	4	6,592	2	8,187	8	13,894	12	7,333	13	13,183	10
ODU	203517	KENT STATE UNIVERSITY-MAIN CAMPUS	OH	18,692	6	18,405	9	3,475	24	5,203	22	2,854	5	5,539	6	6,428	16	10,742	19	6,122	20	10,209	19
ODU	206604	WRIGHT STATE UNIVERSITY-MAIN CAMPUS	OH	11,937	17	11,556	16	5,013	14	8,267	11	3,070	3	6,243	3	8,349	7	14,510	11	8,707	8	14,474	5
ODU	207388	OKLAHOMA STATE UNIVERSITY-MAIN CAMPUS	OK	18,127	7	16,782	11	5,480	10	11,067	4	1,440	23	3,972	19	7,475	10	15,039	6	5,114	24	12,011	14
ODU	207500	UNIVERSITY OF OKLAHOMA NORMAN CAMPUS	OK	17,933	8	19,865	5	3,991	20	6,571	19	1,664	19	4,047	18	5,105	21	10,618	20	6,419	18	11,605	15
ODU	216339	TEMPLE UNIVERSITY	PA	24,897	1	0	24	4,966	15			5,404	1							10,018	4		
ODU	217484	UNIVERSITY OF RHODE ISLAND	RI	12,529	15	11,550	17	5,308	11	7,032	16	3,228	2	7,661	1	9,260	5	14,694	10	9,006	7	14,191	7
ODU	221759	UNIVERSITY OF TENNESSEE	TN	20,974	2	23,125	2	8,196	3	10,643	5	2,646	7	5,590	5	9,834	3	16,233	3	9,362	5	14,322	6
ODU	238032	WEST VIRGINIA UNIVERSITY	WV	16,309	11	19,518	6	7,102	4	9,740	9	1,637	21	5,298	9	7,303	13	15,039	7	9,113	6	13,002	11
ODU	240453	UNIVERSITY OF WISCONSIN-MILWAUKEE	WI	17,372	9	18,581	8	4,895	16	7,155	15	2,408	11	4,550	16	6,828	14	11,705	15	7,066	14	12,065	13
<b>ODU</b>	<b>232982</b>	<b>OLD DOMINION UNIVERSITY</b>	<b>VA</b>	<b>12,533</b>	<b>14</b>	<b>12,886</b>	<b>14</b>	<b>3,877</b>	<b>22</b>	<b>6,692</b>	<b>18</b>	<b>2,344</b>	<b>13</b>	<b>4,245</b>	<b>17</b>	<b>6,051</b>	<b>19</b>	<b>10,937</b>	<b>17</b>	<b>6,483</b>	<b>16</b>	<b>11,533</b>	<b>17</b>
RU	127741	UNIVERSITY OF NORTHERN COLORAD	CO	8,692	15	10,884	11	3,122	21	3,855	25	2,177	3	3,599	16	4,232	24	7,454	25	5,857	13	8,150	24
RU	145813	ILLINOIS STATE UNIVERSITY	IL	19,748	1	18,633	1	2,941	23	6,437	7	2,128	4	3,885	12	5,372	13	10,323	9	5,086	19	10,781	3
RU	149772	WESTERN ILLINOIS UNIVERSITY	IL	10,595	8	10,940	10	4,116	10	5,614	12	1,858	10	3,314	18	5,786	8	8,927	18	6,586	8	11,711	1
RU	154095	UNIVERSITY OF NORTHERN IOWA	IA	10,203	10	12,391	6	4,725	8	7,907	2	1,805	11	3,467	17	5,376	12	11,374	2	6,092	11	9,930	12
RU	157401	MURRAY STATE UNIVERSITY	KY	6,339	22	7,561	18	5,350	3	6,198	8	1,866	9	4,014	10	6,050	7	10,212	11	6,618	7	10,318	7
RU	164076	TOWSON STATE UNIVERSITY	MD	11,768	5	13,747	4	3,495	16	4,669	23	1,946	8	5,548	3	4,658	20	10,217	10	5,251	17	8,648	19
RU	171456	NORTHERN MICHIGAN UNIVERSITY	MI	6,620	20	7,278	20	5,191	4	7,043	4	1,743	13	4,237	6	6,307	3	11,280	3	6,737	4	10,447	6
RU	174358	MINNESOTA STATE UNIVERSITY-MOORHEAD	MN	7,324	17	6,294	23	2,699	24	4,862	20	1,489	20	3,202	20	4,873	17	8,064	22	4,472	23	8,482	21
RU	174783	SAINT CLOUD STATE UNIVERSITY	MN	13,728	3	12,683	5	2,433	25	4,314	24	1,504	19	3,273	19	4,262	23	7,587	24	4,149	24	8,660	18
RU	176965	CENTRAL MISSOURI STATE UNIVERSITY	MO	8,903	14	8,794	15	3,740	14	6,806	5	1,707	15	3,771	13	5,514	11	10,576	7	5,431	16	10,726	4
RU	179566	SOUTHWEST MISSOURI STATE UNIVERSITY	MO	14,047	2	14,425	3	3,154	20	5,557	13	1,694	16	3,922	11	4,721	18	9,478	15	4,513	22	8,979	15
RU	196121	SUNY COLLEGE AT BROCKPORT	NY	6,591	19	6,859	21	5,996	2	6,610	6	1,589	18	4,190	9	7,411	1	10,800	5	6,710	5	10,290	8
RU	197869	APPALACHIAN STATE UNIVERSITY	NC	10,279	9	12,154	8	4,788	6	7,107	3	1,049	24	3,046	22	4,937	16	10,153	13	6,265	10	10,135	10

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
RU	235097	EASTERN WASHINGTON UNIVERSITY	WA	6,967	18	7,780	17	4,824	5	5,652	11	2,040	5	4,721	5	6,147	6	10,373	8	6,631	6	10,070	11
RU	237011	WESTERN WASHINGTON UNIVERSITY	WA	9,356	12	11,847	9	3,937	12	4,779	21	1,755	12	4,203	4	4,495	22	8,981	17	5,956	12	9,056	14
RU	240268	UNIVERSITY OF WISCONSIN-EAU CLAIRE	WI	10,067	11	9,792	13	3,162	19	5,182	17	1,957	7	4,764	4	5,262	14	9,945	14	5,013	20	8,638	20
RU	240365	UNIVERSITY OF WISCONSIN-OSHKOSH	WI	9,274	13	8,926	14	3,319	17	5,486	14	1,621	17	3,170	21	5,133	15	8,656	19	5,125	18	8,964	16
RU	240471	UNIVERSITY OF WISCONSIN-RIVER FALLS	WI	4,889	25	5,455	25	3,958	11	5,367	15	3,028	1	6,660	1	6,261	4	12,027	1	5,751	15	8,806	17
<b>RU</b>	<b>233277</b>	<b>RADFORD UNIVERSITY</b>	<b>VA</b>	<b>8,097</b>	<b>16</b>	<b>7,974</b>	<b>16</b>	<b>3,103</b>	<b>22</b>	<b>5,020</b>	<b>18</b>	<b>1,453</b>	<b>21</b>	<b>2,631</b>	<b>24</b>	<b>4,626</b>	<b>21</b>	<b>7,651</b>	<b>23</b>	<b>4,656</b>	<b>21</b>	<b>8,193</b>	<b>23</b>
UVA	104179	UNIVERSITY OF ARIZONA	AZ	28,392	7	29,505	7	8,001	5	11,158	9	2,786	11	5,767	12	10,380	11	16,925	13	9,824	10	16,221	13
UVA	110635	UNIVERSITY OF CALIFORNIA-BERKELEY	CA	27,861	8	29,546	6	12,634	1	16,910	2	2,994	8	8,293	4	14,737	1	25,203	1	15,558	1	25,530	3
UVA	126614	UNIVERSITY OF COLORADO AT BOULDER	CO	22,459	11	25,060	9	2,399	16	3,350	16	4,520	3	8,095	6	6,201	15	11,445	16	7,900	15	12,761	16
UVA	129020	UNIVERSITY OF CONNECTICUT	CT	20,453	14	16,748	16	6,836	11	14,233	4	2,877	9	8,029	7	11,862	5	22,262	4	9,804	11	19,873	7
UVA	145637	UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIG	IL	34,530	4	36,125	4	6,953	8	9,989	11	2,622	12	6,102	11	9,152	14	16,091	14	8,307	13	13,681	14
UVA	153658	UNIVERSITY OF IOWA	IA	25,165	9	24,488	10	6,324	13	11,299	8	2,858	10	5,719	13	9,436	13	17,018	12	10,037	9	18,644	9
UVA	157085	UNIVERSITY OF KENTUCKY	KY	18,704	15	20,277	14	10,355	3	14,743	3	2,386	13	5,570	15	11,753	6	20,313	5	10,330	8	19,020	8
UVA	163286	UNIVERSITY OF MARYLAND COLLEGE PARK	MD	30,374	6	29,008	8	7,812	6	11,484	6	3,035	7	6,870	9	11,358	8	18,354	9	8,263	14	17,525	11
UVA	170976	UNIVERSITY OF MICHIGAN-ANN ARBOR	MI	33,318	5	35,514	5	6,879	9	10,372	10	6,591	1	14,361	1	12,637	3	24,733	2	14,117	3	27,313	2
UVA	196088	SUNY AT BUFFALO	NY	22,562	10	21,426	13	9,482	4	13,796	5	2,002	14	5,415	16	12,093	4	19,211	7	10,936	6	17,095	12
UVA	199120	UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL	NC	20,825	13	22,152	12	11,512	2	18,157	1	1,938	15	6,289	10	12,644	2	24,446	3	14,817	2	31,881	1
UVA	204796	OHIO STATE UNIVERSITY-MAIN CAMPUS	OH	46,078	1	42,167	2	6,559	12	9,871	12	3,240	6	8,221	5	10,708	10	18,092	10	10,403	7	20,275	6
UVA	215293	UNIVERSITY OF PITTSBURGH-MAIN CAMPUS	PA	21,816	12	22,668	11	5,442	14	7,827	14	6,057	2	11,229	2	11,067	9	19,055	8	13,248	4	22,204	4
UVA	228778	THE UNIVERSITY OF TEXAS AT AUSTIN	TX	45,611	2	46,134	1	4,621	15	6,057	15	1,496	16	5,636	14	6,047	16	11,692	15	7,103	16	13,515	15
UVA	240444	UNIVERSITY OF WISCONSIN-MADISON	WI	38,866	3	37,289	3	7,707	7	11,394	7	3,398	5	7,957	8	11,574	7	19,350	6	9,746	12	18,153	10
<b>UVA</b>	<b>234076</b>	<b>UNIVERSITY OF VIRGINIA-MAIN CAMPUS</b>	<b>VA</b>	<b>17,816</b>	<b>16</b>	<b>19,432</b>	<b>15</b>	<b>6,875</b>	<b>10</b>	<b>8,516</b>	<b>13</b>	<b>4,024</b>	<b>4</b>	<b>8,900</b>	<b>3</b>	<b>9,993</b>	<b>12</b>	<b>17,415</b>	<b>11</b>	<b>12,155</b>	<b>5</b>	<b>20,939</b>	<b>5</b>
VCU	100663	UNIVERSITY OF ALABAMA AT BIRMINGHAM	AL	10,039	21	11,912	20	12,681	1	15,007	1	2,642	13	5,913	7	12,914	1	20,919	2	16,091	1	26,447	1
VCU	104179	UNIVERSITY OF ARIZONA	AZ	28,392	2	29,505	3	8,001	6	11,158	10	2,786	10	5,767	8	10,380	7	16,925	9	9,824	11	16,221	12
VCU	126614	UNIVERSITY OF COLORADO AT BOULDER	CO	22,459	8	25,060	4	2,399	21	3,350	20	4,520	3	8,095	3	6,201	18	11,445	18	7,900	17	12,761	17
VCU	129020	UNIVERSITY OF CONNECTICUT	CT	20,453	12	16,748	18	6,836	10	14,233	3	2,877	8	8,029	4	11,862	3	22,262	1	9,804	12	19,873	5
VCU	134097	FLORIDA STATE UNIVERSITY	FL	22,494	7	29,599	2	5,405	15	9,176	14	1,749	18	3,561	19	5,437	19	12,737	17	6,536	19	10,805	20
VCU	145600	UNIVERSITY OF ILLINOIS AT CHICAGO	IL	19,373	14	21,641	10	10,300	3	12,591	5	3,094	6	5,760	10	11,990	2	18,351	6	14,366	2	24,244	2
VCU	151351	INDIANA UNIVERSITY-BLOOMINGTON	IN	30,277	1	33,569	1	4,864	18	6,546	18	3,436	4	8,219	2	7,486	15	14,765	15	8,660	15	13,033	16
VCU	153658	UNIVERSITY OF IOWA	IA	25,165	3	24,488	5	6,324	12	11,299	9	2,858	9	5,719	11	9,436	10	17,018	8	10,037	8	18,644	7
VCU	155317	UNIVERSITY OF KANSAS MAIN CAMPUS	KS	22,277	9	22,261	8	4,052	19	5,988	19	2,151	16	5,229	14	6,208	17	11,217	19	6,427	20	11,064	19
VCU	157085	UNIVERSITY OF KENTUCKY	KY	18,704	15	20,277	12	10,355	2	14,743	2	2,386	15	5,570	13	11,753	4	20,313	3	10,330	6	19,020	6
VCU	157289	UNIVERSITY OF LOUISVILLE	KY	14,794	20	15,121	19	7,033	9	11,516	7	2,441	14	5,205	15	9,269	11	16,721	10	10,198	7	15,771	13
VCU	166629	UNIVERSITY OF MASSACHUSETTS-AMHERST	MA	23,822	6	21,271	11	7,376	8	11,345	8	607	21	6,936	6	8,940	12	18,281	7	8,357	16	16,401	11
VCU	172644	WAYNE STATE UNIVERSITY	MI	19,862	13	19,391	14	8,348	4	12,891	4	2,751	11	5,762	9	11,368	5	18,652	5	10,468	5	21,368	4
VCU	187985	UNIVERSITY OF NEW MEXICO-MAIN CAMPUS	NM	18,020	17	18,381	16	6,058	13	11,569	6	1,575	20	3,449	20	7,484	16	15,019	13	7,882	18	13,400	15
VCU	201885	UNIVERSITY OF CINCINNATI-MAIN CAMPUS	OH	24,619	5	21,898	9	5,334	16	8,468	15	3,310	5	7,334	5	9,718	9	15,802	12	9,108	14	16,854	10
VCU	207500	UNIVERSITY OF OKLAHOMA NORMAN CAMPUS	OK	17,933	18	19,865	13	3,991	20	6,571	17	1,664	19	4,047	18	5,105	20	10,618	20	6,419	21	11,605	18
VCU	215293	UNIVERSITY OF PITTSBURGH-MAIN CAMPUS	PA	21,816	10	22,668	7	5,442	14	7,827	16	6,057	1	11,229	1	11,067	6	19,055	4	13,248	3	22,204	3
VCU	216339	TEMPLE UNIVERSITY	PA	24,897	4	0	21	4,966	17			5,404	2							10,018	9		
VCU	221759	UNIVERSITY OF TENNESSEE	TN	20,974	11	23,125	6	8,196	5	10,643	11	2,646	12	5,590	12	9,834	8	16,233	11	9,362	13	14,322	14
VCU	230764	UNIVERSITY OF UTAH	UT	18,065	16	19,344	15	6,458	11	10,252	12	2,046	17	4,328	17	7,942	14	14,580	16	9,861	10	18,460	8
<b>VCU</b>	<b>234030</b>	<b>VIRGINIA COMMONWEALTH UNIVERSITY</b>	<b>VA</b>	<b>15,340</b>	<b>19</b>	<b>18,294</b>	<b>17</b>	<b>7,517</b>	<b>7</b>	<b>9,861</b>	<b>13</b>	<b>2,993</b>	<b>7</b>	<b>4,952</b>	<b>16</b>	<b>8,813</b>	<b>13</b>	<b>14,812</b>	<b>14</b>	<b>12,436</b>	<b>4</b>	<b>17,997</b>	<b>9</b>
VMI	164155	UNITED STATES NAVAL ACADEMY	MD			4,172	2															60,033	2
VMI	174251	UNIVERSITY OF MINNESOTA-MORRIS	MN	2,032	2	1,761	4	3,564	3	7,362	2	1,955	2	4,292	2	6,367	2	11,654	2	5,854	2	13,064	5
VMI	197027	UNITED STATES MERCHANT MARINE ACADEMY	NY			885	6								807	4		807	4			54,733	3
VMI	197036	UNITED STATES MILITARY ACADEMY	NY			4,088	3															83,411	1
VMI	240462	UNIVERSITY OF WISCONSIN-PLATTEVILLE	WI	4,917	1	4,994	1	3,653	2	6,028	3	1,937	3	3,550	3	5,504	3	9,578	3	5,597	3	10,390	6
<b>VMI</b>	<b>234085</b>	<b>VIRGINIA MILITARY INSTITUTE</b>	<b>VA</b>	<b>1,285</b>	<b>3</b>	<b>1,300</b>	<b>5</b>	<b>7,774</b>	<b>1</b>	<b>10,628</b>	<b>1</b>	<b>3,925</b>	<b>1</b>	<b>8,841</b>	<b>1</b>	<b>11,563</b>	<b>1</b>	<b>19,469</b>	<b>1</b>	<b>11,689</b>	<b>1</b>	<b>20,718</b>	<b>4</b>
VT	104179	UNIVERSITY OF ARIZONA	AZ	28,392	11	29,505	11	8,001	6	11,158													

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
VT	163286	UNIVERSITY OF MARYLAND COLLEGE	MD	30,374	10	29,008	12	7,812	7	11,484	3,035	12	6,870	10	11,358	5	18,354	7	8,263	19	17,525	7	
VT	170976	UNIVERSITY OF MICHIGAN-ANN ARBOR	MI	33,318	8	35,514	9	6,879	12	10,372	10	6,591	1	14,361	1	12,637	2	24,733	2	14,117	3	27,313	1
VT	171100	MICHIGAN STATE UNIVERSITY	MI	38,813	4	38,229	4	6,299	16	10,170	11	3,363	8	6,698	11	9,810	11	16,868	11	8,566	16	15,063	14
VT	178396	UNIVERSITY OF MISSOURI-COLUMBIA	MO	20,787	21	21,309	22	6,203	17	9,624	14	2,706	16	6,965	9	8,691	17	16,590	12	9,012	13	16,953	9
VT	186380	RUTGERS UNIVERSITY-NEW BRUNSWICK	NJ	27,034	13	0	23	11,599	2			4,646	4							14,576	2		
VT	196088	SUNY AT BUFFALO	NY	22,562	16	21,426	21	9,482	4	13,796	3	2,002	21	5,415	19	12,093	3	19,211	4	10,936	5	17,095	8
VT	199193	NORTH CAROLINA STATE UNIVERSITY AT RALEIGH	NC	19,956	22	23,527	17	10,767	3	14,981	2	1,586	22	3,900	22	10,477	8	18,881	6	9,676	10	15,979	12
VT	204796	OHIO STATE UNIVERSITY-MAIN CAMPUS	OH	46,078	1	42,167	2	6,559	14	9,871	13	3,240	9	8,221	5	10,708	7	18,092	8	10,403	6	20,275	4
VT	214777	PENNSYLVANIA STATE UNIVERSITY-MAIN CAMPUS	PA	34,312	7	38,062	5	4,115	22	6,479	19	5,020	3	9,706	3	8,235	18	16,185	15	8,995	14	16,103	11
VT	215293	UNIVERSITY OF PITTSBURGH-MAIN CAMPUS	PA	21,816	19	22,668	19	5,442	19	7,827	17	6,057	2	11,229	2	11,067	6	19,055	5	13,248	4	22,204	3
VT	221759	UNIVERSITY OF TENNESSEE	TN	20,974	20	23,125	18	8,196	5	10,643	9	2,646	18	5,590	18	9,834	10	16,233	14	9,362	11	14,322	15
VT	228723	TEXAS A & M UNIVERSITY	TX	36,317	5	40,867	3	7,532	10	9,416	16	2,301	20	5,191	20	8,738	16	14,606	19	9,022	12	15,096	13
VT	228778	THE UNIVERSITY OF TEXAS AT AUSTIN	TX	45,611	2	46,134	1	4,621	20	6,057	20	1,496	23	5,636	17	6,047	22	11,692	20	7,103	23	13,515	18
VT	240444	UNIVERSITY OF WISCONSIN-MADISON	WI	38,866	3	37,289	6	7,707	9	11,394	6	3,398	7	7,957	7	11,574	4	19,350	3	9,746	9	18,153	6
VT	243780	PURDUE UNIVERSITY-MAIN CAMPUS	IN	32,623	9	36,109	8	5,618	18	7,814	18	3,095	11	7,008	8	7,871	19	14,822	18	8,279	18	13,869	16
<b>VT</b>	<b>233921</b>	<b>VIRGINIA TECH</b>	<b>VA</b>	<b>22,037</b>	<b>18</b>	<b>25,630</b>	<b>13</b>	<b>7,794</b>	<b>8</b>	<b>9,559</b>	<b>15</b>	<b>3,226</b>	<b>10</b>	<b>5,860</b>	<b>13</b>	<b>9,475</b>	<b>12</b>	<b>15,419</b>	<b>17</b>	<b>8,741</b>	<b>15</b>	<b>13,279</b>	<b>19</b>
VSU	100830	AUBURN UNIVERSITY AT MONTGOMER	AL	4,667	12	3,559	17	3,076	22	5,095	24	1,220	21	3,905	12	5,633	13	9,000	22	4,511	22	9,435	20
VSU	101480	JACKSONVILLE STATE UNIVERSITY	AL	6,024	7	6,298	6	3,496	18	4,340	25	1,562	18	3,849	14	4,837	22	8,189	24	5,143	18	7,873	24
VSU	128771	CENTRAL CONNECTICUT STATE UNIVERSITY	CT	9,384	2	8,687	2	3,121	21	6,339	16	1,817	10	4,170	8	5,334	18	10,509	14	4,897	21	10,950	10
VSU	130776	WESTERN CONNECTICUT STATE UNIVERSITY	CT	4,267	14	4,162	13	3,810	14	7,560	8	1,607	15	5,161	4	5,554	15	12,721	5	5,203	17	9,237	21
VSU	130934	DELAWARE STATE UNIVERSITY	DE	2,013	22	2,594	23	8,173	1	10,932	1	1,936	9	6,368	2	7,843	3	17,301	1	10,218	2	17,286	1
VSU	138983	AUGUSTA STATE UNIVERSITY	GA	3,360	16	3,647	15	3,047	23	6,538	14	1,645	13	3,411	19	4,324	23	9,949	17	4,963	20	9,618	17
VSU	139719	FORT VALLEY STATE COLLEGE	GA	1,763	24	2,206	25	6,436	4	9,952	3	1,451	19	2,853	21	6,303	9	12,805	4	8,349	4	14,631	2
VSU	151324	INDIANA STATE UNIVERSITY	IN	9,805	1	9,469	1	6,270	5	8,881	5	1,997	7	3,932	10	8,560	1	12,814	3	8,077	6	11,415	9
VSU	157386	MOREHEAD STATE UNIVERSITY	KY	6,179	6	6,757	5	4,306	12	6,414	15	1,726	12	3,480	17	5,517	16	9,894	19	5,830	15	8,502	22
VSU	162283	COPPIN STATE COLLEGE	MD	1,579	25	2,757	21	7,958	2	6,756	11	2,035	6	3,759	15	5,723	11	10,514	13	10,350	1	11,805	6
VSU	165866	FRAMINGHAM STATE COLLEGE	MA	4,304	13	4,072	14	3,323	20	5,716	19	1,617	14	3,546	16	5,220	21	9,262	21	4,487	23	9,579	18
VSU	175616	DELTA STATE UNIVERSITY	MS	3,039	19	3,234	19	3,875	13	6,539	13	1,810	11	3,361	20	5,342	17	9,900	18	5,372	16	9,579	19
VSU	175856	JACKSON STATE UNIVERSITY	MS	5,961	8	5,888	8	3,586	17	7,329	9	1,938	8	3,923	11	5,592	14	11,252	9	5,907	14	11,888	5
VSU	181215	UNIVERSITY OF NEBRASKA AT KEARNEY	NE	6,987	3	5,517	10	1,983	25	5,378	22	1,235	20	2,524	22	4,075	24	7,903	25	3,305	25	7,598	25
VSU	196121	SUNY COLLEGE AT BROCKPORT	NY	6,701	5	6,859	4	5,996	7	6,610	12	1,589	16	4,190	7	7,411	4	10,800	12	6,710	9	10,290	14
VSU	198543	FAYETTEVILLE STATE UNIVERSITY	NC	2,178	21	3,420	18	7,092	3	9,041	4	1,132	24	2,175	24	5,237	20	11,216	10	8,895	3	11,531	7
VSU	199157	NORTH CAROLINA CENTRAL UNIVERSITY	NC	4,079	15	4,405	12	6,178	6	10,309	2	1,218	22	2,259	23	6,850	6	12,567	6	7,894	7	13,747	3
VSU	199281	UNIVERSITY OF NORTH CAROLINA-PEMBROKE	NC	2,317	20	2,746	22	5,547	9	8,862	6	670	25	1,586	25	5,245	19	10,448	15	6,315	13	10,659	11
VSU	211361	CALIFORNIA UNIVERSITY OF PENNSYLVANIA	PA	5,320	10	5,126	11	3,660	16	6,104	17	2,449	4	5,188	3	6,340	8	11,292	8	6,489	11	11,528	8
VSU	211644	CLARION UNIVERSITY OF PENNSYLVANIA	PA	5,750	9	5,647	9	3,783	15	5,795	18	2,555	3	5,123	5	6,453	7	10,918	11	6,416	12	10,494	12
VSU	218061	FRANCIS MARION UNIVERSITY	SC	3,333	17	2,880	20	3,346	19	5,435	21	1,574	17	4,099	9	5,693	12	9,534	20	5,036	19	9,652	16
VSU	228529	TARLETON STATE UNIVERSITY	TX	4,876	11	5,942	7	2,381	24	5,138	23	1,214	23	3,435	18	2,950	25	8,573	23	3,859	24	7,963	23
VSU	235097	EASTERN WASHINGTON UNIVERSITY	WA	6,967	4	7,780	3	4,824	11	5,652	20	2,040	5	4,721	6	6,147	10	10,373	16	6,631	10	10,070	15
VSU	240426	UNIVERSITY OF WISCONSIN-SUPERIOR	WI	1,982	23	2,396	24	5,297	10	6,909	10	2,997	2	6,972	1	6,859	5	13,880	2	7,062	8	10,395	13
<b>VSU</b>	<b>234155</b>	<b>VIRGINIA STATE UNIVERSITY</b>	<b>VA</b>	<b>3,262</b>	<b>18</b>	<b>3,596</b>	<b>16</b>	<b>5,756</b>	<b>8</b>	<b>7,885</b>	<b>7</b>	<b>3,256</b>	<b>1</b>	<b>3,875</b>	<b>13</b>	<b>8,174</b>	<b>2</b>	<b>11,760</b>	<b>7</b>	<b>8,313</b>	<b>5</b>	<b>12,829</b>	<b>4</b>
RBC	101143	ENTERPRISE STATE JUNIOR COLLEG	AL	1,484	5	1,107	16	2,496	18	4,132	15	801	20	2,214	11	3,296	19	6,346	17	3,970	22	6,870	17
RBC	101602	LURLEEN B WALLACE STATE JUNIOR	AL	784	17	666	22			4,507	13	844	19	2,139	12	844	25	6,647	14	4,234	19	6,576	19
RBC	102076	SNEAD STATE COMMUNITY COLLEGE	AL	1,054	9	1,186	13	2,405	19	4,025	17	774	21	1,770	19	3,179	20	5,795	18	3,037	25	5,097	23
RBC	109907	BARSTOW COLLEGE	CA	1,005	12	1,368	10	2,892	14	4,781	12	187	25	289	23	3,079	21	5,070	21	4,768	13	6,934	16
RBC	124113	TAFT COLEGE	CA	492	21	2,784	1	521	24	2,902	22	640	22	59	24	1,161	24	2,962	24	9,472	1	4,374	24
RBC	138901	ATLANTA METROPOLITAN COLLEGE	GA	984	13	1,138	14	3,672	6	7,295	1	1,478	7	2,781	7	5,150	6	10,075	1	5,463	8	10,503	1
RBC	139010	BAINBRIDGE COLLEGE	GA	489	22	721	20	4,771	4	6,538	4	1,302	9	2,010	13	5,973	3	8,548	6	7,451	2	8,733	8
RBC	139621	EAST GEORGIA COLLEGE	GA	338	24	984	17	4,655	3	5,256	8	1,129	14	1,609	21	5,884	4	8,865	13	5,959	6	7,042	14
RBC	139773	GAINESVILLE COLLEGE	GA	1,679	3	2,177	4	2,550	17	5,226	9	1,206	11	1,881	15	3,756	16	7,107	11	3,947	23	7,589	10
RBC	140483	MIDDLE GEORGIA COLLEGE	GA	1,046	10	1,486	8	5,250															

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
RBC	196699	SUNY ULSTER COUNTY COMMUNITY COLLEGE	NY	1,858	2	1,835	7	1,922	22	2,520	23	1,527	4	2,944	4	3,449	18	5,464	20	6,499	4	9,214	5
RBC	203465	KENT STATE UNIVERSITY-STARK CAMPUS	OH	1,171	8	2,058	5	2,400	20	3,681	20	2,722	1	4,198	1	5,121	7	7,880	8	4,905	10	6,250	20
RBC	218654	UNIVERSITY OF SOUTH CAROLINA AT BEAUFORT	SC	523	20	696	21	2,394	21	3,749	18	1,572	2	2,844	6	3,967	14	6,593	15	4,043	21	7,410	12
RBC	218681	UNIVERSITY OF SOUTH CAROLINA AT SALKEHAT	SC	397	23	506	24	3,114	10	5,017	11	1,406	8	2,317	9	4,520	11	7,335	10	4,836	11	7,511	11
RBC	218690	UNIVERSITY OF SOUTH CAROLINA AT SUMTER	SC	893	15	780	19	3,152	8	6,186	5	1,563	3	2,713	8	4,715	9	8,899	4	4,813	12	8,786	7
RBC	221096	MOTLOW STATE COMMUNITY COLLEGE	TN	1,506	4	2,252	3	3,127	9	3,733	19	934	18	1,749	20	4,061	13	5,482	19	4,537	16	6,198	22
RBC	234711	BIG BEND COMMUNITY COLLEGE	WA	1,205	7	1,376	9	3,979	5	5,669	6	1,176	13	3,143	2	5,155	5	8,812	5	5,846	7	10,126	2
RBC	234845	CENTRALIA COLLEGE	WA	2,047	1	1,968	6	2,680	15	4,410	14	324	24	3,069	3	3,004	22	7,478	9	4,424	17	8,221	9
RBC	236258	PENINSULA COLLEGE	WA	1,378	6	2,369	2	3,037	12	3,588	21	441	23	1,328	22	3,479	17	4,916	22	4,224	20	7,158	13
<b>RBC</b>	<b>233338</b>	<b>RICHARD BLAND COLLEGE</b>	<b>VA</b>	<b>804</b>	<b>16</b>	<b>911</b>	<b>18</b>	<b>3,079</b>	<b>11</b>	<b>5,145</b>	<b>10</b>	<b>1,509</b>	<b>5</b>	<b>1,843</b>	<b>17</b>	<b>4,588</b>	<b>10</b>	<b>6,987</b>	<b>12</b>	<b>4,738</b>	<b>14</b>	<b>7,005</b>	<b>15</b>
BRCC	104160	ARIZONA WESTERN COLLEGE	AZ	2,283	3	2,586	8	3,906	7	6,405	6	737	13	1,679	13	4,643	8	8,083	6	5,538	4	8,844	5
BRCC	114938	GAVILAN COLLEGE	CA	1,768	8	2,781	7	4,433	5	7,486	4	200	20	208	20	4,633	9	7,694	7	3,566	19	6,914	14
BRCC	144564	DANVILLE AREA COMMUNITY COLLEGE	IL	1,830	7	1,569	14	2,644	16	5,129	10	1,140	4	2,556	4	3,784	15	7,685	8	4,628	9	8,461	7
BRCC	146418	KISHWAUKEE COLLEGE	IL	1,765	9	2,284	10	2,416	18	3,185	19	871	11	1,861	8	3,287	18	5,046	19	3,595	18	5,755	19
BRCC	146506	LAKE LAND COLLEGE	IL	2,475	1	3,658	2	2,231	20	3,983	16	954	6	1,740	11	3,185	19	5,723	16	3,765	16	8,466	6
BRCC	148991	SPOON RIVER COLLEGE	IL	1,028	19	1,210	19	2,560	17	3,846	18	1,022	5	1,865	7	3,582	16	5,711	17	3,921	14	6,202	16
BRCC	165981	GREENFIELD COMMUNITY COLLEGE	MA	1,386	14	1,404	17	4,171	6	7,935	1	1,332	2	2,777	2	5,503	2	10,712	1	5,322	6	11,386	2
BRCC	172307	SOUTHWESTERN MICHIGAN COLLEGE	MI	1,663	11	1,670	13	2,888	15	6,228	7	1,195	3	2,145	6	4,084	12	8,372	5	3,763	17	8,206	9
BRCC	191199	FINGER LAKES COMMUNITY COLLEGE	NY	2,234	4	3,015	4	3,647	9	4,445	11	1,706	1	2,793	1	5,352	4	7,238	10	5,454	5	7,885	10
BRCC	199768	SURRY COMMUNITY COLLEGE	NC	1,606	12	1,940	12	3,545	10	6,145	8	429	18	1,368	19	3,974	13	7,513	9	4,033	13	7,339	12
BRCC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	15	1,315	18	4,423	2	7,835	2	343	19	1,470	16	5,266	5	9,305	2	5,270	7	9,802	3
BRCC	210234	TREASURE VALLEY COMMUNITY COLLEGE	OR	840	20	1,070	20	5,409	1	6,441	5	904	9	2,597	3	6,313	1	9,038	4	6,758	1	13,535	1
BRCC	220400	JACKSON STATE COMMUNITY COLLEGE	TN	1,704	10	2,529	9	3,421	11	4,075	14	872	10	1,858	9	4,294	10	5,933	13	4,399	11	6,127	17
BRCC	222062	WALTERS STATE COMMUNITY COLLEGE	TN	2,083	5	3,885	1	3,784	8	3,930	17	931	8	1,653	14	4,715	7	5,583	18	4,958	8	6,048	18
BRCC	224110	NORTH CENTRAL TEXAS COLLEGE	TX	1,554	13	3,011	5	2,299	19	2,996	20	713	14	1,525	15	3,012	20	4,520	20	3,089	20	4,169	20
BRCC	236887	WALLA WALLA COMMUNITY COLLEGE	WA	2,392	2	2,806	6	3,040	13	4,445	12	525	17	1,469	17	3,565	17	5,914	14	4,550	10	8,421	8
BRCC	240620	LARAMIE COUNTY COMMUNITY COLLEGE	WY	1,970	6	1,989	11	4,793	3	7,510	3	707	15	1,696	12	5,500	3	9,206	3	5,673	2	9,251	4
BRCC	240666	SHERIDAN COLLEGE	WY	1,128	17	1,533	16	4,535	4	5,641	9	664	16	1,440	18	5,199	6	7,082	11	5,671	3	7,787	11
BRCC	262031	ST CHARLES COUNTY COMMUNITY COLLEGE	MO	1,097	18	3,292	3	3,268	12	4,004	15	935	7	1,809	10	4,203	11	5,813	15	4,166	12	6,815	15
<b>BRCC</b>	<b>231536</b>	<b>BLUE RIDGE COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,290</b>	<b>16</b>	<b>1,540</b>	<b>15</b>	<b>2,968</b>	<b>14</b>	<b>4,210</b>	<b>13</b>	<b>843</b>	<b>12</b>	<b>2,329</b>	<b>5</b>	<b>3,811</b>	<b>14</b>	<b>6,540</b>	<b>12</b>	<b>3,901</b>	<b>15</b>	<b>6,918</b>	<b>13</b>
CVCC	104160	ARIZONA WESTERN COLLEGE	AZ	2,283	3	2,586	10	3,906	9	6,405	7	737	13	1,679	11	4,643	9	8,083	6	5,538	1	8,844	5
CVCC	104425	COCHISE COLLEGE	AZ	2,556	6	2,577	11	3,957	7	6,541	6	1,096	6	1,824	9	5,054	3	8,365	4	5,507	3	8,359	8
CVCC	114938	GAVILAN COLLEGE	CA	1,768	14	2,781	9	4,433	1	7,486	4	200	20	208	20	4,633	10	7,694	10	3,566	17	6,914	14
CVCC	123563	SOLANO COUNTY COMMUNITY COLLEGE DISTRICT	CA	4,504	2	5,580	1	3,554	11	5,127	13	268	19	477	19	3,822	16	5,604	19	4,036	14	6,567	17
CVCC	126207	AIMS COMMUNITY COLLEGE	CO	3,875	3	3,711	4	2,444	16	5,206	12	946	7	2,093	7	3,390	17	7,299	13	3,226	19	7,471	11
CVCC	126289	ARAPAHOE COMMUNITY COLLEGE	CO	3,484	4	3,652	5	1,709	20	2,620	20	1,564	3	3,459	2	3,273	19	6,079	16	3,170	20	6,575	16
CVCC	127908	RED ROCKS COMMUNITY COLLEGE	CO	2,446	7	3,822	3	2,189	19	2,990	19	1,184	5	3,054	4	3,373	18	6,044	17	3,768	16	6,027	19
CVCC	130040	NORTHWESTERN CONNECTICUT COMMUNITY COLLEGE	CT	1,054	18	797	20	4,405	2	9,231	1	818	12	2,410	6	5,224	2	11,641	1	4,159	11	12,883	1
CVCC	146603	LEWIS AND CLARK COMMUNITY COLLEGE	IL	2,689	5	3,439	6	2,336	17	3,542	17	682	15	1,468	15	3,017	20	5,010	20	3,312	18	5,999	20
CVCC	162122	COLLEGE OF SOUTHERN MARYLAND	MD	2,239	10	3,428	7	3,075	15	4,582	15	1,679	2	3,251	3	4,754	7	7,833	7	4,714	6	7,957	9
CVCC	165981	GREENFIELD COMMUNITY COLLEGE	MA	1,386	14	1,404	19	4,171	4	7,935	2	1,332	4	2,777	5	5,503	1	10,712	2	5,322	4	11,386	2
CVCC	182564	WESTERN NEVADA COMMUNITY COLLEGE	NV	1,035	19	2,156	14	3,829	10	6,341	8	905	9	1,490	14	4,733	8	7,832	8	5,121	5	8,427	7
CVCC	188137	SANTA FE COMMUNITY COLLEGE	NM	982	20	1,753	18	4,016	6	7,722	3	823	11	1,580	12	4,839	5	9,302	3	5,535	2	10,319	4
CVCC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	8	2,328	13	3,914	8	6,798	5	391	18	1,408	17	4,305	11	8,206	5	4,362	9	8,503	6
CVCC	198570	GASTON COLLEGE	NC	2,045	11	2,468	12	4,374	3	6,052	11	417	17	1,421	16	4,791	6	7,473	12	4,469	8	7,750	10
CVCC	199768	SURRY COMMUNITY COLLEGE	NC	1,606	15	1,940	16	3,545	12	6,145	9	429	16	1,368	18	3,974	15	7,513	11	4,033	15	7,339	13
CVCC	211927	DELAWARE COUNTY COMMUNITY COLLEGE	PA	4,696	1	5,235	2	2,320	18	3,435	18	1,781	1	3,605	1	4,101	13	7,040	15	4,292	10	7,417	12
CVCC	226806	MIDLAND COLLEGE	TX	2,004	12	2,793	8	4,147	5	6,105	10	729	14	1,712	10	4,876	4	7,816	9	4,493	7	10,696	3
CVCC	228608	TEMPLE COLLEGE	TX	1,494	16	2,049	15	3,253	13	5,047	14	923	8	2,008	8	4,176	12	7,055	14	4,151	12	6,739	15
<b>CVCC</b>	<b>231697</b>	<b>CENTRAL VIRGINIA COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,857</b>	<b>13</b>	<b>1,874</b>	<b>17</b>	<b>3,140</b>	<b>14</b>	<b>4,284</b>	<b>16</b>	<b>875</b>	<b>10</b>	<b>1,532</b>	<b>13</b>	<b>4,015</b>	<b>14</b>	<b>5,815</b>	<b>18</b>	<b>4,043</b>	<b>13</b>	<b>6,180</b>	<b>18</b>
DCC	104425	COCHISE COLLEGE	AZ	2,556	6																		

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
DCC	130606	TUNXIS COMMUNITY COLLEGE	CT	1,570	11	1,735	13	2,568	15	6,663	7	1,073	6	2,855	4	3,641	14	9,519	4	3,620	16	10,778	4
DCC	140012	GWINNETT TECHNICAL COLLEGE	GA	1,479	14	3,209	6	4,288	8	4,238	15	907	9	2,003	9	5,194	6	6,241	14	5,466	3	5,968	18
DCC	144209	CITY COLLEGES OF CHICAGO-HAROLD WASHINGTON	IL	3,838	3	4,502	2	2,318	17	3,823	17	526	14	3,510	1	2,844	18	7,333	12	3,115	19	6,464	15
DCC	162122	COLLEGE OF SOUTHERN MARYLAND	MD	2,239	8	3,428	5	3,075	13	4,582	13	1,679	2	3,251	2	4,754	11	7,833	10	4,714	8	7,957	9
DCC	165981	GREENFIELD COMMUNITY COLLEGE	MA	1,386	15	1,404	14	4,171	9	7,935	3	1,332	3	2,777	5	5,503	3	10,712	2	5,322	5	11,386	2
DCC	167525	QUINCY COLLEGE	MA	1,711	10			44	20			2,386	1			2,430	19			2,481	20		
DCC	177250	EAST CENTRAL COLLEGE	MO	1,570	12	1,975	11	1,146	19	4,004	16	695	12	1,663	12	1,841	20	5,667	18	3,795	14	6,714	13
DCC	198321	CLEVELAND COMMUNITY COLLEGE	NC	740	20	1,224	18	6,172	1	7,586	5	361	19	880	17	6,533	1	8,467	8	6,005	1	6,984	12
DCC	198376	DAVIDSON COUNTY COMMUNITY COLLEGE	NC	1,297	16	1,371	15	5,208	2	8,795	2	390	17	1,637	13	5,598	2	10,432	3	4,548	10	11,164	3
DCC	198570	GASTON COLLEGE	NC	2,045	9	2,468	8	4,374	7	6,052	10	417	16	1,421	15	4,791	10	7,473	11	4,469	12	7,750	10
DCC	199485	ROCKINGHAM COMMUNITY COLLEGE	NC	1,002	18	1,304	16	4,722	3	7,771	4	435	15	1,534	14	5,157	7	9,305	6	5,433	4	8,586	7
DCC	222567	ALVIN COMMUNITY COLLEGE	TX	2,652	5	2,088	10	3,931	11	7,440	6	604	13	1,905	10	4,536	12	9,345	5	4,661	9	9,311	5
DCC	229504	VERNON REGIONAL JUNIOR COLLEGE	TX	999	19	1,252	17	4,642	5	6,309	9	816	11	2,258	7	5,458	4	8,567	7	5,037	7	8,648	6
<b>DCC</b>	<b>231882</b>	<b>DANVILLE COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,521</b>	<b>13</b>	<b>1,887</b>	<b>12</b>	<b>3,194</b>	<b>12</b>	<b>4,333</b>	<b>14</b>	<b>992</b>	<b>7</b>	<b>1,357</b>	<b>16</b>	<b>4,186</b>	<b>13</b>	<b>5,690</b>	<b>17</b>	<b>4,482</b>	<b>11</b>	<b>6,321</b>	<b>16</b>
DLCC	144564	DANVILLE AREA COMMUNITY COLLEGE	IL	1,830	3	1,569	6	2,644	19	5,129	15	1,140	5	2,556	5	3,784	19	7,685	14	4,628	18	8,461	14
DLCC	154934	COLBY COMMUNITY COLLEGE	KS	933	12	1,224	10	3,386	17	3,781	19	983	8	1,990	9	4,370	17	5,771	19	5,246	15	6,132	19
DLCC	154998	DODGE CITY COMMUNITY COLLEGE	KS	1,312	7	1,174	12	4,007	13	6,767	8	749	13	1,570	12	4,756	15	8,337	11	5,357	13	8,806	11
DLCC	155104	GARDEN CITY COMMUNITY COLLEGE	KS	928	13	1,222	11	6,052	2	7,951	4	767	12	1,934	10	6,819	2	9,885	4	8,761	2	12,222	3
DLCC	155715	PRATT COMMUNITY COLLEGE	KS	639	19	800	17	5,542	3	6,737	9	801	11	1,523	13	6,343	3	8,260	12	7,977	3	8,783	12
DLCC	162104	CECIL COMMUNITY COLLEGE	MD	657	18	762	19	6,699	1	10,453	1	1,729	2	3,849	1	8,428	1	14,302	1	9,010	1	14,338	1
DLCC	171234	MONTCALM COMMUNITY COLLEGE	MI	957	11	762	19	3,241	18	9,199	3	1,033	7	2,258	8	4,274	18	11,457	2	4,551	19	11,700	4
DLCC	179715	NORTH CENTRAL MISSOURI COLLEGE	MO	482	20	912	15	2,194	20	3,836	18	1,070	6	2,325	7	3,263	20	6,161	18	4,279	20	5,631	20
DLCC	191199	FINGER LAKES COMMUNITY COLLEGE	NY	2,234	1	3,015	1	3,647	16	4,445	17	1,706	3	2,793	3	5,352	10	7,238	15	5,454	12	7,885	16
DLCC	197966	BEAUFORT COUNTY COMMUNITY COLLEGE	NC	757	17	861	16	5,322	6	9,394	2	401	17	1,402	18	5,724	8	10,796	3	5,958	7	11,146	5
DLCC	198233	CATAWBA VALLEY COMMUNITY COLLEGE	NC	1,486	5	2,046	2	4,345	11	6,703	10	612	16	1,423	17	4,957	13	8,126	13	4,926	17	8,636	13
DLCC	199087	NASH COMMUNITY COLLEGE	NC	795	15	1,152	13	5,431	4	7,092	7	387	18	1,361	19	5,818	7	8,452	10	5,863	8	8,944	10
DLCC	199892	WAYNE COMMUNITY COLLEGE	NC	1,614	4	1,692	4	4,307	12	1,101	20	371	19	1,489	14	4,677	16	2,589	20	5,043	16	9,747	8
DLCC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	6	1,315	9	4,923	7	7,835	5	343	20	1,470	15	5,266	11	9,305	5	5,270	14	9,802	7
DLCC	201973	CLARK STATE COMMUNITY COLLEGE	OH	1,180	8	1,597	5	3,834	15	4,713	16	2,027	1	3,774	2	5,861	6	8,486	8	6,027	6	7,598	18
DLCC	210234	TREASURE VALLEY COMMUNITY COLLEGE	OR	840	14	1,070	14	5,409	5	6,441	11	904	10	2,597	4	6,313	4	9,038	7	6,758	4	13,535	2
DLCC	218858	CENTRAL CAROLINA TECHNICAL COLLEGE	SC	1,051	10	1,425	8	4,626	9	6,027	12	1,422	4	2,434	6	6,049	5	8,461	9	6,626	5	10,032	6
DLCC	240620	LARAMIE COUNTY COMMUNITY COLLEGE	WY	1,970	2	1,989	3	4,793	8	7,510	6	707	14	1,696	11	5,500	9	9,206	6	5,673	9	9,251	9
DLCC	240666	SHERIDAN COLLEGE	WY	1,128	9	1,533	7	4,535	10	5,641	14	664	15	1,440	16	5,199	12	7,082	16	5,671	10	7,787	17
<b>DLCC</b>	<b>231873</b>	<b>DABNEY S LANCASTER COMMUNITY COLLEGE</b>	<b>VA</b>	<b>773</b>	<b>16</b>	<b>766</b>	<b>18</b>	<b>3,837</b>	<b>14</b>	<b>5,657</b>	<b>13</b>	<b>920</b>	<b>9</b>	<b>1,304</b>	<b>20</b>	<b>4,757</b>	<b>14</b>	<b>6,961</b>	<b>17</b>	<b>5,518</b>	<b>11</b>	<b>8,289</b>	<b>15</b>
ESCC	154129	NORTHWEST IOWA COMMUNITY COLLEGE	IA	481	15	602	15	6,394	6	8,073	8	1,555	3	3,349	4	7,949	2	11,422	6	8,807	2	11,992	3
ESCC	154642	ALLEN COUNTY COMMUNITY COLLEGE	KS	694	10	1,137	5	3,324	15	3,927	18	549	12	1,154	19	3,873	17	5,082	20	5,129	12	4,984	20
ESCC	154925	COFFEYVILLE COMMUNITY COLLEGE	KS	1,068	2	1,005	7	2,782	18	5,368	16	586	10	1,652	11	3,368	19	7,019	17	3,940	19	8,223	15
ESCC	168883	BAY DE NOC COMMUNITY COLLEGE	MI	1,534	1	1,436	1	2,019	19	4,574	17	1,192	5	2,200	9	3,210	20	6,774	18	3,730	20	7,765	16
ESCC	169974	GLEN OAKS COMMUNITY COLLEGE	MI	741	7	892	8	4,436	12	3,033	20	1,081	6	2,222	8	5,518	10	5,255	19	5,793	10	9,917	11
ESCC	171234	MONTCALM COMMUNITY COLLEGE	MI	957	4	762	10	3,241	17	9,199	4	1,033	7	2,258	7	4,274	16	11,457	5	4,551	16	11,700	6
ESCC	186469	SALEM COMMUNITY COLLEGE	NJ	679	11	691	11	3,271	16	5,710	15	1,603	1	2,979	5	4,874	14	8,688	12	5,954	8	9,900	12
ESCC	197814	COLLEGE OF THE ALBEMARLE	NC	1,038	3	1,341	2	4,513	11	7,999	9	377	16	1,422	15	4,890	13	9,421	9	4,694	14	8,541	14
ESCC	197850	SOUTH PIEDMONT COMMUNITY COLLEGE	NC	384	18	212	20	6,717	4	36,180	1	273	19	6,273	1	6,990	6	42,453	1	5,245	11	46,238	1
ESCC	198039	BLUE RIDGE COMMUNITY COLLEGE	NC	708	9	1,009	6	7,015	3	8,830	5	567	11	2,003	10	7,582	3	10,834	7	7,282	6	11,009	7
ESCC	198084	BRUNSWICK COMMUNITY COLLEGE	NC	382	19	609	14	7,696	1	10,085	2	422	14	1,445	14	8,118	1	11,530	3	8,545	3	13,107	2
ESCC	198206	CARTERET COMMUNITY COLLEGE	NC	841	5	875	9	4,985	9	8,315	6	367	17	1,410	17	5,353	11	9,726	8	5,101	13	7,614	17
ESCC	198321	CLEVELAND COMMUNITY COLLEGE	NC	740	8	1,224	3	6,172	7	7,586	11	361	18	880	20	6,533	7	8,467	14	6,005	7	6,984	19
ESCC	198914	MAYLAND COMMUNITY COLLEGE	NC	479	16	576	17	7,323	2	9,941	3	42	20	1,544	12	7,364	5	11,485	4	7,506	4	11,936	5
ESCC	199087	NASH COMMUNITY COLLEGE	NC	795	6	1,152	4	5,431	8	7,092	12	387	15	1,361	18	5,818	8	8,452	15	5,863	9	8,944	13
ESCC	199795	TRI-COUNTY COMMUNITY COLLEGE	NC	490	14	616	13	3,976	13	7,842	10	548	13	1,417	16	4,523	15	9,259	10	4,551	17	9,982	10
ESCC	200192	LAKE REGION STATE COLLEGE	ND	567	12	650	12	2,009	20	3,782	19	1,597	2	3,397	3	3,606	18	7,179	16	4,071	18	7,490	18
ESCC	2178																						

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
GCC	136516	POLK COMMUNITY COLLEGE	FL	3,159	3	3,019	4	2,798	13	4,621	14	950	9	2,320	7	3,747	14	6,941	12	3,998	13	7,333	14
GCC	148292	RICHLAND COMMUNITY COLLEGE	IL	1,846	9	1,755	13	2,631	17	4,969	13	880	12	1,531	17	3,511	16	6,500	15	3,697	17	8,504	8
GCC	148672	SAUK VALLEY COMMUNITY COLLEGE	IL	1,588	12	1,437	16	2,552	19	3,414	20	800	15	1,689	16	3,352	17	5,102	20	4,553	10	8,496	9
GCC	162690	HAGERSTOWN COMMUNITY COLLEGE	MD	1,524	13	1,489	15	3,190	11	6,091	11	1,470	1	4,028	1	4,659	9	10,120	4	5,153	5	10,492	6
GCC	165194	CAPE COD COMMUNITY COLLEGE	MA	2,551	6	1,882	12	2,713	16	7,460	4	1,469	2	2,843	3	4,182	12	10,304	3	3,703	16	11,221	3
GCC	165981	GREENFIELD COMMUNITY COLLEGE	MA	1,386	15	1,404	17	4,171	4	7,935	2	1,332	3	2,777	4	5,503	4	10,712	1	5,322	4	11,386	2
GCC	172307	SOUTHWESTERN MICHIGAN COLLEGE	MI	1,663	11	1,670	14	2,888	12	6,228	9	1,195	6	2,145	8	4,084	13	8,372	8	3,763	14	8,206	12
GCC	172671	WEST SHORE COMMUNITY COLLEGE	MI	695	20	744	19	5,062	2	8,025	1	1,099	7	1,951	11	6,160	1	9,976	5	5,504	3	12,057	1
GCC	174376	NORTH HENNEPIN COMMUNITY COLLEGE	MN	3,316	1	3,089	3	1,902	20	3,489	19	1,311	4	3,300	2	3,213	20	6,789	13	3,236	19	7,012	16
GCC	182564	WESTERN NEVADA COMMUNITY COLLEGE	NV	1,035	17	2,156	8	3,829	7	6,341	8	905	11	1,490	18	4,733	7	7,832	10	5,121	6	8,427	11
GCC	183877	BURLINGTON COUNTY COLLEGE	NJ	3,175	2	3,743	1	3,566	9	4,095	18	1,232	5	2,553	6	4,798	6	6,649	14	5,084	7	6,386	18
GCC	187994	NEW MEXICO STATE UNIVERSITY-ALAMOGORDO	NM	887	18	1,031	18	2,592	18	5,235	12	731	17	1,177	20	3,323	19	6,412	16	3,529	18	6,972	17
GCC	208318	CENTRAL OREGON COMMUNITY COLLEGE	OR	1,510	14	2,268	7	5,401	1	6,606	6	737	16	2,123	9	6,139	2	8,729	7	5,736	2	8,481	10
GCC	219879	CLEVELAND STATE COMMUNITY COLLEGE	TN	1,781	10	2,018	10	3,523	10	4,543	15	830	14	1,736	14	4,353	11	6,279	17	4,643	9	6,234	19
GCC	222567	ALVIN COMMUNITY COLLEGE	TX	2,652	4	2,088	9	3,931	6	7,440	5	604	19	1,905	13	4,536	10	9,345	6	4,661	8	9,311	7
GCC	226806	MIDLAND COLLEGE	TX	2,004	7	2,793	6	4,147	5	6,105	10	729	18	1,712	15	4,876	5	7,816	11	4,493	11	10,696	5
GCC	236656	SOUTH PUGET SOUND COMMUNITY COLLEGE	WA	2,003	8	2,903	5	2,733	15	4,144	16	599	20	2,111	10	3,332	18	6,255	18	826	20	7,506	13
<b>GCC</b>	<b>232195</b>	<b>GERMANNA COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,096</b>	<b>16</b>	<b>1,937</b>	<b>11</b>	<b>2,745</b>	<b>14</b>	<b>4,123</b>	<b>17</b>	<b>851</b>	<b>13</b>	<b>1,484</b>	<b>19</b>	<b>3,596</b>	<b>15</b>	<b>5,607</b>	<b>19</b>	<b>3,730</b>	<b>15</b>	<b>5,882</b>	<b>20</b>
JSRCC	130396	GATEWAY COMMUNITY COLLEGE	CT	1,468	19	2,092	20	2,905	12	6,657	7	1,087	13	2,918	7	3,992	15	9,575	3	3,799	16	10,395	2
JSRCC	165112	BUNKER HILL COMMUNITY COLLEGE	MA	3,917	9	3,628	13	2,342	19	6,679	5	1,134	12	2,627	11	3,476	18	9,307	6	3,633	17	10,214	4
JSRCC	166647	MASSACHUSETTS BAY COMMUNITY COLLEGE	MA	2,758	14	2,932	15	2,585	16	5,882	11	1,060	14	3,538	3	3,645	17	9,419	4	3,457	18	9,824	5
JSRCC	166823	MASSASOIT COMMUNITY COLLEGE	MA	4,270	7	4,152	10	2,716	15	6,190	9	1,424	8	2,365	12	4,140	11	8,555	8	4,238	13	8,676	9
JSRCC	167312	NORTH SHORE COMMUNITY COLLEGE	MA	3,333	13	3,654	12	4,276	4	7,049	1	1,588	4	2,797	8	5,864	3	9,846	1	5,253	4	11,018	1
JSRCC	167534	QUINSIGAMOND COMMUNITY COLLEGE	MA	2,558	15	3,351	14	3,242	9	5,757	12	849	16	2,195	14	4,090	13	7,951	12	4,026	15	8,454	11
JSRCC	186034	PASSAIC COUNTY COMMUNITY COLLEGE	NJ	1,432	20	2,444	17	5,239	1	5,574	13	1,947	1	2,992	6	7,185	1	5,566	7	7,374	1	9,176	7
JSRCC	187198	UNION COUNTY COLLEGE	NJ	5,231	4	5,846	6	2,981	10	3,655	19	1,593	3	3,328	5	4,574	8	6,983	17	4,771	7	7,043	17
JSRCC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	18	2,720	16	4,901	2	6,673	6	39	20	1,475	18	4,939	4	8,148	11	5,263	3	8,177	12
JSRCC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	16	2,328	18	3,914	5	6,798	3	391	19	1,408	19	4,305	9	8,206	10	4,362	9	8,503	10
JSRCC	203599	LAKELAND COMMUNITY COLLEGE	OH	3,765	10	4,106	11	3,344	7	6,688	4	1,501	6	2,675	9	4,845	5	9,363	5	4,311	11	9,111	8
JSRCC	205470	SINCLAIR COMMUNITY COLLEGE	OH	8,231	1	10,547	1	2,823	13	6,000	10	1,355	10	1,837	16	4,178	10	7,837	13	4,320	10	7,898	14
JSRCC	207449	OKLAHOMA CITY COMMUNITY COLLEGE	OK	3,707	11	5,205	8	2,723	14	4,133	16	611	17	746	20	3,334	19	4,879	20	3,438	19	5,486	20
JSRCC	211927	DELAWARE COUNTY COMMUNITY COLLEGE	PA	4,696	6	5,235	7	2,320	20	3,435	20	1,781	2	3,605	2	4,101	12	7,040	16	4,292	12	7,417	15
JSRCC	213525	LEHIGH CARBON COMMUNITY COLLEGE	PA	1,820	17	2,139	19	2,532	17	4,128	17	1,552	5	3,647	1	4,084	14	7,775	15	4,730	8	9,578	6
JSRCC	217475	COMMUNITY COLLEGE OF RHODE ISLAND	RI	7,734	2	8,625	3	3,493	6	4,083	18	1,205	11	2,351	13	4,698	6	6,434	18	4,825	6	7,253	16
JSRCC	218353	MIDLANDS TECHNICAL COLLEGE	SC	4,241	8	5,945	5	3,245	8	5,166	14	1,383	9	2,633	10	4,628	7	7,799	14	5,017	5	7,991	13
JSRCC	247834	COLLIN COUNTY COMMUNITY COLLEGE-CENTRAL P	TX	3,508	12	7,494	4	2,442	18	6,952	2	472	18	1,559	17	2,914	20	8,511	9	3,267	20	6,779	19
JSRCC	434672/1	THE COMMUNITY COLLEGE OF BALTIMORE COUNTY	MD	5,499	3	10,112	2	4,533	3	6,201	8	1,446	7	3,375	4	5,979	2	9,576	2	6,376	2	10,356	3
<b>JSRCC</b>	<b>232414</b>	<b>J SARGEANT REYNOLDS COMMUNITY COLLEGE</b>	<b>VA</b>	<b>4,786</b>	<b>5</b>	<b>4,887</b>	<b>9</b>	<b>2,910</b>	<b>11</b>	<b>4,508</b>	<b>15</b>	<b>929</b>	<b>15</b>	<b>1,838</b>	<b>15</b>	<b>3,839</b>	<b>16</b>	<b>6,346</b>	<b>19</b>	<b>4,030</b>	<b>14</b>	<b>6,891</b>	<b>18</b>
JTCC	129729	NAUGATUCK VALLEY COMMUNITY COLLEGE	CT	2,118	13	2,826	13	2,977	14	7,156	5	1,130	11	2,983	6	4,107	12	10,139	3	3,791	16	11,024	1
JTCC	130396	GATEWAY COMMUNITY COLLEGE	CT	1,468	19	2,092	18	2,905	15	6,657	9	1,087	12	2,918	7	3,992	15	9,575	7	3,799	15	10,395	5
JTCC	144166	CITY COLLEGES OF CHICAGO-MALCOLM X COLLEG	IL	7,414	1	6,399	2	3,327	10	3,602	19	755	17	609	19	4,082	14	4,210	19	4,472	12	5,319	19
JTCC	155292	KANSAS CITY KANSAS COMMUNITY COLLEGE	KS	2,360	11	2,828	12	4,705	3	7,433	4	1,006	14	1,265	18	5,711	6	8,698	13	5,125	9	9,478	12
JTCC	162779	HOWARD COMMUNITY COLLEGE	MD	1,878	16	3,027	10	4,186	7	6,240	10	1,894	2	4,297	2	6,080	3	10,537	2	6,296	4	10,702	3
JTCC	165112	BUNKER HILL COMMUNITY COLLEGE	MA	3,917	9	3,628	13	2,342	19	6,679	5	1,134	12	2,627	11	3,476	18	9,307	10	3,633	17	10,214	7
JTCC	166647	MASSACHUSETTS BAY COMMUNITY COLLEGE	MA	2,758	14	2,932	15	2,585	16	5,882	11	1,060	14	3,538	4	3,645	18	9,419	4	3,457	20	9,824	10
JTCC	167312	NORTH SHORE COMMUNITY COLLEGE	MA	3,333	13	3,654	12	4,276	4	7,049	6	1,588	4	2,797	8	5,864	3	9,846	4	5,253	4	11,018	2
JTCC	184791	GLOUCESTER COUNTY COLLEGE	NJ	2,182	12	3,129	8	3,967	8	3,885	18	1,259	9	2,646	11	5,225	8	6,531	18	5,555	6	7,122	17
JTCC	187903	NEW MEXICO JUNIOR COLLEGE	NM	1,394	20			3,301	11			529	19			3,830	17			3,704	18		
JTCC	203599	LAKELAND COMMUNITY COLLEGE	OH	3,765	10	4,106	11	3,344	7	6,688	4	1,501	6	2,675	9	4,845	5	9,363	5	4,311	14	9,111	13
JTCC	213525	LEHIGH CARBON COMMUNITY COLLEGE	PA	1,820	17	2,139	19	2,532	17	4,128	17	1,552	5	3,647	3	4,084	13	7,775	14	4,730	10	9,578	11
JTCC	214111	MONTGOMERY COUNTY COMMUNITY COLLEGE	PA	4,021	3	5,083	3																

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
JTCC	434672/1	THE COMMUNITY COLLEGE OF BALTIMORE COUNTY	MD	5,499	2	10,112	1	4,533	5	6,201	11	1,446	7	3,375	5	5,979	4	9,576	6	6,376	3	10,356	6
JTCC	232450	JOHN TYLER COMMUNITY COLLEGE	VA	1,905	14	2,510	15	3,131	12	5,443	13	860	16	2,023	13	3,991	16	7,467	15	4,519	11	8,022	15
LFCC	104160	ARIZONA WESTERN COLLEGE	AZ	2,283	8	2,586	8	3,906	3	6,405	4	737	11	1,679	14	4,643	5	8,083	4	5,538	1	8,844	3
LFCC	104425	COCHISE COLLEGE	AZ	2,556	4	2,577	9	3,957	2	6,541	3	1,096	3	1,824	10	5,054	3	8,365	3	5,507	2	8,359	10
LFCC	127732	NORTHEASTERN JUNIOR COLLEGE	CO	1,214	18	1,884	15	3,806	4	3,169	20	949	7	2,409	5	4,755	4	5,578	17	5,010	5	5,237	20
LFCC	144564	DANVILLE AREA COMMUNITY COLLEGE	IL	1,830	12	1,569	17	2,644	13	5,129	7	1,140	2	2,556	3	3,784	8	7,685	5	4,628	6	8,461	7
LFCC	145831	ILLINOIS VALLEY COMMUNITY COLLEGE	IL	2,423	6	2,266	11	2,269	18	4,367	12	496	16	1,766	11	2,765	19	6,132	11	2,885	20	8,491	5
LFCC	146418	KISHWAUKEE COLLEGE	IL	1,765	13	2,284	10	2,416	17	3,185	19	871	9	1,861	9	3,287	14	5,046	20	3,595	18	5,755	19
LFCC	146506	LAKE LAND COLLEGE	IL	2,475	5	3,658	3	2,231	19	3,983	13	954	6	1,740	13	3,185	17	5,723	15	3,765	15	8,466	6
LFCC	147004	MCHENRY COUNTY COLLEGE	IL	1,637	14	2,698	7	3,294	7	7,606	2	967	5	2,408	6	4,261	6	10,014	1	4,278	9	10,227	1
LFCC	148292	RICHLAND COMMUNITY COLLEGE	IL	1,846	11	1,755	16	2,631	14	4,969	8	880	8	1,531	17	3,511	11	6,500	10	3,697	16	8,504	4
LFCC	148991	SPOON RIVER COLLEGE	IL	1,028	20	1,210	19	2,560	16	3,846	15	1,022	4	1,865	8	3,582	9	5,711	16	3,921	13	6,202	17
LFCC	154925	COFFEYVILLE COMMUNITY COLLEGE	KS	1,068	19	1,005	20	2,782	9	5,368	6	586	13	1,652	15	3,368	13	7,019	9	3,940	12	8,223	11
LFCC	191199	FINGER LAKES COMMUNITY COLLEGE	NY	2,234	9	3,015	5	3,647	5	4,445	9	1,706	1	2,793	2	5,352	1	7,238	8	5,454	3	7,885	14
LFCC	199768	SURRY COMMUNITY COLLEGE	NC	1,606	15	1,940	14	3,545	6	6,145	5	429	18	1,368	20	3,974	7	7,513	6	4,033	11	7,339	15
LFCC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	16	1,315	18	4,923	1	7,835	1	343	19	1,470	18	5,266	2	9,305	2	5,270	4	9,802	2
LFCC	234845	CENTRALIA COLLEGE	WA	2,047	10	1,968	13	2,680	12	4,410	11	324	20	3,069	1	3,004	18	7,478	7	4,424	8	8,221	12
LFCC	235103	EDMONDS COMMUNITY COLLEGE	WA	3,860	1	4,942	1	2,104	20	3,477	18	654	12	2,414	4	2,758	20	5,891	13	4,198	10	8,419	9
LFCC	236188	OLYMPIC COLLEGE	WA	3,285	2	3,883	2	2,728	11	3,725	16	485	17	1,752	12	3,213	16	5,477	18	3,675	17	6,723	16
LFCC	236638	SKAGIT VALLEY COLLEGE	WA	2,705	3	3,413	4	2,733	10	3,855	14	514	15	1,903	7	3,247	15	5,757	14	3,791	14	7,997	13
LFCC	236887	WALLA WALLA COMMUNITY COLLEGE	WA	2,392	7	2,806	6	3,040	8	4,445	10	525	14	1,469	19	3,565	10	5,914	12	4,550	7	8,421	8
LFCC	232755	LORD FAIRFAX COMMUNITY COLLEGE	VA	1,223	17	2,057	12	2,629	15	3,686	17	783	10	1,548	16	3,412	12	5,235	19	3,501	19	6,110	18
MECC	167534	QUINSIGAMOND COMMUNITY COLLEGE	MA	2,558	1	3,351	1	3,242	18	5,757	15	849	6	2,195	5	4,090	19	7,951	12	4,026	19	8,454	11
MECC	168883	BAY DE NOC COMMUNITY COLLEGE	MI	1,534	9	1,436	12	2,019	20	4,574	18	1,192	3	2,200	4	3,210	20	6,774	19	3,730	20	7,765	13
MECC	171155	MID MICHIGAN COMMUNITY COLLEGE	MI	1,111	16	1,371	15	2,806	19	4,538	19	1,350	2	2,633	1	4,156	18	7,171	16	4,551	14	7,068	18
MECC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	5	2,720	3	4,901	8	6,673	10	39	20	1,475	12	4,939	12	8,148	11	5,263	11	8,177	12
MECC	198251	CENTRAL CAROLINA COMMUNITY COLLEGE	NC	1,593	8	2,394	6	4,820	10	7,374	7	306	19	1,371	15	5,126	11	8,744	6	5,389	8	8,636	7
MECC	198321	CLEVELAND COMMUNITY COLLEGE	NC	740	20	1,224	19	6,172	1	7,586	6	361	16	880	20	6,533	3	8,467	8	6,005	3	6,984	19
MECC	198376	DAVIDSON COUNTY COMMUNITY COLLEGE	NC	1,297	14	1,371	14	5,208	5	8,795	2	390	14	1,637	8	5,598	5	10,432	2	4,548	15	11,164	2
MECC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	3	2,328	8	3,914	14	6,798	9	391	13	1,408	14	4,305	15	8,206	10	4,362	17	8,503	9
MECC	198570	GASTON COLLEGE	NC	2,045	4	2,468	5	4,374	13	6,052	12	417	10	1,421	13	4,791	14	7,473	13	4,469	16	7,750	14
MECC	198817	LENOIR COMMUNITY COLLEGE	NC	1,477	11	1,292	17	4,832	9	8,724	3	326	18	1,486	11	5,158	9	10,210	3	5,349	10	10,930	3
MECC	199087	NASH COMMUNITY COLLEGE	NC	795	19	1,152	20	5,431	3	7,092	8	387	15	1,361	16	5,818	4	8,452	9	5,863	4	8,944	5
MECC	199485	ROCKINGHAM COMMUNITY COLLEGE	NC	1,002	17	1,304	16	4,722	11	7,771	4	435	9	1,534	9	5,157	10	9,305	4	5,433	7	8,586	8
MECC	199494	ROWAN-CABARRUS COMMUNITY COLLEGE	NC	1,404	13	2,492	4	5,057	7	5,777	14	416	11	1,290	17	5,473	7	7,066	17	5,442	6	7,171	16
MECC	199786	ALAMANCE COMMUNITY COLLEGE	NC	1,637	7	1,828	10	5,202	6	6,048	13	350	17	1,130	19	5,552	6	7,178	15	5,378	9	7,689	15
MECC	199926	WILKES COMMUNITY COLLEGE	NC	1,162	15	1,397	13	6,150	2	7,687	5	394	12	1,235	18	6,544	2	8,922	5	6,934	2	9,852	4
MECC	218885	TRI-COUNTY TECHNICAL COLLEGE	SC	1,700	6	2,339	7	3,791	15	5,647	16	1,054	4	1,759	7	4,845	13	7,405	14	5,827	5	8,468	10
MECC	228608	TEMPLE COLLEGE	TX	1,494	10	2,049	9	3,253	17	5,047	17	923	5	2,008	6	4,176	17	7,055	18	4,151	18	6,739	20
MECC	229504	VERNON REGIONAL JUNIOR COLLEGE	TX	999	18	1,252	18	4,642	12	6,309	11	816	7	2,258	2	5,458	8	8,567	7	5,037	12	8,648	6
MECC	240170	WESTERN WISCONSIN TECHNICAL COLLEGE	WI	2,371	2	2,966	2	5,329	4	8,986	1	1,385	1	2,231	3	6,714	1	11,216	1	7,505	1	12,309	1
MECC	232788	MOUNTAIN EMPIRE COMMUNITY COLLEGE	VA	1,424	12	1,756	11	3,425	16	4,516	20	754	8	1,503	10	4,179	16	6,019	20	4,638	13	7,148	17
NRCC	130396	GATEWAY COMMUNITY COLLEGE	CT	1,468	17	2,092	13	2,905	16	6,657	7	1,087	9	2,918	2	3,992	16	9,575	4	3,799	17	10,395	4
NRCC	167905	SPRINGFIELD TECHNICAL COMMUNITY COLLEGE	MA	3,475	6	4,016	6	4,209	8	7,334	2	1,647	2	2,288	5	5,855	3	9,622	3	5,554	5	10,968	3
NRCC	168883	BAY DE NOC COMMUNITY COLLEGE	MI	1,534	16	1,436	16	2,019	20	4,574	14	1,192	5	2,200	7	3,210	19	6,774	15	3,730	18	7,765	10
NRCC	170240	HENRY FORD COMMUNITY COLLEGE	MI	7,440	1			2,498	18			1,573	3			4,071	15			4,434	13		
NRCC	181303	METROPOLITAN COMMUNITY COLLEGE AREA	NE	3,302	7	6,155	3	3,883	9	5,113	13	1,149	6	1,747	9	5,032	6	6,861	13	5,743	4	7,804	9
NRCC	185536	MIDDLESEX COUNTY COLLEGE	NJ	6,525	2	6,726	2	2,913	15	3,912	17	1,434	4	3,297	1	4,347	11	7,209	12	4,790	10	7,188	13
NRCC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	13	2,720	10	4,901	4	6,673	6	39	19	1,475	12	4,939	8	8,148	7	5,263	7	8,177	8
NRCC	198154	CAPE FEAR COMMUNITY COLLEGE	NC	1,550	15	3,543	8	4,935	3	5,379	10	36	20	1,417	14	4,971	7	6,797	14	5,093	9	7,004	14
NRCC	198570	GASTON COLLEGE	NC	2,045	11	2,468	11	4,374	7	6,052	9	417	17	1,421	13	4,791	9	7,473	11	4,469	12	7,750	11
NRCC	199768	SURRY COMMUNITY COLLEGE	NC	1,606	14	1,940	15	3,545	11	6,145	8	429											

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
NRCC	217615	AIKEN TECHNICAL COLLEGE	SC	914	20	1,427	17	4,425	6	5,324	12	1,938	1	2,296	4	6,363	2	7,620	8	6,915	2	8,338	7
NRCC	218830	SPARTANBURG TECHNICAL COLLEGE	SC	1,227	18	2,083	14	4,575	5	5,366	11	1,118	7	2,230	6	5,694	4	7,596	9	6,389	3	8,649	5
NRCC	221184	NASHVILLE STATE TECHNICAL INSTITUTE	TN	2,578	10	3,629	7	3,213	13	3,379	18	893	12	1,966	8	4,106	14	5,345	17	4,657	11	5,703	17
NRCC	221652	SOUTHWEST TENNESSEE COMMUNITY COLLEGE-MAC	TN	3,997	3			3,199	14			949	11			4,148	13			4,342	15		
NRCC	247834	COLLIN COUNTY COMMUNITY COLLEGE-CENTRAL P	TX	3,508	5	7,494	1	2,442	19	6,952	5	472	15	1,559	10	2,914	20	8,511	6	3,267	20	6,779	15
NRCC	232867	NEW RIVER COMMUNITY COLLEGE	VA	1,861	12	2,257	12	3,231	12	4,154	15	969	10	1,407	15	4,201	12	5,561	16	4,416	14	6,199	16
NVCC	113953	EDUCATIONAL CULTURAL COMPLEX	CA																				
NVCC	117645	LONG BEACH CITY COLLEGE	CA	8,595	10	11,072	10	4,634	2	5,888	5	273	19	503	18	4,907	7	6,391	14	5,718	6	7,619	10
NVCC	134495	HILLSBOROUGH COMMUNITY COLLEGE	FL	8,210	11	9,598	13	2,626	16	4,349	11	912	15	2,129	13	3,539	16	6,478	11	3,668	15	6,428	14
NVCC	135717	MIAMI-DADE COMMUNITY COLLEGE	FL	25,317	1	25,245	1	3,556	7	5,296	7	1,302	11	2,966	7	4,858	8	8,262	7	5,149	8	9,463	6
NVCC	144865	COLLEGE OF DUPAGE	IL	13,653	4	15,497	4	2,564	17	4,216	12	993	14	2,313	11	3,557	15	6,529	10	3,030	19	6,013	16
NVCC	184180	COUNTY COLLEGE OF MORRIS	NJ	4,986	19	5,192	18	2,820	12	3,720	14	1,560	4	3,412	3	4,380	12	7,133	9	4,772	11	7,001	13
NVCC	190521	CUNY BOROUGH OF MANHATTAN COMMUNITY COLLEGE	NY	8,679	9	11,833	9	3,756	6	2,679	18	1,500	5	3,265	6	5,256	6	5,944	16	5,226	7	6,170	15
NVCC	193478	NASSAU COMMUNITY COLLEGE	NY	13,323	5	13,688	7	4,500	5	6,080	4	1,796	3	3,341	5	6,296	2	9,420	3	6,183	4	9,817	4
NVCC	197294	SUNY WESTCHESTER COMMUNITY COLLEGE	NY	5,070	18	6,715	17	4,583	3	5,613	6	2,111	1	3,442	2	6,694	1	9,055	4	6,642	1	10,013	3
NVCC	202356	CUYAHOGA COMMUNITY COLLEGE DISTRICT	OH	11,661	7	10,896	11	4,727	1	8,908	1	1,374	9	2,074	14	6,101	3	10,982	1	6,183	3	11,604	1
NVCC	215239	COMMUNITY COLLEGE OF PHILADELPHIA	PA	7,428	13	8,768	14	3,544	8	5,105	8	1,798	2	3,618	1	5,342	5	8,723	6	5,804	5	9,545	5
NVCC	217475	COMMUNITY COLLEGE OF RHODE ISLAND	RI	7,734	12	8,625	15	3,493	9	4,083	13	1,205	12	2,351	10	4,698	9	6,434	12	4,825	10	7,253	11
NVCC	222992	AUSTIN COMMUNITY COLLEGE	TX	10,490	8	12,772	8	2,686	14	5,065	9	1,091	13	2,732	8	3,777	14	7,797	8	3,319	18	8,142	7
NVCC	225423	HOUSTON COMMUNITY COLLEGE SYSTEM	TX	13,983	3	21,068	2	3,142	10	3,507	16	1,400	8	2,577	9	4,542	10	6,083	15	4,412	12	7,733	9
NVCC	227182	NORTH HARRIS MONTGOMERY COMMUNITY COLLEGE	TX	6,826	15	13,895	6	2,431	18	4,762	10	721	16	1,638	17	3,152	18	6,400	13	3,340	17	7,221	12
NVCC	227766	RICHLAND COLLEGE	TX	6,960	14	7,333	16	2,682	15	3,659	15	713	17	1,944	15	3,395	17	5,604	17	3,672	14	5,744	18
NVCC	228547	TARRANT COUNTY COLLEGE	TX	13,050	6	15,413	5	2,037	19	7,194	2	603	18	1,782	16	2,641	19	8,975	5	3,484	16	8,030	8
NVCC	230746	SALT LAKE COMMUNITY COLLEGE	UT	5,502	16			2,976	11			1,457	6			4,433	11			4,909	9		
NVCC	434672/1	THE COMMUNITY COLLEGE OF BALTIMORE COUNTY	MD	5,499	17	10,112	12	4,533	4	6,201	3	1,446	7	3,375	4	5,979	4	9,576	2	6,376	2	10,356	2
NVCC	232946	NORTHERN VIRGINIA COMMUNITY COLLEGE	VA	15,614	2	19,342	3	2,721	13	3,315	17	1,307	10	2,217	12	4,027	13	5,532	18	4,077	13	5,785	17
PCC	129729	NAUGATUCK VALLEY COMMUNITY COLLEGE	CT	2,118	10	2,826	9	2,977	12	7,156	4	1,130	14	2,983	8	4,107	16	10,139	3	3,791	15	11,024	3
PCC	130606	TUNXIS COMMUNITY COLLEGE	CT	1,570	15	1,735	17	2,568	17	6,663	8	1,073	15	2,855	9	3,641	17	9,519	8	3,620	19	10,778	4
PCC	139463	DALTON STATE COLLEGE	GA	1,207	18	1,862	16	2,980	11	5,583	14	1,160	12	1,967	17	4,140	14	7,550	16	5,294	5	9,299	10
PCC	162122	COLLEGE OF SOUTHERN MARYLAND	MD	2,239	8	3,428	6	3,075	10	4,582	16	1,679	3	3,251	5	4,754	9	7,833	15	4,714	9	7,957	16
PCC	162168	CHESAPEAKE COLLEGE	MD	1,031	19	1,137	19	3,990	4	6,974	5	933	16	3,104	6	4,922	5	10,078	5	5,305	4	11,061	2
PCC	162690	HAGERSTOWN COMMUNITY COLLEGE	MD	1,524	16	1,489	18	3,190	9	6,091	12	1,470	6	4,028	2	4,659	10	10,120	4	5,153	6	10,492	6
PCC	162706	HARFORD COMMUNITY COLLEGE	MD	2,212	9	2,638	10	3,560	7	6,391	9	1,302	10	3,011	7	4,862	6	9,402	9	4,885	8	8,885	13
PCC	162779	HOWARD COMMUNITY COLLEGE	MD	1,878	13	3,027	8	4,186	3	6,240	10	1,894	2	4,297	1	6,080	2	10,537	1	6,296	2	10,702	5
PCC	165112	BUNKER HILL COMMUNITY COLLEGE	MA	3,917	2	3,628	5	2,342	18	6,679	7	1,134	13	2,627	13	3,476	18	9,307	12	3,633	17	10,214	8
PCC	165194	CAPE COD COMMUNITY COLLEGE	MA	2,551	7	1,882	14	2,713	14	7,460	2	1,469	7	2,843	10	4,182	13	10,304	2	3,703	16	11,221	1
PCC	166133	HOLYOKE COMMUNITY COLLEGE	MA	3,197	4	3,740	4	2,815	13	6,041	13	1,312	9	2,073	15	4,127	15	8,113	13	4,404	12	8,766	14
PCC	171225	MONROE COUNTY COMMUNITY COLLEGE	MI	1,608	14	1,872	15	5,145	2	7,702	1	852	18	1,982	16	5,997	3	9,684	6	5,620	3	9,158	11
PCC	186645	RARITAN VALLEY COMMUNITY COLLEGE	NJ	2,567	6	3,274	7	3,813	6	4,751	15	1,397	8	2,555	14	5,210	4	7,306	17	5,127	7	7,205	17
PCC	201955	UNIVERSITY OF CINCINNATI-RAYMOND WALTERS	OH	2,053	11	2,261	11	2,191	19	4,077	18	2,661	1	4,014	3	4,853	7	8,091	14	4,466	11	8,278	15
PCC	203599	LAKELAND COMMUNITY COLLEGE	OH	3,765	3	4,106	3	3,344	8	6,688	6	1,501	5	2,675	12	4,845	8	9,363	10	4,311	14	9,111	12
PCC	214111	MONTGOMERY COUNTY COMMUNITY COLLEGE	PA	4,021	1	5,083	2	2,697	15	4,148	17	1,657	4	2,744	11	4,354	12	6,892	18	4,322	13	7,195	18
PCC	222567	ALVIN COMMUNITY COLLEGE	TX	2,652	5	2,088	12	3,931	5	7,440	3	604	19	1,905	18	4,536	11	9,345	11	4,661	10	9,311	9
PCC	434672/1	THE COMMUNITY COLLEGE OF BALTIMORE COUNTY	MD	1,357	17	10,112	1	6,889	1	6,201	11	1,174	11	3,375	4	8,063	1	9,576	7	9,191	1	10,356	7
PCC	233116	PIEDMONT VIRGINIA COMMUNITY COLLEGE	VA	1,887	12	2,004	13	2,602	16	3,808	19	856	17	1,558	19	3,458	19	5,367	19	3,630	18	5,989	19
PDCC	104425	COCHISE COLLEGE	AZ	2,556	3	2,577	3	3,957	11	6,541	11	1,096	7	1,824	13	5,054	10	8,365	13	5,507	9	8,359	13
PDCC	111434	CANADA COLLEGE	CA	3,487	2	2,428	4	2,940	15	713	19	362	19	538	19	3,303	19	1,252	19	3,606	19	5,967	19
PDCC	126207	AIMS COMMUNITY COLLEGE	CO	3,875	1	3,711	2	2,444	18	5,206	15	946	13	2,093	11	3,390	17	7,299	14	3,226	20	7,471	16
PDCC	128577	ASNUNTUCK COMMUNITY COLLEGE	CT	794	13	877	14	4,070	10	7,220	6	840	14	2,765	7	4,911	11	9,985	6	4,652	11	9,851	10
PDCC	129756	MIDDLESEX COMMUNITY COLLEGE	CT	1,495	6	1,157	10	2,992	14	7,209	7	1,030	12	2,848	5	4,022	14	10,057	5	4,109	14	10,184	7
PDCC	130040	NORTHWESTERN CONNECTICUT COMMUNITY COLLEGE	CT	1,054	10	797	15	4,405	8	9,231	1	818	15	2,410	8	5,224	9	11,641	1	4,159	13	12,883	2
PDCC	130606	TUNXIS COMMUNITY COLLEGE	CT	1,570	4	1,735	6	2,568	17	6,663	10	1,073	10	2,855	4	3,641	15	9,519					

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
PDCC	171234	MONTCALM COMMUNITY COLLEGE	MI	957	11	762	16	3,241	13	9,199	2	1,033	11	2,258	9	4,274	13	11,457	2	4,551	12	11,700	3
PDCC	177250	EAST CENTRAL COLLEGE	MO	1,570	5	1,975	5	1,146	20	4,004	16	695	16	1,663	14	1,841	20	5,667	17	3,795	17	6,714	18
PDCC	186469	SALEM COMMUNITY COLLEGE	NJ	679	16	691	18	3,271	12	5,710	13	1,603	1	2,979	3	4,874	12	8,688	9	5,954	6	9,900	9
PDCC	198321	CLEVELAND COMMUNITY COLLEGE	NC	740	15	1,224	9	6,172	5	7,586	5	361	20	880	18	6,533	5	8,467	11	6,005	5	6,984	17
PDCC	199087	NASH COMMUNITY COLLEGE	NC	795	12	1,152	11	5,431	6	7,092	8	387	18	1,361	17	5,818	6	8,452	12	5,863	7	8,944	12
PDCC	200192	LAKE REGION STATE COLLEGE	ND	567	18	650	19	2,009	19	3,782	17	1,597	2	3,397	1	3,606	16	7,179	15	4,071	15	7,490	15
PDCC	208415	CLATSOP COMMUNITY COLLEGE	OR	448	19			9,936	1			1,240	5			11,176	2			10,960	2		
PDCC	434672/1	THE COMMUNITY COLLEGE OF BALTIMORE COUNTY	MD	1,357	8	10,112	1	6,889	3	6,201	12	1,174	6	3,375	2	8,063	3	9,576	7	9,191	3	10,356	6
<b>PDCC</b>	<b>233037</b>	<b>PAUL D CAMP COMMUNITY COLLEGE</b>	<b>VA</b>	<b>438</b>	<b>20</b>	<b>717</b>	<b>17</b>	<b>6,722</b>	<b>4</b>	<b>6,983</b>	<b>9</b>	<b>1,088</b>	<b>8</b>	<b>1,496</b>	<b>16</b>	<b>7,810</b>	<b>4</b>	<b>8,478</b>	<b>10</b>	<b>8,432</b>	<b>4</b>	<b>9,025</b>	<b>11</b>
PHCC	104425	COCHISE COLLEGE	AZ	2,556	1	2,577	4	3,957	10	6,541	10	1,096	7	1,824	8	5,054	9	8,365	8	5,507	6	8,359	12
PHCC	114938	GAVILAN COLLEGE	CA	1,768	7	2,781	2	4,433	8	7,486	6	200	19	208	20	4,633	11	7,694	14	3,566	19	6,914	17
PHCC	129367	CAPITAL COMMUNITY COLLEGE	CT	1,258	15	1,395	17	4,894	6	9,316	2	1,392	2	3,500	1	6,285	3	12,816	1	5,345	7	13,630	2
PHCC	145831	ILLINOIS VALLEY COMMUNITY COLLEGE	IL	2,423	2	2,266	7	2,269	20	4,367	18	496	13	1,766	9	2,765	20	6,132	17	2,885	20	8,491	11
PHCC	146348	KANKAKEE COMMUNITY COLLEGE	IL	1,777	6	1,706	11	2,834	18	5,868	14	985	8	1,827	6	3,818	18	7,695	13	3,932	16	9,733	6
PHCC	165981	GREENFIELD COMMUNITY COLLEGE	MA	1,386	12	1,404	15	4,171	9	7,935	3	1,332	3	2,777	3	5,503	6	10,712	3	5,322	8	11,386	3
PHCC	172307	SOUTHWESTERN MICHIGAN COLLEGE	MI	1,663	9	1,670	12	2,888	17	6,228	11	1,195	4	2,145	4	4,084	16	8,372	7	3,763	17	8,206	13
PHCC	177676	JEFFERSON COLLEGE	MO	2,100	4	2,563	5	2,655	19	4,524	17	736	12	1,600	11	3,391	19	6,124	18	4,321	13	7,184	16
PHCC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	5	2,720	3	4,901	5	6,673	9	39	20	1,475	12	4,939	10	8,148	11	5,263	10	8,177	14
PHCC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	3	2,328	6	3,914	11	6,798	8	391	16	1,408	14	4,305	13	8,206	10	4,362	12	8,503	10
PHCC	199087	NASH COMMUNITY COLLEGE	NC	795	20	1,152	19	5,431	3	7,092	7	387	17	1,361	16	5,818	5	8,452	6	5,863	5	8,944	9
PHCC	199768	SURRY COMMUNITY COLLEGE	NC	1,606	10	1,940	9	3,545	12	6,145	12	429	14	1,368	15	3,974	17	7,513	15	4,033	15	7,339	15
PHCC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	13	1,315	18	4,923	4	7,835	4	343	18	1,470	13	5,266	8	9,305	4	5,270	9	9,802	5
PHCC	199926	WILKES COMMUNITY COLLEGE	NC	1,162	16	1,397	16	6,150	1	7,687	5	394	15	1,235	18	6,544	2	8,922	5	6,934	3	9,852	4
PHCC	210155	SOUTHWESTERN OREGON COMMUNITY COLLEGE	OR	1,261	14	1,743	10	4,635	7	6,112	13	750	11	1,825	7	5,384	7	7,937	12	6,164	4	9,325	7
PHCC	210270	UMPQUA COMMUNITY COLLEGE	OR	1,001	17	1,020	20	5,994	2	10,420	1	1,110	6	307	19	7,105	1	10,726	2	8,716	1	15,891	1
PHCC	215585	READING AREA COMMUNITY COLLEGE	PA	868	19	1,616	13	2,973	16	4,883	16	3,166	1	3,387	2	6,139	4	8,270	9	8,045	2	9,081	8
PHCC	227146	NAVARRO COLLEGE	TX	1,676	8	2,838	1	3,234	15	3,667	20	1,137	5	1,667	10	4,370	12	5,334	20	3,730	18	5,505	20
PHCC	228608	TEMPLE COLLEGE	TX	1,494	11	2,049	8	3,253	14	5,047	15	923	9	2,008	5	4,176	15	7,055	16	4,151	14	6,739	18
<b>PHCC</b>	<b>233019</b>	<b>PATRICK HENRY COMMUNITY COLLEGE</b>	<b>VA</b>	<b>961</b>	<b>18</b>	<b>1,612</b>	<b>14</b>	<b>3,362</b>	<b>13</b>	<b>4,118</b>	<b>19</b>	<b>904</b>	<b>10</b>	<b>1,244</b>	<b>17</b>	<b>4,266</b>	<b>14</b>	<b>5,361</b>	<b>19</b>	<b>4,604</b>	<b>11</b>	<b>5,774</b>	<b>19</b>
RCC	111434	CANADA COLLEGE	CA	3,487	1	2,428	2	2,940	17	713	20	362	17	538	19	3,303	20	1,252	20	3,606	19	5,967	20
RCC	114938	GAVILAN COLLEGE	CA	1,768	2	2,781	1	4,433	10	7,486	10	200	20	208	20	4,633	13	7,694	17	3,566	20	6,914	19
RCC	129756	MIDDLESEX COMMUNITY COLLEGE	CT	1,495	4	1,157	11	2,992	16	7,209	11	1,030	7	2,848	4	4,022	17	10,057	5	4,109	16	10,184	6
RCC	130040	NORTHWESTERN CONNECTICUT COMMUNITY COLLEGE	CT	1,054	9	797	16	4,405	11	9,231	1	818	9	2,410	7	5,224	9	11,641	1	4,159	15	12,883	1
RCC	130606	TUNXIS COMMUNITY COLLEGE	CT	1,570	3	1,735	4	2,568	19	6,663	15	1,073	5	2,855	3	3,641	18	9,519	7	3,620	18	10,778	5
RCC	165981	GREENFIELD COMMUNITY COLLEGE	MA	1,386	5	1,404	5	4,171	12	7,935	6	1,332	4	2,777	5	5,503	5	10,712	4	5,322	7	11,386	3
RCC	171155	MID MICHIGAN COMMUNITY COLLEGE	MI	1,111	8	1,371	6	2,806	18	4,538	18	1,350	3	2,633	6	4,156	16	7,171	19	4,551	13	7,068	17
RCC	171234	MONTCALM COMMUNITY COLLEGE	MI	957	12	762	17	3,241	15	9,199	2	1,033	6	2,258	9	4,274	15	11,457	2	4,551	12	11,700	2
RCC	186469	SALEM COMMUNITY COLLEGE	NJ	679	18	691	18	3,271	14	5,710	17	1,603	1	2,979	2	4,874	12	8,688	12	5,954	3	9,900	9
RCC	197814	COLLEGE OF THE ALBEMARLE	NC	1,038	10	1,341	7	4,513	8	7,999	5	377	15	1,422	13	4,890	11	9,421	8	4,694	11	8,541	14
RCC	198039	BLUE RIDGE COMMUNITY COLLEGE	NC	708	17	1,009	13	7,015	1	8,830	3	567	11	2,003	10	7,582	1	10,834	3	7,282	1	11,009	4
RCC	198206	CARTERET COMMUNITY COLLEGE	NC	841	13	875	14	4,985	4	8,315	4	367	16	1,410	15	5,353	7	9,726	6	5,101	9	7,614	15
RCC	198321	CLEVELAND COMMUNITY COLLEGE	NC	740	15	1,224	10	6,172	2	7,586	9	361	18	880	18	6,533	2	8,467	14	6,005	2	6,984	18
RCC	199087	NASH COMMUNITY COLLEGE	NC	795	14	1,152	12	5,431	3	7,092	12	387	14	1,361	17	5,818	3	8,452	15	5,863	5	8,944	11
RCC	199795	TRI-COUNTY COMMUNITY COLLEGE	NC	490	20	616	20	3,976	13	7,842	7	548	12	1,417	14	4,523	14	9,259	10	4,551	14	9,982	7
RCC	199838	VANCE-GRANVILLE COMMUNITY COLLEGE	NC	1,127	7	2,071	3	4,449	9	6,720	14	458	13	1,389	16	4,907	10	8,108	16	5,375	6	8,583	13
RCC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	6	1,315	8	4,923	5	7,835	8	343	19	1,470	12	5,266	8	9,305	9	5,270	8	9,802	10
RCC	200192	LAKE REGION STATE COLLEGE	ND	567	19	650	19	2,009	20	3,782	19	1,597	2	3,397	1	3,606	19	7,179	18	4,071	17	7,490	16
RCC	229504	VERNON REGIONAL JUNIOR COLLEGE	TX	999	11	1,252	9	4,642	6	6,309	16	816	10	2,258	8	5,458	6	8,567	13	5,037	10	8,648	12
<b>RCC</b>	<b>233310</b>	<b>RAPPANNOCK COMMUNITY COLLEGE</b>	<b>VA</b>	<b>724</b>	<b>16</b>	<b>853</b>	<b>15</b>	<b>4,594</b>	<b>7</b>	<b>6,979</b>	<b>13</b>	<b>1,005</b>	<b>8</b>	<b>1,950</b>	<b>11</b>	<b>5,599</b>	<b>4</b>	<b>8,929</b>	<b>11</b>	<b>5,908</b>	<b>4</b>	<b>9,972</b>	<b>8</b>
SSVC	104425	COCHISE COLLEGE	AZ	2,556	2	2,577	5	3,957	10	6,541	9	1,096	6	1,824	10	5,054	6	8,365	9	5,507	4	8,359	12
SSVC	105206	MOHAVE COMMUNITY COLLEGE	AZ	1,448	13	2,392	7	3,853	12	5,358	17	574	14	824	20	4							

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
SSVC	170550	KELLOGG COMMUNITY COLLEGE	MI	2,450	3	2,815	2	3,725	13	6,297	10	1,258	4	2,643	3	4,983	7	8,940	6	5,439	5	10,689	5
SSVC	172307	SOUTHWESTERN MICHIGAN COLLEGE	MI	1,663	10	1,670	16	2,888	18	6,228	11	1,195	5	2,145	6	4,084	17	8,372	8	3,763	19	8,206	13
SSVC	188137	SANTA FE COMMUNITY COLLEGE	NM	982	19	1,753	13	4,016	9	7,722	4	823	10	1,580	12	4,839	10	9,302	5	5,535	3	10,319	16
SSVC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	8	2,720	4	4,901	3	6,673	8	39	20	1,475	14	4,939	8	8,148	11	5,263	8	8,177	4
SSVC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	4	2,328	8	3,914	11	6,798	7	391	17	1,408	17	4,305	14	8,206	10	4,362	14	8,503	11
SSVC	198570	GASTON COLLEGE	NC	2,045	5	2,468	6	4,374	6	6,052	15	417	16	1,421	16	4,791	11	7,473	16	4,469	12	7,750	15
SSVC	199087	NASH COMMUNITY COLLEGE	NC	795	20	1,152	19	5,431	1	7,092	6	387	18	1,361	19	5,818	1	8,452	7	5,863	2	8,944	10
SSVC	199768	SURRY COMMUNITY COLLEGE	NC	1,606	11	1,940	11	3,545	14	6,145	12	429	15	1,368	18	3,974	18	7,513	15	4,033	17	7,339	16
SSVC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	16	1,315	18	4,923	2	7,835	3	343	19	1,470	15	5,266	4	9,305	4	5,270	7	9,802	7
SSVC	210155	SOUTHWESTERN OREGON COMMUNITY COLLEGE	OR	1,261	17	1,743	14	4,635	4	6,112	13	750	12	1,825	9	5,384	3	6,112	12	6,164	1	9,325	9
SSVC	226806	MIDLAND COLLEGE	TX	2,004	6	2,793	3	4,147	8	6,105	14	729	13	1,712	11	4,876	9	7,816	13	4,493	11	10,696	4
SSVC	228608	TEMPLE COLLEGE	TX	1,494	12	2,049	9	3,253	16	5,047	18	923	8	2,008	7	4,176	15	7,055	17	4,151	16	6,739	17
<b>SSVC</b>	<b>233639</b>	<b>SOUTHSIDE VIRGINIA COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,357</b>	<b>15</b>	<b>1,858</b>	<b>12</b>	<b>3,217</b>	<b>17</b>	<b>4,245</b>	<b>19</b>	<b>909</b>	<b>9</b>	<b>1,477</b>	<b>13</b>	<b>4,125</b>	<b>16</b>	<b>5,722</b>	<b>20</b>	<b>4,581</b>	<b>9</b>	<b>6,594</b>	<b>18</b>
SWWC	139250	COASTAL GEORGIA COMMUNITY COLLEGE	GA	909	19	1,009	19	4,024	7	7,041	3	1,285	3	2,722	4	5,309	4	9,763	2	6,080	3	11,236	1
SWWC	166647	MASSACHUSETTS BAY COMMUNITY COLLEGE	MA	2,758	5	2,932	7	2,585	16	5,882	9	1,060	6	3,538	1	3,645	15	9,419	3	3,457	17	9,824	4
SWWC	167312	NORTH SHORE COMMUNITY COLLEGE	MA	3,333	4	3,654	3	4,276	5	7,049	2	1,588	2	2,797	3	5,864	2	9,846	1	5,253	5	11,018	2
SWWC	187198	UNION COUNTY COLLEGE	NJ	5,231	1	5,846	1	2,981	15	3,655	18	1,593	1	3,328	2	4,574	9	6,983	13	4,771	7	7,043	12
SWWC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	14	2,720	9	4,901	2	6,673	5	39	19	1,475	15	4,939	5	8,148	6	5,263	4	8,177	9
SWWC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	7	2,328	15	3,914	8	6,798	4	391	18	1,408	17	4,305	11	8,206	5	4,362	11	8,503	7
SWWC	198570	GASTON COLLEGE	NC	2,045	9	2,468	13	4,374	4	6,052	7	417	17	1,421	16	4,791	7	7,473	10	4,469	9	7,750	10
SWWC	218025	FLORENCE DARLINGTON TECHNICAL COLLEGE	SC	1,372	18	2,615	10	4,690	3	5,468	10	1,086	5	2,645	5	5,776	3	8,113	7	6,770	2	8,359	8
SWWC	222062	WALTERS STATE COMMUNITY COLLEGE	TN	2,083	8	3,885	2	3,784	9	3,930	16	931	7	1,653	12	4,715	8	5,583	17	4,958	6	6,048	17
SWWC	224110	NORTH CENTRAL TEXAS COLLEGE	TX	1,554	15	3,011	6	2,299	17	2,996	19	713	13	1,525	14	3,012	17	4,520	19	3,089	19	4,169	19
SWWC	226578	MCLENNAN COMMUNITY COLLEGE	TX	3,337	3	3,650	4	3,070	14	5,289	11	509	15	1,873	7	3,579	16	7,162	11	3,719	16	6,346	15
SWWC	226806	MIDLAND COLLEGE	TX	2,004	10	2,793	8	4,147	6	6,105	6	729	12	1,712	10	4,876	6	7,816	9	4,493	8	10,696	3
SWWC	227304	ODESSA COLLEGE	TX	1,900	12	2,547	11	7,387	1	7,586	1	1,262	4	1,656	11	8,649	1	9,242	4	8,542	1	8,880	6
SWWC	228608	TEMPLE COLLEGE	TX	1,494	16	2,049	16	3,253	12	5,047	12	923	8	2,008	6	4,176	12	7,055	12	4,151	14	6,739	13
SWWC	229072	TEXAS SOUTHMOST COLLEGE	TX	3,645	2			1,990	19			908	9			2,898	19			3,925	15		
SWWC	229540	VICTORIA COLLEGE	TX	1,836	13	2,506	12	3,307	11	4,367	13	470	16	1,407	18	3,777	14	5,774	14	4,272	13	6,596	14
SWWC	229841	WHARTON COUNTY JUNIOR COLLEGE	TX	1,933	11	3,118	5	3,541	10	3,979	15	764	11	1,738	9	4,306	10	5,717	15	4,289	12	6,146	16
SWWC	238014	WEST VIRGINIA NORTHERN COMMUNITY COLLEGE	WV	1,491	17	1,452	18	2,232	18	3,922	17	695	14	1,618	13	2,927	18	5,540	18	3,341	18	5,535	18
SWWC	246813	ATHENS TECHNICAL COLLEGE	GA			1,648	17			6,018	8			1,850	8			7,868	8			9,815	5
<b>SWWC</b>	<b>233648</b>	<b>SOUTHWEST VIRGINIA COMMUNITY COLLEGE</b>	<b>VA</b>	<b>2,380</b>	<b>6</b>	<b>2,407</b>	<b>14</b>	<b>3,204</b>	<b>13</b>	<b>4,329</b>	<b>14</b>	<b>892</b>	<b>10</b>	<b>1,332</b>	<b>19</b>	<b>4,096</b>	<b>13</b>	<b>5,660</b>	<b>16</b>	<b>4,368</b>	<b>10</b>	<b>7,304</b>	<b>11</b>
TCC	117645	LONG BEACH CITY COLLEGE	CA	8,595	5	11,072	5	4,634	2	5,888	7	273	20	503	19	4,907	6	6,391	17	5,718	5	7,619	10
TCC	123013	SANTA ROSA JUNIOR COLLEGE	CA	9,902	3	13,493	2	4,183	5	5,093	12	312	19	511	18	4,495	10	5,604	19	3,893	15	5,992	18
TCC	165112	BUNKER HILL COMMUNITY COLLEGE	MA	3,917	18	3,628	19	2,342	19	6,679	3	1,134	12	2,627	11	3,476	18	9,307	5	3,633	17	10,214	5
TCC	169521	DELTA COLLEGE	MI	5,080	15	5,101	17	3,314	8	6,619	4	1,740	6	4,037	2	5,054	5	10,656	3	5,676	6	10,980	3
TCC	185536	MIDDLESEX COUNTY COLLEGE	NJ	6,525	11	6,726	14	2,913	11	3,912	17	1,434	9	3,297	8	4,347	12	7,209	13	4,790	10	7,188	14
TCC	197294	SUNY WESTCHESTER COMMUNITY COLLEGE	NY	5,070	16	6,715	15	4,583	3	5,613	9	2,111	1	3,442	5	6,694	2	9,055	6	6,642	2	10,013	6
TCC	202222	COLUMBUS STATE COMMUNITY COLLEGE	OH	5,518	12	10,555	7	2,617	16	3,920	16	1,984	2	3,353	7	4,601	8	7,273	12	4,982	7	7,019	16
TCC	205470	SINCLAIR COMMUNITY COLLEGE	OH	8,231	7	10,547	8	2,823	12	6,000	6	1,355	10	1,837	15	4,178	13	7,837	10	4,320	13	7,898	9
TCC	211927	DELAWARE COUNTY COMMUNITY COLLEGE	PA	4,696	17	5,235	16	2,320	20	3,435	19	1,781	5	3,605	4	4,101	14	7,040	14	4,292	14	7,417	11
TCC	212878	HARRISBURG AREA COMMUNITY COLLEGE-HARRISON	PA	3,838	19	4,643	18	2,728	13	5,317	10	1,843	3	5,390	1	4,571	9	10,707	2	4,588	11	11,288	2
TCC	215239	COMMUNITY COLLEGE OF PHILADELPHIA	PA	7,428	9	8,768	10	3,544	6	5,105	11	1,798	4	3,618	3	5,342	4	8,723	7	5,804	4	9,545	7
TCC	217475	COMMUNITY COLLEGE OF RHODE ISLAND	RI	7,734	8	8,625	11	3,493	7	4,083	15	1,205	11	2,351	12	4,698	7	6,434	15	4,825	9	7,253	12
TCC	222992	AUSTIN COMMUNITY COLLEGE	TX	10,490	2	12,772	3	2,686	14	5,065	13	1,091	13	2,732	10	3,777	15	7,797	11	3,319	19	8,142	8
TCC	224642	EL PASO COMMUNITY COLLEGE	TX	9,609	4	11,102	4	2,998	9	5,748	8	765	16	2,254	13	3,763	16	8,002	9	4,558	12	7,116	15
TCC	227182	NORTH HARRIS MONTGOMERY COMMUNITY COLLEGE	TX	6,826	10	13,895	1	2,431	18	4,762	14	721	17	1,638	16	3,152	19	6,400	16	3,340	18	7,221	13
TCC	230746	SALT LAKE COMMUNITY COLLEGE	UT	5,502	13			2,976	10			1,457	7			4,433	11			4,909	8		
TCC	239248	MILWAUKEE AREA TECHNICAL COLLEGE	WI	10,607	1	7,022	13	6,044	1	14,111	1	1,030	14	3,054	9	7,074	1	17,165	1	7,290	1	19,130	1
TCC	247834	COLLIN COUNTY COMMUNITY COLLEGE-CENTRAL P	TX	3,508	20	7,494	12	2,442	17	6,952	2	472	18	1,559	17	2,914	20	8,511	8	3,267	20	6,779	17

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
TNCC	166823	MASSASOIT COMMUNITY COLLEGE	MA	4,270	6	4,152	11	2,716	15	6,190	7	1,424	9	2,365	12	4,140	11	8,555	7	4,238	14	8,676	8
TNCC	167525	QUINCY COLLEGE	MA	1,711	19			44	20			2,386	1		2,430	20			2,481	20			
TNCC	181303	METROPOLITAN COMMUNITY COLLEGE AREA	NE	3,302	11	6,155	6	3,883	5	5,113	12	1,149	12	1,747	14	5,032	3	6,861	16	5,743	3	7,804	11
TNCC	185536	MIDDLESEX COUNTY COLLEGE	NJ	6,525	1	6,726	4	2,913	10	3,912	16	1,434	8	3,297	7	4,347	10	7,209	14	4,790	8	7,188	14
TNCC	197294	SUNY WESTCHESTER COMMUNITY COLLEGE	NY	5,070	4	6,715	5	4,583	2	5,613	9	2,111	2	3,442	4	6,694	1	9,055	6	6,642	1	10,013	5
TNCC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	18	2,720	15	4,901	1	6,673	3	39	20	1,475	17	4,939	4	8,148	9	5,263	4	8,177	9
TNCC	198570	GASTON COLLEGE	NC	2,045	16	2,468	17	4,374	4	6,052	8	417	19	1,421	18	4,791	6	7,473	12	4,469	12	7,750	12
TNCC	202222	COLUMBUS STATE COMMUNITY COLLEGE	OH	5,518	2	10,555	1	2,617	16	3,920	15	1,984	3	3,353	6	4,601	8	7,273	13	4,982	6	7,019	15
TNCC	207449	OKLAHOMA CITY COMMUNITY COLLEGE	OK	3,707	9	5,205	9	2,723	14	4,133	13	611	17	746	19	3,334	18	4,879	19	3,438	18	5,486	18
TNCC	211927	DELAWARE COUNTY COMMUNITY COLLEGE	PA	4,696	5	5,235	8	2,320	19	3,435	18	1,781	5	3,605	3	4,101	14	7,040	15	4,292	13	7,417	13
TNCC	212878	HARRISBURG AREA COMMUNITY COLLEGE-HARRISON	PA	3,838	8	4,643	10	2,728	13	5,317	10	1,843	4	5,390	1	4,571	9	10,707	1	4,588	11	11,288	1
TNCC	213525	LEHIGH CARBON COMMUNITY COLLEGE	PA	1,820	17	2,139	18	2,532	17	4,128	14	1,552	6	3,647	2	4,084	15	7,775	11	4,730	9	9,578	6
TNCC	218353	MIDLANDS TECHNICAL COLLEGE	SC	4,241	7	5,945	7	3,245	7	5,166	11	1,383	10	2,633	11	4,628	7	7,799	10	5,017	5	7,991	10
TNCC	221184	NASHVILLE STATE TECHNICAL INSTITUTE	TN	2,578	13	3,629	13	3,213	8	3,379	19	893	16	1,966	13	4,106	13	5,345	17	4,657	10	5,703	17
TNCC	247834	COLLIN COUNTY COMMUNITY COLLEGE-CENTRAL P	TX	3,508	10	7,494	3	2,442	18	6,952	2	472	18	1,559	15	2,914	19	8,511	8	3,267	19	6,779	16
TNCC	434672/1	THE COMMUNITY COLLEGE OF BALTIMORE COUNTY	MD	5,499	3	10,112	2	4,533	3	6,201	6	1,446	7	3,375	5	5,979	2	9,576	3	6,376	2	10,356	4
<b>TNCC</b>	<b>233754</b>	<b>THOMAS NELSON COMMUNITY COLLEGE</b>	<b>VA</b>	<b>3,229</b>	<b>12</b>	<b>3,872</b>	<b>12</b>	<b>2,846</b>	<b>12</b>	<b>3,482</b>	<b>17</b>	<b>954</b>	<b>15</b>	<b>1,555</b>	<b>16</b>	<b>3,801</b>	<b>17</b>	<b>5,037</b>	<b>18</b>	<b>3,868</b>	<b>15</b>	<b>5,354</b>	<b>19</b>
VHCC	102429	BEVILL STATE COMMUNITY COLLEGE-BREWER CAM	AL	1,150	14	2,667	3	2,528	18	5,512	14	452	12	2,156	6	2,980	18	7,668	13	3,645	18	7,916	13
VHCC	107460	NORTH ARKANSAS COLLEGE	AR	1,522	6	1,314	15	1,944	20	5,865	12	823	9	1,370	16	2,768	20	7,235	15	2,861	20	8,893	7
VHCC	162104	CECIL COMMUNITY COLLEGE	MD	657	20	762	20	6,699	1	10,453	1	1,729	1	3,849	1	8,428	1	14,302	1	9,010	1	14,338	1
VHCC	166957	MOUNT WACHUSETT COMMUNITY COLLEGE	MA	1,962	4	2,018	8	3,486	12	7,372	7	1,276	3	2,476	4	4,762	10	9,848	3	4,435	13	11,836	2
VHCC	167534	QUINSIGAMOND COMMUNITY COLLEGE	MA	2,558	1	3,351	1	3,242	15	5,757	13	849	8	2,195	5	4,090	17	7,951	12	4,026	16	8,454	11
VHCC	171155	MID MICHIGAN COMMUNITY COLLEGE	MI	1,111	15	1,371	12	2,806	17	4,538	17	1,350	2	2,633	3	4,156	16	7,171	16	4,551	11	7,068	16
VHCC	198118	CALDWELL COMMUNITY COLLEGE AND TECHNICAL	NC	1,394	9	1,983	9	4,162	10	6,801	9	360	19	1,295	19	4,522	11	8,096	11	4,767	9	8,554	9
VHCC	198206	CARTERET COMMUNITY COLLEGE	NC	841	17	875	19	4,985	5	8,315	3	367	18	1,410	13	5,353	6	9,726	4	5,101	8	7,614	15
VHCC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	2	2,328	6	3,914	11	6,798	10	391	16	1,408	14	4,305	13	8,206	9	4,362	14	8,503	10
VHCC	198570	GASTON COLLEGE	NC	2,045	3	2,468	5	4,374	9	6,052	11	417	14	1,421	12	4,791	9	7,473	14	4,469	12	7,750	14
VHCC	199087	NASH COMMUNITY COLLEGE	NC	795	19	1,152	17	5,431	4	7,092	8	387	17	1,361	18	5,818	4	8,452	8	5,863	4	8,944	6
VHCC	199485	ROCKINGHAM COMMUNITY COLLEGE	NC	1,002	16	1,304	16	4,722	7	7,771	5	435	13	1,534	10	5,157	8	9,305	5	5,433	6	8,586	8
VHCC	199731	SOUTHWESTERN COMMUNITY COLLEGE	NC	802	18	1,056	18	5,853	3	8,470	2	466	11	1,399	15	6,319	3	9,868	2	5,857	5	11,682	3
VHCC	199908	WESTERN PIEDMONT COMMUNITY COLLEGE	NC	1,350	11	1,315	14	4,923	6	7,835	4	343	20	1,470	11	5,266	7	9,305	6	5,270	7	9,802	5
VHCC	199926	WILKES COMMUNITY COLLEGE	NC	1,162	13	1,397	11	6,150	2	7,687	6	394	15	1,235	20	6,544	2	8,922	7	6,934	2	9,852	4
VHCC	218025	FLORENCE DARLINGTON TECHNICAL COLLEGE	SC	1,372	10	2,615	4	4,690	8	5,468	15	1,086	5	2,645	2	5,776	5	8,113	10	6,770	3	8,359	12
VHCC	227146	NAVARRO COLLEGE	TX	1,676	5	2,838	2	3,234	16	3,667	20	1,137	4	1,667	8	4,370	12	5,334	20	3,730	17	5,505	20
VHCC	228608	TEMPLE COLLEGE	TX	1,494	7	2,049	7	3,253	14	5,047	16	923	6	2,008	7	4,176	15	7,055	17	4,151	15	6,739	18
VHCC	238014	WEST VIRGINIA NORTHERN COMMUNITY COLLEGE	WV	1,491	8	1,452	10	2,232	19	3,922	19	695	10	1,618	9	2,927	19	5,540	19	3,341	19	5,535	19
<b>VHCC</b>	<b>233903</b>	<b>VIRGINIA HIGHLANDS COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,244</b>	<b>12</b>	<b>1,363</b>	<b>13</b>	<b>3,406</b>	<b>13</b>	<b>4,418</b>	<b>18</b>	<b>869</b>	<b>7</b>	<b>1,367</b>	<b>17</b>	<b>4,275</b>	<b>14</b>	<b>5,785</b>	<b>18</b>	<b>4,648</b>	<b>10</b>	<b>6,801</b>	<b>17</b>
VWCC	129729	NAUGATUCK VALLEY COMMUNITY COLLEGE	CT	2,118	15	2,826	13	2,977	11	7,156	2	1,130	15	2,983	10	4,107	12	10,139	3	3,791	17	11,024	3
VWCC	130396	GATEWAY COMMUNITY COLLEGE	CT	1,468	20	2,092	17	2,905	12	6,657	4	1,087	16	2,918	11	3,992	16	9,575	6	3,799	16	10,395	6
VWCC	162122	COLLEGE OF SOUTHERN MARYLAND	MD	2,239	13	3,428	10	3,075	10	4,582	11	1,679	6	3,251	8	4,754	9	7,833	10	4,714	10	7,957	14
VWCC	162706	HARFORD COMMUNITY COLLEGE	MD	2,212	14	2,638	14	3,560	5	6,391	6	1,302	14	3,011	9	4,862	7	9,402	7	4,885	8	8,885	10
VWCC	162779	HOWARD COMMUNITY COLLEGE	MD	1,878	16	3,027	12	4,186	3	6,240	7	1,894	2	4,297	1	6,080	2	10,537	2	6,296	3	10,702	4
VWCC	167525	QUINCY COLLEGE	MA	1,711	19			44	20			2,386	1		2,430	20			2,481	20			
VWCC	167534	QUINSIGAMOND COMMUNITY COLLEGE	MA	2,558	12	3,351	11	3,242	8	5,757	9	849	18	2,195	15	4,090	14	7,951	9	4,026	15	8,454	11
VWCC	169275	MOTT COMMUNITY COLLEGE	MI	5,250	2	4,602	5	3,240	9	3,506	17	1,685	5	3,405	6	4,924	5	6,911	15	5,444	6	11,144	2
VWCC	170541	KALAMAZOO VALLEY COMMUNITY COLLEGE	MI	4,543	5	5,001	4	2,282	19	5,364	10	846	19	1,802	16	3,129	19	7,165	13	3,203	19	6,612	17
VWCC	171483	NORTHWESTERN MICHIGAN COLLEGE	MI	2,672	11	2,337	15	2,615	15	6,475	5	1,808	3	3,548	4	4,423	10	10,023	4	6,237	4	14,146	1
VWCC	172200	SCHOOLCRAFT COLLEGE	MI	4,182	6			3,972	4			1,666	7		5,637	4			5,516	5			
VWCC	185509	MERCER COUNTY COMMUNITY COLLEGE	NJ	4,660	4	4,433	6	3,260	7	4,147	13	1,604	9	3,530	5	4,864	6	7,677	12	5,188	7	8,010	13
VWCC	203599	LAKELAND COMMUNITY COLLEGE	OH	3,765	8	4,106	7	3,344	6	6,688	3	1,501	12	2,675	13	4,845	8	9,363	8	4,311	13	9,111	9
VWCC	211927	DELAWARE COUNTY COMMUNITY COLLEGE	PA	4,696	3	5,235	2	2,320	18	3,435	18	1,781	4	3,605	3	4,101	13	7,040	14	4,292	14	7,417	1

Appendix K

Comparison of Enrollment Size, Per FTE Revenue Sources and Expenditures, and Ranking to Public Peers

Virginia Inst.	UNITID	Institution Name	State	FTE Enrollment				State Funding				Tuition Revenue				Primary Revenue				E&G Expenditures			
				FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking	FY89	Ranking	FY01	Ranking
<b>VWCC</b>	<b>233949</b>	<b>VIRGINIA WESTERN COMMUNITY COLLEGE</b>	<b>VA</b>	<b>3,326</b>	<b>9</b>	<b>3,522</b>	<b>9</b>	<b>2,738</b>	<b>13</b>	<b>4,029</b>	<b>15</b>	<b>852</b>	<b>17</b>	<b>1,401</b>	<b>17</b>	<b>3,590</b>	<b>18</b>	<b>5,430</b>	<b>18</b>	<b>3,612</b>	<b>18</b>	<b>5,426</b>	<b>18</b>
WCC	162104	CECIL COMMUNITY COLLEGE	MD	657	19	762	20	6,699	2	10,453	1	1,729	2	3,849	2	8,428	2	14,302	1	9,010	1	14,338	1
WCC	166647	MASSACHUSETTS BAY COMMUNITY COLLEGE	MA	2,758	5	2,932	6	2,585	18	5,882	9	1,060	6	3,538	3	3,645	16	9,419	4	3,457	17	9,824	4
WCC	167312	NORTH SHORE COMMUNITY COLLEGE	MA	3,333	2	3,654	2	4,276	8	7,049	4	1,588	3	2,797	4	5,864	4	9,846	2	5,253	9	11,018	2
WCC	167534	QUINSIGAMOND COMMUNITY COLLEGE	MA	2,558	6	3,351	4	3,242	15	5,757	10	849	11	2,195	6	4,090	14	7,951	10	4,026	15	8,454	10
WCC	183099	NEW HAMPSHIRE TECHNICAL INSTITUTE	NH	1,237	17	1,671	16	4,284	7	3,585	20	2,027	1	4,262	1	6,311	3	7,847	12	6,554	4	8,159	13
WCC	197887	ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY CO	NC	1,788	11	2,720	8	4,901	3	6,673	7	39	19	1,475	15	4,939	8	8,148	7	5,263	8	8,177	12
WCC	198118	CALDWELL COMMUNITY COLLEGE AND TECHNICAL	NC	1,394	15	1,983	15	4,162	9	6,801	5	360	18	1,295	19	4,522	10	8,096	9	4,767	10	8,554	8
WCC	198455	DURHAM TECHNICAL COMMUNITY COLLEGE	NC	2,320	7	2,328	13	3,914	10	6,798	6	391	17	1,408	16	4,305	12	8,206	6	4,362	11	8,503	9
WCC	218025	FLORENCE DARLINGTON TECHNICAL COLLEGE	SC	1,372	16	2,615	9	4,690	5	5,468	13	1,086	5	2,645	5	5,776	6	8,113	8	6,770	3	8,359	11
WCC	222576	AMARILLO COLLEGE	TX	2,924	3	4,863	1	4,798	4	5,591	11	982	8	1,477	14	5,780	5	7,067	14	5,763	6	8,103	14
WCC	222822	ANGELINA COLLEGE	TX	1,706	12	2,767	7	2,692	17	3,886	19	623	14	1,104	20	3,316	18	4,990	20	3,306	19	5,323	20
WCC	224615	EL CENTRO COLLEGE	TX	2,860	4	2,352	12	4,659	6	7,843	2	868	10	1,876	8	5,527	7	9,718	3	6,165	5	9,898	3
WCC	226578	MCLENNAN COMMUNITY COLLEGE	TX	3,337	1	3,650	3	3,070	16	5,289	14	509	15	1,873	9	3,579	17	7,162	13	3,719	16	6,346	17
WCC	227304	ODESSA COLLEGE	TX	1,900	9	2,547	10	7,387	1	7,586	3	1,262	4	1,656	12	8,649	1	9,242	5	8,542	2	8,880	6
WCC	228608	TEMPLE COLLEGE	TX	1,494	13	2,049	14	3,253	14	5,047	15	923	9	2,008	7	4,176	13	7,055	15	4,151	14	6,739	15
WCC	229540	VICTORIA COLLEGE	TX	1,836	10	2,506	11	3,307	13	4,367	16	470	16	1,407	17	3,777	15	5,774	17	4,272	13	6,596	16
WCC	229841	WHARTON COUNTY JUNIOR COLLEGE	TX	1,933	8	3,118	5	3,541	12	3,979	17	764	12	1,738	11	4,306	11	5,717	18	4,289	12	6,146	18
WCC	238014	WEST VIRGINIA NORTHERN COMMUNITY COLLEGE	WV	1,491	14	1,452	18	2,232	19	3,922	18	695	13	1,618	13	2,927	19	5,540	19	3,341	18	5,535	19
WCC	246813	ATHENS TECHNICAL COLLEGE	GA			1,648	17			6,018	8			1,850	10			7,868	11			9,815	5
<b>WCC</b>	<b>234377</b>	<b>WYTHEVILLE COMMUNITY COLLEGE</b>	<b>VA</b>	<b>1,095</b>	<b>18</b>	<b>1,340</b>	<b>19</b>	<b>3,827</b>	<b>11</b>	<b>5,555</b>	<b>12</b>	<b>1,013</b>	<b>7</b>	<b>1,400</b>	<b>18</b>	<b>4,840</b>	<b>9</b>	<b>6,954</b>	<b>16</b>	<b>5,455</b>	<b>7</b>	<b>8,659</b>	<b>7</b>

Notes:

- (1) Virginia institutions' peers are their current peers. Therefore, peers may or may not be comparable in FY89 as institutions change in missions and program mixes over time.
  - (2) For 4-year institutions, primary revenue includes state appropriations and tuition revenue. For 2-year institutions, primary revenue includes state and local appropriations and tuition revenue.
  - (3) E&G expenditures include spending for instruction, academic support, student service, institutional support and O&M.
  - (4) Some peer institutions only reported tuition revenue and did not report the state and local appropriations to IPEDS.
  - (5) Beville State Community College--Brewer Campus has been consolidated. The presented figures are based on its current reporting identification which includes other campuses' data.
  - (6) Dundalk Community College and Cantonville Community College have been consolidated into the Community College of Baltimore County. The presented figures include their individually reported data and the data after the consolidation.
- Source: IPEDS Finance.

## Appendix L

### Ranking of Virginia Teaching and Research Faculty Salaries to Peers

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02
GMU	57	60	40	32	37	30	29	28	32	48	54	64	58	41
ODU	59	60	43	39	31	30	29	27	34	49	53	62	57	43
UVA	55	60	49	33	34	43	41	38	33	33	40	48	46	35
VCU	52	60	48	40	35	33	32	30	35	40	51	58	55	39
VPI	66	65	40	31	32	24	22	20	21	34	42	50	47	34
CWM	49	60	47	36	35	35	31	29	10	15	30	54	51	35
Doc Avg	56	60	44	35	34	32	31	29	28	36	45	56	53	38
CNU	56	60	52	41	40	39	36	36	43	50	56	62	61	55
CVC	62	61	40	28	24	15	15	16	10	10	24	59	61	51
JMU	56	60	52	45	43	43	42	44	40	45	54	62	60	50
LC	72	71	41	34	32	34	31	33	45	53	60	68	42	31
MWC	58	60	33	20	14	17	18	19	28	37	47	58	59	47
NSU	68	67	53	39	35	31	30	30	62	76	78	74	63	55
RU	63	62	47	36	30	26	25	25	45	67	73	76	75	53
VMI	70	69	57	43	41	41	40	40	50	54	55	53	56	49
VSU	81	80	32	25	24	27	27	30	50	60	65	66	57	49
Comp Avg	65	65	45	35	31	30	30	30	41	50	57	64	59	49
4-Yr Avg	61	63	45	35	32	31	30	30	36	45	52	61	57	45
RBC	84	83	58	45	43	50	51	47	55	63	59	62	57	55
VCCS	73	60	55	51	49	46	45	45	48	51	57	61	59	40
2-Yr Avg	79	72	56	48	46	48	48	46	51	57	58	61	58	48

Source: AAUP.

## Appendix M

### In-State Undergraduate Tuition and Educational and General Fees As a Percent of Adjusted Educational and General Appropriations per FTE Student

Institution	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03
CNU	44%	48%	N/A	37%	36%	34%	31%	25%	24%	25%	29%
CWM	33%	33%	N/A	31%	32%	29%	28%	20%	19%	19%	20%
GMU	35%	40%	N/A	40%	38%	37%	34%	25%	24%	23%	31%
JMU	37%	36%	N/A	34%	33%	32%	29%	22%	21%	20%	21%
LU	41%	45%	N/A	44%	42%	40%	37%	28%	26%	26%	31%
MWC	34%	41%	N/A	45%	41%	38%	35%	25%	25%	24%	31%
NSU	32%	33%	N/A	34%	31%	30%	24%	19%	17%	14%	15%
ODU	41%	42%	N/A	38%	35%	36%	32%	24%	24%	23%	25%
RU	38%	38%	N/A	35%	32%	30%	30%	24%	23%	23%	25%
UVA	39%	39%	N/A	38%	38%	36%	34%	27%	25%	24%	27%
UVAW	37%	37%	N/A	30%	30%	29%	29%	22%	21%	18%	20%
VCU	38%	39%	N/A	38%	37%	33%	32%	25%	24%	23%	27%
VMI	35%	35%	N/A	41%	37%	33%	31%	24%	22%	22%	22%
VSU	33%	34%	N/A	31%	27%	27%	25%	19%	18%	17%	20%
VT	40%	40%	N/A	42%	39%	38%	35%	27%	27%	26%	29%
RBC	39%	40%	N/A	36%	34%	36%	34%	24%	23%	22%	23%
VCCS	35%	35%	N/A	34%	31%	30%	29%	23%	22%	23%	27%
Avg 4-Yr	37%	39%	N/A	38%	36%	34%	32%	25%	24%	23%	26%
All Inst.	37%	38%	N/A	37%	35%	33%	31%	24%	23%	23%	26%

Note: Exclude technology fees. Include mid-year surcharges in FY03.

Source: SCHEV.

Appendix N

History of Inflation Adjusted Educational and General Program Expenditures

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	1988-02
CNU	\$20,214,550	\$21,223,847	\$21,123,319	\$20,595,952	\$22,566,450	\$24,471,615	\$24,697,251	\$24,833,433	\$26,247,276	\$29,251,100	\$32,723,238	\$33,530,636	\$34,232,707	\$33,314,757	64.8%
CWM	\$79,798,392	\$81,819,893	\$77,645,728	\$75,825,432	\$76,087,629	\$77,361,647	\$79,007,902	\$79,847,355	\$79,579,641	\$84,304,045	\$89,621,665	\$94,725,936	\$97,501,122	\$96,011,012	20.3%
GMU	\$116,098,240	\$124,444,963	\$125,189,843	\$124,063,190	\$127,095,934	\$139,270,935	\$141,841,864	\$146,528,576	\$150,264,164	\$162,084,555	\$173,216,734	\$186,750,372	\$191,504,437	\$196,299,376	69.1%
JMU	\$75,775,359	\$77,222,337	\$73,661,158	\$71,663,917	\$72,163,877	\$75,415,445	\$79,091,591	\$82,522,171	\$90,772,798	\$98,831,079	\$113,873,271	\$116,723,004	\$122,698,739	\$121,837,254	60.8%
LU	\$23,745,906	\$24,458,527	\$22,956,403	\$22,285,802	\$22,944,560	\$24,861,772	\$25,030,950	\$24,653,196	\$23,901,280	\$25,938,734	\$27,455,497	\$29,850,026	\$30,579,734	\$29,452,805	24.0%
MWC	\$24,542,511	\$24,826,111	\$24,137,390	\$23,335,562	\$24,968,783	\$26,941,937	\$26,512,329	\$27,034,673	\$26,756,001	\$28,306,760	\$31,043,069	\$34,465,131	\$34,665,927	\$34,637,478	41.1%
NSU	\$53,660,974	\$54,514,434	\$52,088,585	\$49,600,916	\$50,877,159	\$51,228,426	\$54,399,481	\$53,486,176	\$53,162,910	\$54,290,301	\$54,077,087	\$60,260,963	\$61,414,542	\$63,793,566	18.9%
ODU	\$114,210,191	\$114,571,368	\$110,656,045	\$107,716,163	\$111,344,643	\$110,013,761	\$114,500,045	\$119,321,819	\$118,386,617	\$127,044,818	\$141,235,551	\$146,820,192	\$144,893,127	\$138,259,949	21.1%
RU	\$53,347,800	\$58,313,677	\$55,095,805	\$54,043,979	\$55,270,911	\$57,470,595	\$59,854,442	\$55,864,531	\$53,782,660	\$57,212,476	\$59,242,929	\$60,356,353	\$62,273,355	\$60,367,279	13.2%
UVA	\$275,520,672	\$280,373,621	\$271,242,740	\$261,771,904	\$263,164,350	\$265,433,384	\$279,703,636	\$274,508,980	\$274,423,185	\$295,670,113	\$309,015,132	\$327,707,062	\$328,926,781	\$328,423,145	19.2%
UVAW	\$8,851,526	\$9,539,948	\$9,300,442	\$9,216,040	\$9,603,957	\$9,751,121	\$10,608,704	\$10,265,174	\$10,282,238	\$11,371,153	\$12,133,575	\$12,911,198	\$13,301,757	\$12,967,222	46.5%
VCU	\$230,277,016	\$235,560,979	\$225,204,893	\$215,494,472	\$213,247,955	\$218,126,995	\$225,914,429	\$224,407,077	\$225,697,208	\$250,359,919	\$262,105,801	\$266,479,429	\$280,504,601	\$280,743,469	21.9%
VMI	\$19,132,108	\$19,058,055	\$18,217,533	\$16,440,663	\$15,971,200	\$15,742,948	\$16,983,460	\$17,044,722	\$16,965,161	\$20,381,404	\$19,755,843	\$21,533,851	\$22,072,611	\$22,217,963	16.1%
VSU	\$37,144,772	\$39,271,711	\$37,472,912	\$34,455,214	\$31,554,340	\$32,359,567	\$37,448,756	\$32,447,219	\$33,518,097	\$36,159,579	\$39,456,141	\$39,089,683	\$41,391,979	\$42,317,298	13.9%
VT	\$266,690,500	\$270,412,402	\$265,671,068	\$258,877,097	\$258,935,447	\$265,711,296	\$286,513,616	\$283,948,298	\$295,185,403	\$317,703,163	\$332,947,003	\$343,787,008	\$343,462,966	\$340,172,523	27.6%
RBC	\$5,462,461	\$5,840,265	\$5,468,009	\$5,229,859	\$5,303,007	\$5,282,457	\$5,593,065	\$5,492,658	\$5,599,094	\$6,066,392	\$6,224,810	\$6,302,836	\$6,480,391	\$6,855,756	25.5%
VCCS	\$352,443,145	\$357,654,752	\$343,027,470	\$336,966,823	\$344,372,894	\$359,005,248	\$367,170,193	\$358,937,728	\$360,593,178	\$388,840,392	\$407,819,069	\$433,982,824	\$448,959,014	\$442,911,245	25.7%
Avg 4-Yr	\$180,432,502	\$184,530,538	\$179,268,386	\$173,958,043	\$174,979,326	\$179,319,670	\$187,913,582	\$188,093,684	\$190,589,370	\$206,194,436	\$218,023,648	\$227,711,667	\$231,132,172	\$229,984,912	27.5%
Avg 2-Yr	\$178,952,803	\$181,747,509	\$174,247,739	\$171,098,341	\$174,837,951	\$182,143,853	\$186,381,629	\$182,215,193	\$183,096,136	\$197,453,392	\$207,021,940	\$220,142,830	\$227,719,702	\$224,883,501	25.7%
All Inst.	\$1,756,916,123	\$1,799,106,890	\$1,738,159,341	\$1,687,582,986	\$1,705,473,095	\$1,758,449,150	\$1,834,871,713	\$1,821,143,785	\$1,845,116,912	\$1,993,815,984	\$2,111,946,417	\$2,215,276,506	\$2,264,863,789	\$2,250,582,097	28.1%

Source: CARS.

## Appendix O

### Percent Share of Selected Educational and General Program Expenditures at Virginia Institutions

Institution	Selected Programs	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02
CNU	Instruction	52.2%	53.8%	56.0%	56.5%	56.5%	54.6%	55.7%	53.0%	52.5%	51.7%	51.6%	51.8%	51.9%	50.3%
	Academic Support	5.7%	5.9%	4.7%	5.7%	6.6%	7.4%	6.6%	7.2%	5.1%	5.1%	4.9%	5.6%	6.3%	6.1%
	Library	7.2%	7.2%	7.1%	7.2%	8.6%	8.1%	7.7%	8.6%	9.6%	8.7%	8.2%	8.1%	7.1%	7.1%
	Student Service	9.4%	9.3%	9.2%	9.0%	8.3%	8.6%	8.0%	8.5%	9.6%	9.5%	9.0%	9.0%	9.1%	9.3%
	Institutional Support	17.1%	15.7%	15.1%	14.6%	13.5%	14.4%	14.8%	15.5%	14.1%	14.4%	14.4%	13.3%	13.7%	13.7%
	O&M	8.3%	8.1%	7.7%	6.9%	6.5%	6.8%	7.1%	7.1%	8.9%	10.3%	11.1%	11.0%	10.7%	12.1%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
CWM	Instruction	54.3%	55.4%	56.9%	59.3%	57.0%	55.8%	57.2%	57.9%	57.8%	60.0%	60.1%	59.3%	59.0%	58.7%
	Academic Support	9.8%	8.8%	8.5%	8.0%	8.2%	8.8%	9.1%	9.2%	8.7%	8.4%	8.6%	9.7%	10.0%	10.2%
	Library	9.5%	8.6%	8.2%	8.2%	9.1%	10.3%	10.1%	9.8%	9.7%	9.4%	8.7%	8.9%	7.5%	8.6%
	Student Service	4.5%	4.4%	4.5%	3.9%	4.1%	4.3%	4.1%	4.1%	3.8%	3.9%	3.8%	3.8%	3.9%	4.1%
	Institutional Support	11.2%	11.2%	10.9%	9.4%	10.7%	10.4%	10.0%	9.4%	10.3%	9.8%	10.1%	9.9%	10.1%	9.7%
	O&M	8.5%	8.7%	8.4%	8.8%	8.6%	8.1%	7.3%	7.9%	8.0%	6.8%	7.1%	7.0%	8.0%	7.2%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
GMU	Instruction	53.2%	54.1%	54.9%	55.5%	55.7%	54.1%	54.1%	57.8%	58.3%	59.6%	60.0%	58.2%	57.6%	58.1%
	Academic Support	6.4%	7.4%	7.7%	6.8%	6.8%	6.2%	8.0%	6.0%	7.5%	6.5%	6.4%	7.3%	7.2%	6.9%
	Library	5.4%	5.6%	5.4%	5.2%	5.7%	5.9%	6.3%	7.4%	6.8%	6.9%	6.9%	6.6%	6.6%	6.5%
	Student Service	4.8%	4.6%	4.3%	4.8%	4.7%	4.9%	4.8%	5.1%	5.3%	5.4%	5.5%	5.5%	5.6%	5.6%
	Institutional Support	20.8%	19.1%	18.2%	18.5%	17.1%	19.4%	16.5%	14.8%	12.4%	12.8%	13.4%	14.5%	14.0%	13.8%
	O&M	9.2%	9.0%	9.2%	8.9%	9.8%	9.2%	9.5%	8.3%	9.0%	8.2%	7.1%	7.3%	8.4%	7.6%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
JMU	Instruction	55.5%	57.6%	60.8%	59.6%	60.6%	61.2%	61.1%	59.4%	56.1%	57.2%	55.2%	56.8%	53.9%	56.1%
	Academic Support	7.3%	7.1%	6.6%	7.6%	7.7%	8.4%	8.3%	9.3%	12.1%	10.1%	10.4%	9.9%	10.1%	9.7%
	Library	4.8%	5.3%	4.7%	5.4%	5.2%	5.4%	5.3%	6.2%	6.9%	6.4%	6.4%	6.1%	6.8%	7.1%
	Student Service	5.8%	5.7%	5.4%	5.3%	5.1%	5.2%	5.3%	5.3%	5.3%	5.5%	4.7%	4.8%	4.9%	5.0%
	Institutional Support	13.5%	10.1%	11.0%	10.8%	10.0%	9.0%	10.4%	10.9%	9.8%	10.0%	13.1%	12.2%	13.3%	10.9%
	O&M	12.3%	13.2%	10.6%	10.4%	10.5%	9.9%	9.1%	8.4%	9.5%	10.4%	9.8%	9.8%	10.7%	10.5%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
LU	Instruction	49.6%	48.1%	51.7%	52.4%	50.8%	49.6%	49.3%	52.7%	52.6%	52.3%	50.8%	47.4%	45.9%	48.3%
	Academic Support	8.8%	9.0%	10.1%	11.2%	10.2%	11.5%	12.3%	10.9%	11.0%	10.4%	9.1%	9.5%	10.0%	10.7%
	Library	6.8%	6.7%	5.9%	5.7%	5.9%	7.4%	7.8%	7.8%	8.3%	7.7%	7.2%	6.6%	6.4%	6.9%
	Student Service	6.3%	6.6%	6.5%	6.4%	6.8%	6.0%	6.2%	6.2%	6.2%	6.5%	6.3%	6.6%	6.6%	6.5%
	Institutional Support	16.5%	17.6%	14.9%	13.9%	14.4%	14.6%	13.3%	12.5%	12.4%	12.9%	16.3%	17.9%	17.8%	15.3%
	O&M	11.4%	11.4%	9.8%	9.3%	10.9%	9.6%	10.4%	9.2%	8.7%	9.4%	9.2%	10.3%	11.8%	10.5%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

## Appendix O

### Percent Share of Selected Educational and General Program Expenditures at Virginia Institutions

Institution	Selected Programs	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	
MWC	Instruction	56.2%	55.3%	58.0%	57.0%	54.4%	51.6%	52.4%	52.3%	51.3%	52.7%	52.9%	52.8%	52.3%	52.4%	
	Academic Support	11.4%	10.9%	10.6%	11.2%	11.1%	10.7%	10.6%	11.8%	4.6%	5.6%	5.3%	5.2%	5.6%	5.8%	
	Library									6.4%	6.7%	6.1%	5.9%	6.1%	5.9%	
	Student Service	6.8%	7.9%	7.2%	7.0%	7.5%	8.1%	8.8%	9.0%	10.3%	9.2%	9.0%	8.6%	9.5%	9.5%	
	Institutional Support	12.6%	13.1%	11.6%	12.1%	12.5%	15.2%	13.9%	14.2%	12.5%	12.6%	13.5%	13.3%	12.9%	14.0%	
	O&M	12.8%	12.7%	12.5%	12.6%	13.2%	12.4%	12.9%	12.9%	10.9%	13.3%	11.8%	11.6%	12.8%	12.4%	11.9%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
NSU	Instruction	55.5%	55.7%	52.3%	52.8%	55.0%	55.5%	53.9%	53.7%	52.5%	52.8%	52.6%	48.6%	44.4%	47.2%	
	Academic Support	5.2%	5.0%	5.1%	4.7%	5.5%	5.2%	5.8%	5.7%	6.4%	6.3%	3.8%	4.8%	7.1%	7.3%	
	Library	3.4%	4.2%	3.5%	3.2%	3.9%	3.9%	3.7%	3.4%	3.9%	3.7%	3.4%	3.3%	3.9%	2.6%	
	Student Service	9.6%	9.6%	9.8%	9.6%	8.6%	9.2%	8.2%	8.6%	8.2%	8.0%	7.5%	6.4%	7.0%	6.1%	
	Institutional Support	15.6%	13.4%	16.8%	16.8%	14.4%	14.3%	17.0%	17.5%	17.1%	18.2%	21.8%	25.6%	24.2%	25.2%	
	O&M	9.7%	11.3%	11.1%	11.6%	11.8%	11.1%	10.5%	10.1%	11.0%	10.1%	10.1%	9.9%	12.2%	10.1%	
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ODU	Instruction	54.5%	56.3%	58.7%	59.5%	60.1%	60.6%	60.6%	61.9%	60.5%	57.7%	56.1%	55.6%	58.7%	57.8%	
	Academic Support	8.5%	7.3%	7.0%	6.6%	7.0%	7.4%	8.5%	8.7%	9.9%	11.2%	14.7%	16.2%	12.8%	13.3%	
	Library	5.2%	4.5%	4.6%	4.9%	4.8%	4.9%	4.8%	4.6%	4.7%	4.6%	4.5%	4.3%	4.3%	4.4%	
	Student Service	6.3%	6.7%	6.7%	6.5%	5.7%	5.6%	5.6%	5.1%	5.1%	5.0%	4.6%	4.3%	4.2%	4.4%	
	Institutional Support	15.2%	15.6%	14.2%	13.0%	12.9%	11.7%	11.5%	11.3%	11.4%	13.2%	12.4%	12.0%	10.5%	11.2%	
	O&M	9.9%	9.2%	8.5%	8.6%	8.3%	8.5%	8.1%	7.7%	7.7%	7.7%	7.1%	7.0%	9.0%	8.5%	
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
RU	Instruction	60.4%	59.4%	65.0%	63.7%	62.4%	61.6%	60.6%	63.6%	63.9%	61.7%	60.2%	60.0%	58.0%	57.7%	
	Academic Support	4.5%	5.1%	3.9%	4.7%	4.7%	5.9%	6.9%	4.6%	4.8%	5.4%	6.2%	5.5%	5.6%	5.7%	
	Library	4.6%	4.3%	4.5%	4.3%	5.2%	4.7%	6.0%	4.0%	4.6%	5.4%	4.5%	4.4%	4.6%	4.6%	
	Student Service	5.3%	5.3%	5.4%	5.4%	5.3%	5.6%	5.6%	5.7%	5.9%	6.1%	6.3%	6.5%	6.1%	6.3%	
	Institutional Support	15.4%	13.2%	11.9%	12.4%	11.6%	11.3%	12.1%	12.7%	10.8%	11.6%	11.9%	12.3%	14.6%	14.0%	
	O&M	9.8%	12.6%	9.3%	9.4%	10.8%	10.9%	8.8%	9.5%	9.9%	9.8%	11.0%	11.3%	10.9%	11.4%	
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
UVA	Instruction	54.7%	54.9%	55.8%	55.0%	56.2%	56.6%	55.5%	55.5%	54.6%	53.7%	54.3%	54.0%	53.5%	47.8%	
	Academic Support	16.4%	16.5%	17.0%	16.6%	17.0%	17.4%	18.5%	14.7%	10.3%	10.7%	10.3%	10.5%	9.4%	17.6%	
	Library						0.2%	0.2%	3.7%	7.5%	7.3%	7.8%	6.4%	6.9%	7.1%	
	Student Service	4.3%	4.3%	4.0%	4.1%	4.0%	4.2%	4.1%	4.3%	4.0%	3.9%	4.0%	4.2%	4.3%	4.5%	
	Institutional Support	9.9%	10.2%	9.2%	10.6%	9.4%	8.5%	9.0%	8.4%	8.4%	9.4%	9.5%	11.4%	12.6%	7.0%	
	O&M	10.8%	10.0%	10.2%	10.6%	10.7%	10.5%	10.5%	10.8%	12.3%	11.0%	11.3%	10.6%	10.3%	11.5%	
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

## Appendix O

### Percent Share of Selected Educational and General Program Expenditures at Virginia Institutions

Institution	Selected Programs	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02
UVAW	Instruction	45.3%	46.3%	44.7%	43.9%	46.7%	48.6%	45.6%	46.3%	44.6%	44.6%	45.1%	46.0%	45.9%	46.4%
	Academic Support	15.5%	13.1%	12.7%	12.1%	10.9%	5.1%	5.0%	5.9%	4.9%	6.7%	1.6%	2.1%	1.1%	7.6%
	Library			0.3%			7.2%	7.3%	7.4%	6.1%	6.3%	6.2%	5.9%	5.6%	5.3%
	Student Service	12.0%	12.9%	13.5%	13.7%	12.1%	10.2%	8.9%	9.9%	9.9%	9.9%	9.6%	9.4%	10.0%	9.9%
	Institutional Support	14.6%	14.3%	14.5%	13.0%	14.6%	14.5%	17.1%	16.7%	18.6%	18.6%	24.2%	23.3%	23.1%	17.6%
	O&M	12.3%	13.2%	13.9%	15.8%	14.4%	14.4%	16.1%	13.6%	15.8%	13.8%	13.2%	13.1%	14.2%	13.1%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
VCU	Instruction	59.0%	59.8%	60.3%	60.6%	59.7%	59.6%	59.4%	59.8%	59.3%	58.6%	59.3%	59.2%	57.9%	56.8%
	Academic Support	9.3%	9.3%	9.0%	9.1%	9.4%	8.7%	9.1%	8.9%	9.7%	11.2%	9.9%	9.9%	10.3%	10.8%
	Library	3.6%	3.4%	3.1%	3.6%	4.5%	5.2%	4.8%	4.6%	4.4%	4.5%	3.9%	3.7%	3.8%	3.6%
	Student Service	3.7%	3.5%	3.6%	3.6%	3.4%	3.5%	3.6%	3.4%	3.2%	2.9%	3.1%	3.1%	3.3%	3.3%
	Institutional Support	13.0%	12.3%	11.7%	11.0%	10.0%	10.5%	10.4%	10.6%	11.4%	11.9%	11.9%	12.0%	12.6%	12.1%
	O&M	10.9%	10.8%	11.4%	11.2%	12.1%	11.3%	11.4%	11.5%	10.8%	9.6%	10.3%	10.2%	10.1%	11.2%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
VMI	Instruction	48.4%	49.6%	49.6%	51.2%	54.1%	55.4%	53.9%	51.5%	50.6%	48.9%	49.5%	47.3%	46.4%	47.2%
	Academic Support	8.9%	6.6%	7.7%	10.3%	9.7%	8.3%	8.5%	9.4%	7.5%	8.7%	7.5%	9.9%	7.1%	10.4%
	Library	7.8%	7.2%	8.8%	8.7%	7.7%	7.3%	7.8%	5.6%	5.6%	5.3%	5.5%	5.1%	5.3%	5.0%
	Student Service	4.2%	4.4%	5.2%	5.5%	6.1%	5.9%	6.3%	5.7%	8.5%	6.9%	7.3%	7.8%	7.9%	7.5%
	Institutional Support	14.9%	17.9%	15.8%	10.9%	9.1%	9.6%	10.7%	13.2%	14.4%	17.7%	17.0%	17.8%	18.6%	16.0%
	O&M	15.0%	13.5%	12.2%	12.9%	12.3%	12.7%	12.3%	13.9%	12.9%	12.0%	11.4%	11.7%	14.1%	13.3%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
VSU	Instruction	40.7%	39.9%	44.7%	48.7%	48.5%	45.2%	40.3%	44.9%	42.0%	42.4%	41.4%	44.7%	44.1%	44.0%
	Academic Support	3.3%	3.2%	3.5%	3.7%	3.3%	3.7%	2.9%	2.8%	3.4%	4.6%	4.4%	3.0%	3.5%	4.3%
	Library	5.3%	3.3%	4.7%	2.9%	4.5%	4.6%	6.2%	5.5%	4.9%	5.1%	4.6%	5.5%	4.3%	5.4%
	Student Service	5.1%	5.5%	5.9%	5.0%	4.4%	5.7%	5.6%	6.5%	7.1%	7.9%	7.1%	6.9%	7.7%	6.9%
	Institutional Support	26.9%	25.6%	19.6%	20.9%	19.2%	18.5%	22.1%	18.3%	14.6%	14.3%	15.4%	17.6%	17.0%	16.1%
	O&M	11.4%	14.9%	14.6%	12.0%	13.5%	15.9%	17.0%	15.4%	21.1%	19.3%	20.3%	21.8%	22.8%	22.7%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
VT	Instruction	64.0%	63.7%	65.6%	61.5%	63.5%	61.3%	58.2%	57.3%	55.2%	56.8%	59.8%	59.3%	59.4%	57.7%
	Academic Support	12.9%	12.7%	12.8%	14.3%	13.8%	13.6%	13.6%	13.6%	7.6%	7.4%	7.8%	8.0%	7.4%	7.9%
	Library									4.8%	4.2%	3.6%	4.3%	3.9%	4.1%
	Student Service	3.7%	3.9%	4.7%	4.3%	4.0%	3.9%	3.4%	3.5%	3.5%	3.5%	4.2%	4.1%	4.0%	4.0%
	Institutional Support	9.5%	9.4%	7.0%	8.9%	9.7%	11.4%	10.7%	12.1%	15.0%	14.3%	10.5%	9.6%	9.6%	9.5%
	O&M	10.0%	10.3%	10.0%	11.0%	9.0%	9.9%	9.4%	9.4%	9.8%	9.4%	10.0%	9.8%	9.7%	9.5%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

## Appendix O

### Percent Share of Selected Educational and General Program Expenditures at Virginia Institutions

Institution	Selected Programs	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02
RBC	Instruction	42.7%	43.8%	45.3%	45.5%	44.9%	44.8%	44.0%	45.1%	44.6%	45.2%	50.5%	48.3%	45.7%	44.4%
	Academic Support	1.6%		0.8%	0.8%	0.8%	0.8%	0.8%	0.7%	0.7%	0.7%				
	Library	4.2%	4.3%	3.5%	3.3%	4.3%	4.3%	6.8%	6.5%	6.2%	5.3%	5.0%	5.0%	5.1%	4.7%
	Student Service	10.6%	11.6%	10.0%	10.2%	10.3%	9.9%	10.1%	10.2%	10.1%	12.4%	9.1%	8.7%	9.5%	8.8%
	Institutional Support	22.6%	24.2%	24.4%	23.9%	23.3%	23.6%	22.6%	21.8%	23.3%	23.0%	21.8%	23.7%	24.8%	29.9%
	O&M	18.1%	16.1%	15.9%	16.3%	16.4%	16.6%	15.8%	15.6%	15.1%	13.3%	13.5%	14.3%	15.0%	12.2%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
VCCS	Instruction	52.0%	52.1%	52.8%	52.2%	53.4%	51.8%	51.2%	51.5%	51.2%	50.8%	50.8%	49.5%	48.7%	48.9%
	Academic Support	8.3%	8.4%	8.3%	8.3%	7.9%	8.7%	8.3%	8.1%	8.3%	8.3%	8.2%	8.9%	8.8%	8.5%
	Library	3.4%	3.3%	3.1%	3.3%	3.1%	3.2%	3.3%	3.1%	3.0%	3.1%	3.1%	3.0%	3.0%	3.1%
	Student Service	8.5%	8.6%	8.7%	8.5%	8.1%	8.1%	7.9%	8.2%	8.0%	8.2%	8.3%	8.1%	8.3%	8.3%
	Institutional Support	19.8%	19.5%	19.1%	19.5%	19.1%	19.5%	20.6%	20.1%	20.7%	21.0%	20.8%	21.2%	21.5%	22.1%
	O&M	7.9%	7.9%	7.8%	8.0%	8.1%	8.5%	8.4%	8.5%	8.3%	8.0%	8.1%	8.7%	8.6%	8.0%
	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Source: CARS.

## Appendix P

### History of Inflation Adjusted Educational and General Program Expenditures per FTE Student

Institution	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	1988-02
CNU	\$5,967	\$5,896	\$5,706	\$5,565	\$6,055	\$6,740	\$6,926	\$7,152	\$7,404	\$7,700	\$8,234	\$8,162	\$7,886	\$7,524	26.1%
CWM	\$10,876	\$10,769	\$10,328	\$9,977	\$9,998	\$10,511	\$10,802	\$10,692	\$10,611	\$11,203	\$11,881	\$12,600	\$13,066	\$12,778	17.5%
GMU	\$8,486	\$8,590	\$8,368	\$8,060	\$8,196	\$8,878	\$8,917	\$8,590	\$8,708	\$9,273	\$9,805	\$10,471	\$10,876	\$10,491	23.6%
JMU	\$6,914	\$6,891	\$6,564	\$6,246	\$6,230	\$6,524	\$6,707	\$6,895	\$6,956	\$7,098	\$7,746	\$7,872	\$8,229	\$7,997	15.7%
LU	\$7,432	\$7,325	\$6,822	\$6,562	\$6,744	\$7,229	\$7,351	\$7,322	\$7,368	\$7,851	\$8,028	\$8,350	\$8,174	\$7,544	1.5%
MWC	\$7,874	\$7,722	\$6,952	\$6,748	\$8,271	\$8,197	\$7,964	\$8,051	\$7,713	\$7,940	\$8,547	\$9,518	\$9,103	\$8,789	11.6%
NSU	\$7,360	\$7,542	\$7,291	\$6,619	\$6,484	\$6,593	\$7,141	\$7,296	\$7,282	\$8,079	\$8,284	\$10,462	\$11,265	\$11,960	62.5%
ODU	\$8,433	\$8,418	\$7,969	\$7,710	\$8,373	\$8,744	\$8,838	\$9,052	\$8,653	\$9,131	\$10,100	\$10,439	\$10,251	\$9,425	11.8%
RU	\$6,099	\$6,378	\$6,142	\$5,841	\$5,998	\$6,296	\$6,887	\$6,883	\$6,859	\$7,224	\$7,501	\$7,499	\$7,526	\$6,995	14.7%
UVA	\$13,596	\$13,739	\$13,113	\$13,060	\$12,934	\$13,054	\$13,807	\$13,399	\$13,318	\$14,102	\$14,631	\$15,530	\$15,423	\$15,137	11.3%
UVAW	\$7,285	\$7,937	\$7,381	\$6,683	\$7,287	\$7,588	\$8,804	\$8,045	\$8,226	\$8,740	\$9,326	\$9,664	\$10,482	\$9,869	35.5%
VCU	\$13,782	\$13,502	\$12,623	\$12,147	\$11,919	\$12,442	\$12,951	\$12,907	\$12,792	\$13,724	\$14,165	\$14,425	\$14,732	\$14,284	3.6%
VMI	\$12,319	\$12,001	\$11,523	\$10,946	\$10,799	\$11,149	\$12,036	\$12,192	\$12,092	\$13,588	\$12,762	\$14,375	\$14,656	\$14,569	18.3%
VSU	\$10,817	\$10,640	\$10,824	\$8,552	\$7,944	\$8,652	\$10,018	\$9,033	\$9,530	\$9,757	\$10,561	\$10,271	\$10,844	\$10,150	-6.2%
VT	\$10,857	\$10,955	\$10,505	\$10,062	\$10,133	\$10,325	\$11,230	\$11,389	\$11,252	\$11,849	\$12,220	\$12,565	\$12,438	\$12,356	13.8%
RBC	\$6,526	\$6,411	\$5,637	\$5,240	\$5,240	\$5,668	\$6,053	\$5,919	\$5,814	\$6,433	\$6,525	\$6,807	\$7,113	\$7,270	11.4%
VCCS	\$5,688	\$5,143	\$4,769	\$4,489	\$4,537	\$4,765	\$4,961	\$4,934	\$5,047	\$5,234	\$5,274	\$5,385	\$5,411	\$4,946	-13.0%
Avg 4-Yr	\$10,065	\$10,078	\$9,626	\$9,205	\$9,301	\$9,650	\$10,143	\$10,088	\$10,024	\$10,611	\$11,112	\$11,606	\$11,726	\$11,379	13.1%
Avg 2-Yr	\$5,699	\$5,159	\$4,781	\$4,499	\$4,546	\$4,776	\$4,975	\$4,947	\$5,058	\$5,249	\$5,289	\$5,401	\$5,429	\$4,971	-12.8%
All Inst.	\$8,706	\$8,450	\$8,000	\$7,594	\$7,659	\$7,965	\$8,375	\$8,351	\$8,389	\$8,826	\$9,139	\$9,449	\$9,509	\$9,048	3.9%

Source: CARS.

**Appendix Q**  
**Comparison of Selected Educational and General Expenditures between Virginia Institutions and Peer Average**

Institutions	1988-89			1994-95			2000-01		
	Acad Exp	Adm Exp	O&M	Acad Exp	Adm Exp	O&M	Acad Exp	Adm Exp	O&M
CNU	64.4%	27.5%	8.1%	69.5%	23.3%	7.1%	65.5%	23.7%	10.8%
CNU Peer Avg	61.0%	25.8%	13.2%	59.7%	27.6%	12.7%	58.3%	28.8%	12.9%
CWM	73.2%	18.7%	8.0%	75.0%	18.3%	6.7%	76.8%	15.6%	7.5%
CWM Peer Avg	71.1%	17.5%	11.4%	72.7%	16.4%	10.9%	71.2%	17.7%	11.1%
GMU	66.6%	24.9%	8.5%	70.1%	21.7%	8.2%	71.7%	20.4%	7.9%
GMU Peer Avg	70.1%	18.3%	11.6%	70.9%	18.5%	10.6%	69.5%	20.0%	10.6%
JMU	68.3%	19.1%	12.6%	75.7%	15.8%	8.4%	72.5%	15.6%	11.9%
JMU Peer Avg	60.0%	19.4%	11.6%	68.8%	20.7%	10.6%	67.6%	21.1%	11.2%
LU	64.3%	24.0%	11.7%	71.8%	20.8%	7.4%	62.5%	25.8%	11.8%
LU Peer Avg	61.8%	24.6%	13.6%	63.6%	25.0%	11.4%	60.7%	27.6%	11.7%
MWC	64.6%	21.1%	14.3%	63.5%	23.7%	12.8%	65.8%	23.4%	10.8%
MWC Peer Avg	61.0%	24.0%	15.0%	61.1%	24.3%	14.6%	58.5%	25.8%	15.7%
NSU	66.0%	24.8%	9.2%	62.6%	26.9%	10.5%	60.8%	26.5%	12.7%
NSU Peer Avg	66.2%	20.1%	13.8%	66.6%	21.7%	11.7%	65.0%	23.2%	11.7%
ODU	68.3%	22.3%	9.4%	72.6%	19.5%	7.9%	74.7%	17.7%	7.5%
ODU Peer Avg	68.6%	19.1%	12.3%	70.0%	19.0%	10.9%	67.9%	21.6%	10.6%
RU	69.2%	21.1%	9.7%	73.1%	17.9%	9.0%	69.8%	19.8%	10.4%
RU Peer Avg	65.4%	22.4%	12.2%	66.4%	22.6%	11.0%	64.4%	24.7%	10.9%
UVA	74.8%	15.6%	9.6%	76.8%	14.8%	8.4%	74.1%	16.9%	9.0%
UVA Peer Avg	71.8%	16.2%	12.0%	71.9%	16.8%	11.3%	71.1%	17.5%	11.4%
UVAW	60.2%	28.2%	11.6%	58.3%	25.8%	15.9%	58.5%	28.4%	13.1%
UVAW Peer Avg	61.2%	27.2%	11.6%	60.3%	27.3%	12.3%	57.1%	30.4%	12.5%
VCU	74.4%	15.2%	10.4%	75.8%	13.9%	10.3%	78.5%	12.8%	8.7%
VCU Peer Avg	70.6%	17.4%	12.0%	71.5%	17.5%	11.0%	70.3%	18.9%	10.9%
VMI	61.0%	24.8%	14.2%	59.2%	29.2%	11.6%	56.3%	29.6%	14.1%
VMI Peer Avg	66.3%	21.7%	12.1%	68.0%	21.8%	10.2%	43.6%	30.3%	26.0%
VSU	50.9%	37.8%	11.3%	50.7%	30.5%	18.7%	54.0%	25.5%	20.5%
VSU Peer Avg	62.6%	24.2%	13.2%	62.9%	25.0%	12.2%	61.9%	25.9%	12.2%
VT	76.0%	13.9%	10.1%	73.3%	16.9%	9.8%	74.0%	15.4%	10.5%
VT Peer Avg	71.0%	16.8%	12.2%	2.3%	16.5%	11.2%	70.9%	17.7%	11.4%
RBC	47.0%	34.6%	18.4%	50.6%	32.8%	16.5%	50.7%	34.3%	14.9%
RBC Peer Avg	58.6%	29.2%	12.3%	59.3%	29.6%	11.2%	61.5%	28.2%	10.4%
VCCS	66.3%	25.8%	7.9%	66.3%	25.7%	8.0%	65.1%	25.0%	9.9%
VCCS Peer Avg	60.8%	27.5%	11.7%	61.7%	27.6%	10.8%	60.9%	27.8%	11.3%
Virginia Avg	70.5%	19.9%	9.6%	71.5%	19.4%	9.1%	71.3%	18.9%	9.8%
Peer Avg	68.2%	19.8%	12.1%	68.6%	20.3%	11.1%	66.9%	21.5%	11.5%

Note: Academic expenditures include spending for instruction and academic support. Administrative expenditures include spending for student service and institutional support.

Source: IPEDS Finance.

## Appendix R

### Consumer Price Index as Inflation Factor

<b>Fiscal Year</b>	<b>Index</b>
1988-89	1.4729
1989-90	1.4057
1990-91	1.3336
1991-92	1.2919
1992-93	1.2528
1993-94	1.2225
1994-95	1.1873
1995-96	1.1557
1996-97	1.1235
1997-98	1.1038
1998-99	1.0832
1999-00	1.0537
2000-01	1.0220
2001-02	1.0000
2002-03	0.9809
2003-04	0.9584

Source: VEC.



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